North Carolina Department of Health and Human Services
Child Welfare Pre-Service Training

Week Four

Core Participant’s Workbook

November 2022
This curriculum was developed by the North Carolina Department of Health and Human Services, Division of Social Services and revised by Public Knowledge® in 2022.
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Instructions
This course was designed to guide child welfare professionals through the knowledge, skills, and behaviors needed to engage with families in need of child protection services. The workbook is structured to help you engage in the lesson through reflection and analysis throughout each week of training. Have this workbook readily available as you go through each session to create a long-lasting resource you can reference in the future.

If you are using this workbook electronically: Workbook pages have text boxes for you to add notes and reflections. Due to formatting, if you are typing in these boxes, blank lines will be “pushed” forward onto the next page. To correct this when you are done typing in the text box, you may use delete to remove extra lines.

Course Themes
The central themes of the Pre-Service Training are divided across Foundation Training and Core Training topics.

Foundation Training
- Pre-Work e-Learning
- Introduction to the Child Welfare System
- Identification of Child Abuse and Neglect
- Introduction to Child Development
- Historical and Legal Basis of Child Welfare Services
- Ethics and Equity in Child Welfare
- Key Issues in Child Welfare: Substance Use, Family Violence, and Mental Health
- Overview of Trauma-Informed Practice

Core Training
- Pre-Work e-Learning
- Child Welfare Overview: Roles and Responsibilities
- Introductory Learning Lab
- Diversity, Equity, Inclusion, and Bias
- Indian Child Welfare Act (ICWA)
- Engaging Families Through Family-Centered Practice
- Engaging Families Learning Lab
- Quality Contacts
- Overview of Child Welfare Processes: Intake and CPS Assessments
- Intake and CPS Assessments Learning Lab
- Overview of Child Welfare Processes: In-Home Services
- In-Home Services Learning Lab
- Overview of Child Welfare Processes: Permanency Planning Services
- Permanency Planning Services Learning Lab
- Key Factors Impacting Families and Engaging Communities
- Documentation
- Documentation Learning Lab
- Self-Care and Worker Safety
Training Overview

Training begins at 9:00 a.m. and ends at 4:00 p.m. If a holiday falls on the Monday of training, the training will begin on Tuesday at 9:00 a.m. This schedule is subject to change if a holiday falls during the training week or other circumstances occur. The time for ending training on Fridays may vary and trainees need to be prepared to stay the entire day.

Attendance is mandatory. If there is an emergency, the trainee must contact the classroom trainer and their supervisor as soon as they realize they will not be able to attend training or if they will be late to training. If a trainee must miss training time in the classroom, it is the trainee’s responsibility to develop a plan to make up missed material.

Pre-Work Online e-Learning Modules

There is required pre-work for the North Carolina Child Welfare Pre-Service Training in the form of online e-Learning modules. Completion of the e-Learnings is required prior to attendance at the classroom-based training. The following are the online e-Learning modules:

1. Introduction to North Carolina Child Welfare Script
2. Child Welfare Process Overview
3. Introduction to Human Development
4. Maslow’s Hierarchy of Needs
6. North Carolina Worker Practice Standards

Foundation Training

Foundation Training is instructor-led training for child welfare new hires that do not have a social work or child welfare-related degree. Staff with prior experience in child welfare or a social work degree are exempt from Foundation Training. The purpose of this training is to provide a foundation and introduction to social work and child welfare. After completing Foundation training, new hires will continue their training and job preparation with Core Training. Foundation Training is 28 hours (4 days) in length.

Core Training

Core Training is required for all new child welfare staff, regardless of degree or experience. This course will provide an overview of the roles and responsibilities of a child welfare social worker in North Carolina, including working with families throughout their involvement with the child welfare system. The course will provide opportunities for skills-based learning labs. Core Training includes 126 hours (18 days) of classroom-based training, completed over six consecutive weeks.

Throughout the pre-service training, learners may have required homework assignments to be completed within prescribed timeframes.

In addition to classroom-based learning, learners will be provided with on-the-job training at their DSS agencies. During on-the-job training, supervisors will provide
support to new hires through the completion of an observation tool, coaching, and during supervisory consultation.

Transfer of Learning
Transfer of learning means that learners apply the knowledge and skills they learned during the training back to their daily child welfare work at their DSS agencies. During the pre-service training, learners will complete a transfer of learning tool at various points:

- Pre-training
- During training
- Post-training

The transfer of learning tool will enable learners to create a specific action plan they can use to implement the training content on the job. A key component of successful child welfare practice is the involvement of supervisors in the reinforcement of new knowledge and skills. Supervisors will assist new workers in the completion and review of their transfer of learning tool and will support workers to apply what they have learned in training to their child welfare roles and responsibilities through action planning. Completion of the transfer of learning tool is required to complete the training course.

Training Evaluations
At the conclusion of each week of training, learners will complete a training evaluation tool to measure satisfaction with training content and methods. The training evaluation tool is required to complete the training course. Training evaluations will be evaluated and assessed to determine the need for revisions to the training curriculum.

All matters as stated above are subject to change due to unforeseen circumstances and with approval.
Week Four, Day One Agenda

Pre-Service Training: Child Welfare in North Carolina

I. Welcome  9:00 – 9:30
   Overview of Child Welfare Processes, Part 1: Intake and CPS Assessments (continued)
II. CPS Assessment Learning Lab (continued)  9:30 – 10:40
   BREAK 10:40 – 10:55
III. Safety Assessments (continued)  10:55 – 12:05
   LUNCH 12:05 – 1:05
IV. Safety Planning and Temporary Parental Safety Agreements  1:05 – 2:15
   BREAK 2:15 – 2:30
V. CPS Assessment Learning Lab (continued)  2:30 – 3:45
VI. Wrap-Up  3:45 – 4:00
Welcome

- How are people feeling today?
- What was your main “takeaway” from last week?
- Is there any clean-up we need to do?
- Review agenda and learning objectives for the day

Use this outlined space to record notes.

CPS Assessment Learning Lab (continued)

Observing the Child, Family, and Home Environment

<table>
<thead>
<tr>
<th>Handout: Home Environment Safety Checklist</th>
</tr>
</thead>
<tbody>
<tr>
<td>This safety factor checklist is not all-inclusive. It can be used to help guide the social worker’s safety assessment. This checklist should be discussed with the parent or caretaker of all children during all investigations.</td>
</tr>
</tbody>
</table>

Answer the following questions with Yes, No, or Not Applicable:

**Poisons**
1. Are dangerous/poisonous items kept out child’s reach? (i.e. medicines, lighters, matches, dye, bleach, poisons, cleansers, mothballs, motor oil, antifreeze)

**Fire Hazards**
2. Are utilities obtained legally?
3. If electricity/gas are off, is the means of heating and lighting safe? (i.e. candles should not be near curtains and no open flames)
4. If heating with a fireplace, wood heaters, etc., is there a protective barrier between the heater and the child? (i.e. gate, screen guard, etc.)
5. Is there a safe place for the child to be while the parent is cooking or unable to give the child their full attention? (i.e. playpen, crib, highchair)
6. Are electrical cords/plugs in good condition? (i.e. no loose wires coming out of the wall)
7. Are electrical outlet covers on all plugs not in use?
8. Is there a fire extinguisher in the home in working condition?
9. Is there a working smoke alarm in the home? (test it)
10. Is the temperature of the hot water heater between 120 and 130 degrees Fahrenheit?

Drowning Hazards
11. Is there constant supervision while the child is bathing or near water?
12. Are toilet seats kept down and do sinks and tubs drain properly to prevent unwanted collections of water? (Child can drown in less than 2 inches of water)
13. If mop buckets are used in the home, are they emptied and stored away after use?
14. If the home has a pool, is the pool properly safe guarded with a fence and life-saving devices?

Firearm Hazards
15. If guns are in the home, are they locked away from children?
16. Is ammunition kept in a separate place from the firearms and is it locked away or out of the child’s reach?

Car Safety
17. Does the child have a car seat?

General Safety
18. Does the child have a safe and secure sleeping space? (Children have suffocated when sleeping with adults; they have fallen off adult beds and sofas and have become lodged between the wall and the bed).
19. Is the home free of rat or roach infestation? (Both carry diseases that can be harmful to adults and children.)
20. Are kitchen knives stored out of children’s reach?
21. Is there a caretaker available to provide supervision if the parent has to leave the home for any amount of time? (Children should not be left without proper adult supervision.)
22. Is the inside of the home free of any hazardous debris? (Undisposed trash, cans, bottles, etc.)
23. Is the outside of the home free of any hazardous debris? (Undisposed trash, cans, bottles, glass, exposed rusty nails, tall grass, weeds, car parts, etc.)
Video: How to Read People: Decode Seven Body Language Cues

Visit: [How to Read People](#) to learn how to read nonverbal body language cues to help us understand some of the unspoken communication during family interactions.

Use this space to record notes.
Activity: What Do You See?

The trainers will display several slides of various home environments. You will work in groups at your table to document your home environment observations in your case narrative using the following worksheet titled “What Do You See?”

Worksheet: What Do You See?

**Home Environment: Livingroom, children ages: 5 and 2 years, and 13 months**

Is there danger? If so, where?

Is there risk? If so, where?

What additional information might you need to determine whether or not there is danger present?
Home Environment: Bathroom, children ages: 5 and 2 years, and 13 months

Is there danger? If so, where?

Is there risk? If so, where?

What additional information might you need to determine whether or not there is danger present?
Home Environment: Kitchen, children ages: 5 and 2 years, and 13 months
Is there danger? If so, where?

Is there risk? If so, where?

What additional information might you need to determine whether or not there is danger present?
Questions and Reflections

Use this space to record questions and reflections about what you have learned.
Safety Assessments (continued)

Overview of North Carolina Safety Assessment (DSS-5231)

The North Carolina Safety Assessment (DSS-5231) is completed in all CPS Assessment cases on the first visit. It is completed for Family and Investigative Assessments regardless of whether the allegation is of abuse, neglect, or dependency.

It is used to make formal determinations of child safety and create safety plans, or Temporary Parental Safety Agreements (TPSA), and to answer the question “can the child remain safely in the home?” It must be completed:

- At the time of the first face-to-face contact with the family and prior to allowing the child to remain in the household;
- Prior to the case decision;
- Prior to the removal of a child from the home;
- Prior to the return home in cases where the caretaker temporarily places the child outside the home as a part of a safety agreement;
- At any point a new report is received;
- At any other point that safety issues are revealed.
Factors Influencing Child Vulnerability

Child vulnerability is a key consideration in safety assessment. Child vulnerability generally refers to how vulnerable a child is to a safety threat and their ability to protect themselves against it. The Safety Assessment tool should be completed with the most vulnerable child in mind and safety interventions must protect the most vulnerable child in the home.
Current Indicators of Safety

There are 16 safety indicators on the assessment, and they allow you to consider most of the possible behaviors and conditions that indicate immediate harm to a child could occur. When using the tool, review each factor and select “yes” or “no.” The notes section is a great place to document the impact of the caregiver’s behavior on the child.
Questions and Reflections

Use this space to record questions and reflections about what you have learned.
Activity: Safety Indicators Practice

Review your assigned scenario with your group and decide which safety indicator, if any, applies. Throughout this exercise, be sure to notate your thought processes and why you are making decisions.

**Scenario A**
Upon the first face-to-face visit, the worker noticed that a 10-year-old had a large bruise on his upper arm as well as several smaller “fingerprint” bruises on his lower arm. When the worker interviewed the child alone, the child said that his dad got mad when the child got an answer wrong on his math homework. The child stated that his dad hit him with a closed fist on the upper arm as the child tried to shield himself. He said that his dad grabbed his arm and dragged him to his bedroom. The child said dad told the child he had to stay up there the rest of the night. The child reports this happened around 6:00 PM and he did not get dinner that night.

**Scenario B**
Upon the first face-to-face visit, the worker noticed that a 10-year-old had a large bruise on his upper arm as well as several smaller “fingerprint” bruises on his lower arm. When the worker interviewed the child alone, the child said that his dad got mad when the child got an answer wrong on his math homework. The child stated that his dad hit him with a closed fist on the upper arm as the child tried to shield himself. He said that his dad grabbed his arm and dragged him to his bedroom. Child said dad told the child he had to stay up there the rest of the night. The child reports this happened around 6:00 PM and he did not get dinner that night. The father says that he became frustrated with the 10-year-old while he was doing his homework and sent him to timeout but denies hitting him. He states the bruise is from a soccer game over the weekend.
Engaging Families in Safety Assessment

Factors Influencing Child Vulnerability
- What are we worried about?

Safety Indicators
- What is working well?

Safety Interventions
- What needs to happen next?

Safety Decision

EVIDENT CHANGE
Harm and Worry Statements

Harm and worry statements

- **Who** says (or it was reported)
- **What** caregiver actions/inaction
- **Impact** on the child
- **Child** may be impacted how?
- **Context** if/when

Harm statements and worry statements are short, simple, behavior-based statements workers can use to help family members, collaterals, and departmental staff clearly understand what happened in the past, why DSS is involved with a particular family, and what the concerns for the future are. These statements allow important, difficult conversations to occur and help ensure that we talk with families about the most critical items to address.
CREATING HARM AND WORRY STATEMENTS

Harm statements and worry statements are short, simple, behavior-based statements workers can use to help family members, collaterals, and departmental staff clearly understand what happened in the past, why the Department of Social Services (DSS) is involved with a particular family, and what the concerns for the future are. These statements allow important, difficult conversations to occur and help ensure that staff talk with families about the most critical items to address.

As much as possible, try to use the family’s own language for these statements. Remember that these statements are best used to help ensure that all key stakeholders, especially the family, understand why DSS is involved, what DSS is worried about, and what needs to happen next. The statements should be written in honest, detailed, nonjudgmental “just-the-facts” language.

HARM STATEMENTS

Harm statements are clear and specific statements about the harm or maltreatment experienced by a child. The harm statement includes specific details: who reported the concern (when possible to share), what exactly happened, and the impact on the child. While it is never a guarantee about the future, a clear understanding of the past (harm) is vital as our best guide to understanding what we should be worried about in the future.

Who says (or it was reported)  What caregiver actions/inaction  Impact on the child

Example: Sam reported to his teacher that when his dad, Jerry, drank too many beers and got mad at his mom, Helen, Sam saw Jerry hit Helen across the face. Sam felt really scared, cried, and hid in his room.

WORRY STATEMENTS

One of the most crucial parts of this work is creating detailed statements about the resulting concerns DSS and others have. Worry statements answer two questions.

What are we worried will happen to the children if nothing else changes?
In what situations or context are we worried this could happen?
Sharing worry statements with the family, DSS, and other professionals allows a sharper focus on key elements that need to change for the case to move forward and helps prevent “case drift.”

Worry statements are composed of the following:

- **Child** may be **Impacted how?** if/when **Context**

**Example:** Sam (age 6) may be injured (hit or caught in the middle of the violence) when Jerry becomes drunk and yells at or hits Helen.

Sam may be emotionally harmed (scared and confused) when Jerry becomes drunk and yells at or hits Helen.

**FAMILY- AND SAFETY-CENTERED PRACTICE**

Whenever possible, involve children, family, extended family, and network members in the creation of harm and worry statements. These statements are meant as a bridge between professionals and family members. Perhaps the most important use of these statements is to help family members, network members, and professionals reach agreement about what everyone is worried about and what needs to happen to address concerns and DSS’s bottom lines.

When these statements are not created in partnership with families (e.g., at a case consult or in supervision), they should still be shared with families and their network to help ensure that everyone who cares about the child understands why DSS is involved and what the family is being asked to do differently.

One way to think about best practices when creating these statements is to follow these steps.

1. Make sure the worry statements address DSS’s bottom lines.
2. Share and refine them with the family (while still holding the bottom lines).
3. Use solution-focused questions to collaboratively develop statements that address DSS’s bottom lines and have family approval.
# EXAMPLES OF HARM AND WORRY STATEMENTS

<table>
<thead>
<tr>
<th>HARM STATEMENT</th>
<th>WORRY STATEMENT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Domestic violence witnessed by child</td>
<td>Jason may be seriously injured when John is violent and Jason tries to protect his mother.</td>
</tr>
<tr>
<td>It was reported that 6-year-old Jason came to school multiple times stating that his stepfather, John, has gotten drunk and hit Jason’s mother, Susan. Jason has witnessed the fights, which have included his parents hitting, punching, and throwing things at each other. During this time, Jason’s grades and attendance have dropped; and many at school now worry that Jason may not be able to pass his grade level.</td>
<td>Jason may be seriously scared or confused when John is violent and Jason tries to protect his mother.</td>
</tr>
<tr>
<td>Physical abuse</td>
<td>Jason may do poorly at school and not pass his grade level when John is violent and Jason tries to protect his mother.</td>
</tr>
<tr>
<td>It was reported that 14-year-old Caleb was punched, hit, and kicked by both of his parents, Paul and Liz, on Saturday night, resulting in multiple bruises on his face, hands, and chest.</td>
<td>Caleb may be injured like this again—or receive even more serious injuries—when punched, hit or kicked by his parents.</td>
</tr>
<tr>
<td>Injured infant; doctors say parent’s explanation does not match injuries</td>
<td>Caleb may experience serious emotional harm when he is punched, hit or kicked by his parents. He may be so angry and scared about what is happening that he will continue to run away, sleep on the streets, use alcohol and drugs, or place himself in dangerous situations.</td>
</tr>
<tr>
<td>Sometimes it is not clear how the child was injured, making a harm statement difficult to write. However, concern for the future can be described, and workers can write a worry statement that makes these concerns clear.</td>
<td>Caleb may be physically or emotionally harmed by others when he is fearful of his parents and runs away.</td>
</tr>
<tr>
<td>Theft with child present</td>
<td>Lisa may be scared and confused when her mother exposes her to criminal activities and/or gets arrested while she is caring for Lisa.</td>
</tr>
<tr>
<td>Police reported that Rebecca took her 9-year-old daughter, Lisa, to the Stop &amp; Shop today and while she was there, Rebecca attempted to steal $45 worth of products. Lisa became very upset when her mother was arrested, and she could not be soothed until her grandmother picked her up from the police station.</td>
<td>Lisa may be socially harmed and/or lose connection with her mother when her mother exposes her to criminal activities and/or gets arrested while she is caring for Lisa.</td>
</tr>
<tr>
<td>HARM STATEMENT</td>
<td>WORRY STATEMENT</td>
</tr>
<tr>
<td>------------------------------------</td>
<td>---------------------------------------------------------------------------------</td>
</tr>
<tr>
<td><strong>Grandparent who could not continue with placement for adolescent</strong>&lt;br&gt;Police reported that while interviewing 15-year-old Lesley about the reports of her assault and battery charges and selling marijuana, Lesley’s grandfather, Herb, became so upset that he threw up his hands and said, “I can’t do this anymore! Call child welfare and tell them to take her!” Herb walked out of the police station. Lesley became quite angry—spitting, swearing, and eventually crying a great deal.</td>
<td>Lesley may be beaten or taken advantage of when she is selling marijuana on the streets and is without the help and support she needs. Lesley may lose her independence if she is arrested on suspicion of selling drugs or assault and battery. Lesley may be scared, confused, or angry when her grandfather gets so overwhelmed that he asks for her to be removed from his care.</td>
</tr>
<tr>
<td><strong>Neglect due to substance abuse, methamphetamine</strong>&lt;br&gt;At Atrium Health Mercy hospital, Kim’s landlord and Kim’s 10-year-old son, Paul, reported that Kim overdosed on meth and passed out while cooking dinner. Paul was home at the time. A neighbor heard the smoke alarm and called the police.</td>
<td>Paul may be physically harmed (by leaving the home and being taken advantage of, or by fires in the home) when Kim is using methamphetamine and becomes distracted and unavailable. Paul may get sick when Kim is using methamphetamine and Paul has contact with drugs or drug paraphernalia. Paul may be scared or confused when Kim is using methamphetamine and becomes distracted and unavailable.</td>
</tr>
</tbody>
</table>
Key Takeaways

- The NC Safety Assessment helps guide safety decision making
- Reading and following directions for assessment tools is key to good practice
- We need to engage in family-centered conversations about safety
- Harm and worry statements create common understanding around safety concerns

Questions and Reflections

Use this space to record questions and reflections about what you have learned.
Safety Planning and Temporary Parental Safety Agreements

Learning Objectives

- Identify appropriate safety interventions based on case scenarios.
- Articulate the connection between current indicators of safety and Temporary Parental Safety Agreements.
- Explain the appropriate use of temporary safety providers.
- Demonstrate family engagement skills when safety planning with children and families.
Overview of Safety Planning and Safety Decisions

The Safety Assessment lists potential safety interventions that can be put in place to keep a child safe. Please follow along with the Safety Assessment instructions in your Tools Workbook. Those are:

- Monitoring and/or use of direct services by county child welfare agency.
- Use of family, neighbors, or other individuals in the community in the development and implementation of a safety agreement.
- Use community agencies or services.
- The alleged perpetrator will leave or has left the home—either voluntarily or in response to legal action.
- A protective caretaker will move or has moved to a safety environment with the child(ren).
- Use of Temporary Safety Provider.
Temporary Parental Safety Agreements

- Is an action plan for controlling the threat
- Responds to clearly identified safety threats
- Is short term
- Must include family, network, and older children
- Has clear backup and monitoring plans
- Designates a clear time for review
STEPS FOR CREATING A SAFETY AGREEMENT

STEP 1: Assess
Gather information using critical thinking and family engagement skills.
Caretaker actions/inactions and impact on child
Safety threat

STEP 2: Describe
Create at least one statement per safety indicator.
Collaborate with family
Clear, concise language

STEP 3: Orient
Explain to the family what a safety agreement is.
Necessity due to safety threat
Actions to control the safety threat

STEP 4: Identify
Creating safety requires more than just the family.
Identify and help build the network
Engage the network
**STEP 5: Act**

- Plans include action steps to keep the child safe.
- Identify family/network roles and actions
- Develop backup plan

**STEP 6: Agree**

- All participants must agree to the plan.
- Willingness/confidence
- Capacity

**STEP 7: Bring it Back to the Child**

- Ask the child for ideas to create a sense of ownership.
- Caretaker informs child
- Invite child to participate

**STEP 8: Monitor, Adapt, and Strengthen**

- Create a timetable and measurements for safety agreement review.
- Revisit and revise
- Acknowledge successes!
# SAFETY AGREEMENT VERSUS FAMILY SERVICES AGREEMENT

<table>
<thead>
<tr>
<th>SAFETY AGREEMENT</th>
<th>FAMILY SERVICES AGREEMENT</th>
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</thead>
<tbody>
<tr>
<td>Involves <strong>temporary</strong> changes to how the child will be cared for to provide immediate safety.</td>
<td>Describes daily and weekly actions caretakers and network will take to ensure child’s <strong>long-term</strong> safety and well-being.</td>
</tr>
<tr>
<td>Is not about long-term behavior change (no unrealistic goals).</td>
<td>All about long-term behavior change</td>
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<tr>
<td>Is immediate or short term.</td>
<td>Is long term.</td>
</tr>
<tr>
<td>Begins to involve a network (including at least one person who could not have caused the harm).</td>
<td>Identifies people who will be involved as part of the network and their role in maintaining and reviewing the plan.</td>
</tr>
<tr>
<td>Identifies how the agreement will be monitored (daily to begin with) and what will happen if it is not followed.</td>
<td>Identifies how DSS (and others) will monitor the plan and describes what will happen if the plan is not working.</td>
</tr>
<tr>
<td>Always includes a backup plan (at least a Plan B).</td>
<td>Always includes backup plans (preferably a Plan B and a Plan C).</td>
</tr>
<tr>
<td>Has a date when the agreement will be reviewed.</td>
<td>Is updated when progress is made or new issues arise (and at minimum every 90 days per policy), especially if a new safety agreement is needed.</td>
</tr>
</tbody>
</table>
EXERCISE: SAFETY AGREEMENT VERSUS FAMILY SERVICES AGREEMENT

EXAMPLE

<table>
<thead>
<tr>
<th>SAFETY INDICATOR</th>
<th>SAFETY AGREEMENT INTERVENTION IDEA</th>
<th>FAMILY SERVICES AGREEMENT IDEA (Do not use in safety agreement)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sexual abuse</td>
<td>Dad agrees to stay with his friend until investigation is concluded. He agrees to have no contact with [child] in person or by phone, mail, email, text, or third party. IDSS filed a petition with the court regarding the father’s contact with the child.</td>
<td>Dad will successfully complete sexual perpetrator therapy.</td>
</tr>
</tbody>
</table>

ACTIVITY

For each scenario, list at least one safety agreement intervention idea and one family services agreement intervention idea.

<table>
<thead>
<tr>
<th>SAFETY INDICATOR</th>
<th>SAFETY AGREEMENT INTERVENTION IDEA</th>
<th>FAMILY SERVICES AGREEMENT INTERVENTION IDEA</th>
</tr>
</thead>
<tbody>
<tr>
<td>Physical harm/unable to protect: Maternal grandfather regularly uses inappropriate physical discipline on the children, leaving marks. Mother relies on grandfather for childcare every weekday afternoon.</td>
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<tr>
<td>Substance misuse/inadequate supervision: Mother drinks alcohol at least four nights a week to the point of passing out. Her 5-year-old son recently got out of the house one evening while she was passed out. Her neighbor found him and contacted law enforcement. The mother has several family members and friends in the area.</td>
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<tr>
<td>SAFETY INDICATOR</td>
<td>SAFETY AGREEMENT INTERVENTION IDEA</td>
<td>FAMILY SERVICES AGREEMENT INTERVENTION IDEA</td>
</tr>
<tr>
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<td>---------------------------------------------</td>
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<tr>
<td><strong>Failure to protect:</strong> Mother’s boyfriend is on the central registry for severe previous child maltreatment, and mother routinely leaves him alone with her children.</td>
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<tr>
<td><strong>Medical neglect/failure to thrive:</strong> A 5-month-old was diagnosed with non-organic failure to thrive and has a G-tube. The parents have not been waking up during the night to feed the child. The G-tube has also become infected due to the parents not clearing it correctly.</td>
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<tr>
<td><strong>Mental health:</strong> The mother has been previously diagnosed with bipolar disorder and is currently not medicated. She has had several manic episodes where she was driving erratically with the children ages 6, 10, and 15 in the car. She has also been sleeping excessively, and the children have had to fend for themselves for food and to get to school.</td>
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<tr>
<td><strong>Physical harm:</strong> Non-mobile infant has suffered a serious head injury while in the care of his mother and father. Parents state they do not know how the child was injured. The doctor is not able to confirm whether it was abuse. The parents live with the maternal grandparents, but the grandparents were on vacation at the time of the incident.</td>
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ESSENTIAL ELEMENTS OF A SAFETY AGREEMENT

1. **Identification of safety indicators.** The SDM safety assessment provides the framework for safety planning. When one or more SDM safety indicators are identified in a household, protective intervention should be considered to allow the child to remain safely in the home whenever possible and appropriate. If, after considering child vulnerabilities, household strengths, and protective actions, it is determined that in-home interventions can be initiated to temporarily control the safety indicator, the safety decision is “safe with a plan.” This plan—the safety agreement—should clearly identify the safety indicator that would prompt protective placement if immediate action is not taken.

2. **Clear description of caretaker actions or inactions and their impact on the child.** A safety agreement should link each identified indicator to a household-specific, behavior-based description of a caretaker’s actions or inactions that create a safety indicator for the child. Worry statements are used to structure this description. Statements should be written in plain language that the family understands (i.e., avoid jargon) and be as behavior-specific as possible to support rigorous planning for how to best create safety.

3. **Immediate actions to control the safety indicator.** A safety agreement should include a specific set of action steps to be taken by a sufficient number of family members, network members, and others; or resources that are immediately available; to temporarily control the safety indicator. Referrals to long-term services or resources that do not support an immediate change in the care environment are not sufficient; they might be more appropriate for the family services agreement.

4. **Network involvement.** At least one family or network member besides the caretaker must support the safety agreement. Each participant must clearly understand the safety threat and be committed to their role in implementing the action steps to control the safety indicator. They also must be involved in monitoring the safety agreement.

5. **Monitoring agreement.** A safety agreement should clearly describe how the worker and family will monitor how well the agreement is working and actions to take if it is not. What is the backup safety agreement?

6. **Time limit.** A safety agreement must have a specific timeframe—best practice is no more than 14 days—to remain in effect; or a specific date on which it will be reviewed and renewed, strengthened, or resolved.

7. **Signatures that indicate agreement.** At least one legal caretaker, the child welfare worker, and at least one network member who agrees to be part of the safety agreement must provide signatures. Obtain verbal approval from the worker’s supervisor.
## SAFETY AGREEMENT CHECKLIST

<table>
<thead>
<tr>
<th>HOT SPOTS</th>
<th>SOLUTIONS</th>
<th>COVERED?</th>
</tr>
</thead>
<tbody>
<tr>
<td>The only intervention is that the perpetrator promises not to repeat a behavior.</td>
<td>If the caretaker could do that independently, protective custody would not be under consideration at all. Make sure at least one other protective participant involved in the intervention will act or call for help.</td>
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<tr>
<td>There is jargon in the harm or worry statements.</td>
<td>Craft family-friendly harm and worry statements with the family using their own words.</td>
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<tr>
<td>Network agrees to help, but no legal caretaker is included.</td>
<td>At least one caretaker agrees to the interventions.</td>
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<tr>
<td>The caretaker is coerced into agreeing by the threat of a child's removal.</td>
<td>Explain planning process to caretaker and network. Include them in planning so they freely consent to the plan.</td>
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<tr>
<td>The non-perpetrating caretaker is left to keep an perpetrator out of the home without the perpetrator's consent.</td>
<td>• Perpetrator agrees to the plan. • The victim and children leave to be safe and together. • A network member comes to stay in the home to monitor.</td>
<td></td>
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<tr>
<td>The only intervention is a temporary restraining order.</td>
<td>Any restraining order is augmented with one of the three options above.</td>
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<tr>
<td>A victim is expected to protect the children when they are not demonstrating their own protection.</td>
<td>More mature children and network members contribute to keep young children safe.</td>
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<tr>
<td>A caretaker's constitutional rights (fourth and 14th amendments) are violated; Caretaker is forced to leave home, is deprived of visits with child, or non-caretaker is given custody without consent or knowledge.</td>
<td>• Gain informed consent for interventions. • Consider that a protective caretaker may have to leave with the children to be safe and together. • If no caretaker is available to help with a safety agreement, protective custody is probably the only option.</td>
<td></td>
</tr>
<tr>
<td>A safety agreement is written when protective custody is not really being considered.</td>
<td>• Carefully review safety indicator definitions. • Document efforts to gain agreements with the family for future safety and close the investigation assessment or promote to a case for ongoing services.</td>
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</tr>
<tr>
<td>The safety agreement does not have a meaningful time limit.</td>
<td>Initial safety agreements should expire within about seven to 14 days; and it is best practice to hold a child and family team meeting (CFT) to review effectiveness, make improvements, and determine next steps.</td>
<td></td>
</tr>
<tr>
<td>HOT SPOTS</td>
<td>SOLUTIONS</td>
<td>COVERED?</td>
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</tr>
<tr>
<td>There is no clear way to monitor whether the safety agreement is working, and there is no fail-safe behavior if it is not working.</td>
<td>Clearly describe the behavior that will affirm that the safety agreement is working and who will do what if it is not working (e.g., whom they will contact, how they will intervene). If this is not possible, the household may be found unsafe.</td>
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<tr>
<td>The voice of the child is missing.</td>
<td>Include the voice of the child by including them in the planning process when age appropriate. If appropriate, have the parent review the safety agreement with the child to help promote buy-in from the parent and child.</td>
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</table>
Activity: Safety Circles

You will work in pairs for this activity. One of you will agree to be the social worker and the other will be the family member. For the family members, consider a difficult situation in your life. You do not need to disclose the situation.

Utilize the information and questions in the following handout to complete the activity.

Use this space to record notes.
Handout: Safety Circles

<table>
<thead>
<tr>
<th>Using Safety Circles to create Safety Networks with Families</th>
</tr>
</thead>
<tbody>
<tr>
<td>What are Safety Networks?</td>
</tr>
<tr>
<td>An important part of family and safety-centered practice is helping the family build and strengthen a safety network—made up of family, friends, and involved professionals. A safety network supports caregivers to develop and maintain a safety plan for the children. It is hoped that the family’s safety network will continue in this role after professional services end or are no longer needed.</td>
</tr>
<tr>
<td>They are a group of family, friends, or professionals who:</td>
</tr>
<tr>
<td>1. Care about the child and family.</td>
</tr>
<tr>
<td>2. Are willing to engage with child welfare.</td>
</tr>
<tr>
<td>3. Understand the safety concerns child welfare and others have.</td>
</tr>
<tr>
<td>4. Are willing to do something that supports the family and keeps the child safe.</td>
</tr>
<tr>
<td>Why are Safety Networks important?</td>
</tr>
<tr>
<td>A strong, active safety network assures child welfare professionals that the caregivers have the support they need to use the safety plan for as long as the children remain vulnerable to the identified concerns or dangers within the family. For cases with an identified danger to the children, establishing a safety network is critical when developing the safety plan. The rationale for building a safety network includes:</td>
</tr>
<tr>
<td>1. Child protective services involvement is temporary.</td>
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<tr>
<td>2. Visits by a social worker twice a month is often not enough to ensure safety for a child. A safety network is needed to enhance safety.</td>
</tr>
<tr>
<td>3. Families often have people involved in helping care for their children even when child welfare is not involved. These people help with supporting permanency and well-being of a child. It takes a village/network of ongoing support, services, and love to raise a child.</td>
</tr>
<tr>
<td>How can Safety Circles help develop a Safety Network?</td>
</tr>
<tr>
<td>Safety circles are a visual tool to help identify people for the family’s safety network and to help professionals and family members talk about the network’s role and who can be part of it.</td>
</tr>
<tr>
<td>The primary focus of the initial visit with a family during the assessment is safety. It can be beneficial to start the discussion of a safety network, at this point. Using the safety circle diagram on the following page will help families identify who may already be a part of their network, and who could become a part of their network. People in the network will work together to help the caregivers build and follow a safety plan that assures the children will always be safe.</td>
</tr>
<tr>
<td>Engaging parents/caregivers using the Safety Circle tool is a good first step to helping them understand what a safety network is and who needs to be a part of the safety planning process. Share with parents that the network is built by them and can include family, tribes, friends, neighbors, service providers, and others that they believe will be beneficial.</td>
</tr>
</tbody>
</table>
Child Welfare Resources on Using Safety Circles to Build Safety Networks with Families

Remember, children also have a role providing valuable information when discussing safety networks! During interviews with children, listen for friends, relatives, etc. who they could see as a support.

Safety Circle Tool:
To start the discussion about safety circles, discuss each layer of the circle.

It is important to emphasize to the family the focus of this process is their child(ren). The social worker should use the child(ren)’s first names when explaining this to the family because it personalize the conversation. Having a picture of the child(ren) available is also helpful.

Family Safety/Support Circle:

- Who knows everything about what we are worried about here?
- Who knows some things about these worries?
- Who knows nothing about these worries, but should?

- How did you find the courage to tell the people you have?
- Where do you find the strength?
- Who was the hardest person to tell?
- What helped you tell that person?
- Who is most helpful and supportive to you and your children?
Child Welfare Resources on Using Safety Circles to Build Safety Networks with Families

### Inner Circle: Ask parents/caretaker: Who supports you the most?
1. Who already knows everything that has happened?
2. With whom do the children feel the most connected?
   - Who are the first people you call when you are in need?
   - At this point in the process compliment the parents/caretaker by saying: how did you find the strength to reach out to them about this?

### Middle Circle: Ask the parents/caretaker:
1. Who supports you a little?
2. With whom do your children feel some connection?
3. Who knows a little about what is going on?

### Outer Circle: Ask the parents/caretaker:
1. Who knows nothing about what is going on?
2. Who creates challenges/barriers for your family?
3. Who have you not reached out to, but could see yourself reaching out to in the future, maybe a childhood friend, a relative you don’t see often?
4. Who is willing to support you but you don’t feel comfortable asking them to help you? What is holding you back from asking them? Is there someone that used to support you? Could we engage them again?
5. Who is in your phone/contact list? Who do you connect with on social media?

### Moving people from outer to inner circles: Ask the parents/caretaker:
1. What would it take to move someone from the outer circle to the inner circle?
2. Who needs to move to an inner circle?
3. Who would grandma/the children/the social worker want to see move to the inner circle?
4. Is there anyone you thought of telling but just haven’t reached out to yet?

### Helpful questions to ask when a family has a hard time identifying supports:
1. If you were in an accident and were taken to the hospital, who would you call to pick up your children from school?
2. If your house was on fire and burned to the ground who would you call?
3. If you won the lottery, who would be the first person you call?
4. Who would your children say they want to spend the night with if you needed to go out of town and couldn’t take them with you?
5. If you died tomorrow, who would you want to take your children in and care for them until they are adults?
6. Who is someone who has shown a lot of interest and support to your children now or in the past? (teacher, neighbor, counselor, church member, someone you work with?)
7. Who can help you move closer to your goals? (Boss, co-worker, counselor, neighbor, friend of a friend)
8. Do you belong to a church, club, support group, sports team? If so, who are some people who have been there for you and your children?
9. Who do you look up to? Who encourages you when you are having a bad day?
10. Has there ever been a time you felt no one cared about you and your feelings? Who is someone who stepped up and made you feel better?
11. Tell me about a time when things were working well for your family, what did that look like and who helped you and your children at that time?
12. Who in your life has had a tragedy and you helped them through that difficult time?
13. Create a family tree with the parent/caretaker and ask about communication and location of these individuals.

Remember: What are our safety goals?

1. What do we want to achieve?
2. What will we do to move forward to the next phase?
3. How will we know we are on track?
4. How long do we expect this process to take?
Debrief

What was the experience like for those of you who were family members? Did it help you see your network?

What was the experience like for those of you who were social workers?

Do you see how this could be effective in helping a family identify support?
Temporary Parental Safety Agreements (continued)

Steps to safety planning:
1. Assessing to identify safety threats and the impact of caregiver actions on children
2. Created harm and worry statements to describe the safety concerns
3. Explaining to the family what a safety agreement is, and
4. Identifying and engaging the network
5. Identify the action steps to keep the child safe. Action steps include:
   a. Specific activities by the caregiver and safety network that prevent harm to the child. An example of this could be, mother agrees to not leave child unattended, she will call grandmother who is available to babysit before she leaves for work.
   b. Activities should have specific timeframes associated with them when they will occur and for how long.
   c. Immediate referrals to services. Services like substance use disorder treatment do not immediately ensure safety and should not be on a TPSA. A referral to housing or a food bank eliminates a safety concern related to a lack of shelter or food would.
   d. DSS role and involvement in the plan. Does the social worker need to make a referral or take other steps to facilitate the implementation of the plan? How often will visits occur?
6. Everyone must agree to the plan
   a. Any network member who is part of the plan needs to clearly understand their role and agree to it.
   b. All actions parents agree to must be voluntary. Safety agreements cannot legally restrict a parent’s access to a child. Any agreement by a parent to leave a home or for a protective parent to leave a child must be voluntary.

7. Involve the child in an age-appropriate manner

8. Adapt and monitor the plan
   a. The plan should be revisited at every contact to ensure it is effectively addressing safety concerns
Questions and Reflections

Use this space to record questions and reflections about what you have learned.
Activity: Communicating Safety Plans

Use this space to draw the image described by the volunteer leader.

Debrief

How did you feel during the activity? How does this activity relate to safety planning with families?
Temporary Safety Providers (TSPs) are voluntary interventions where an individual identified by the parent or caregiver provides care for the children outside of their home or provides supervision of the parent’s contact with the children in their home. TSPs must only be considered if all other options are exhausted.

Examples of situations where a TSP might be appropriate are:

- If a parent is incarcerated and has a known release date and will be able to care for the child after the release;
- A safety concern related to dangerous housing will be eliminated by repair or a move;
- A parent has a spot in a residential treatment facility that allows children but has a brief, specified wait prior to admission.
The Safety Decision is on the Safety Assessment Tool and walks us through the process of deciding by asking two additional questions:

1. Is there imminent danger of serious harm?
2. Can interventions provide in-home safety?
If the determination of the Safety Assessment is that the child is unsafe, the agency moves forward with filing a petition for non-secure custody. Filing a petition initiates legal action and juvenile court involvement in the case. The decision to file a child maltreatment petition is made by the social worker and their supervisor, often in consultation with the agency’s lawyer. The decision to file should always be based on safety considerations and not on how likely it is that the case can or cannot be won in court.
Key Takeaways

- Safety Agreements address specific threats and are time-limited
- Safety Agreements must involve the family’s network
- TSPs are time-limited and should only be used if a less intrusive intervention is not sufficient
- "Safe with a plan" requires a TPSA
- "Unsafe" requires DSS to take custody of a child

Questions and Reflections

Use this space to record questions and reflections about what you have learned.
CPS Learning Lab (continued)

Activity: Evans Family Safety Assessment

1. Review information gathered from initial interviews and home visits listed in the following worksheet.

2. Respond to the nine safety assessment questions on the worksheet.

Worksheet: Evans Family Intake Information

**Mother:** Shonda Evans, 35, Black  
**Father:** Rudy Evans (deceased), 38 Black  
**Child(ren):**  
- Keisha, 15, Black  
- Kevin, 6, Black  
- Angela, 18 months, Black  

**Paternal Grandmother:** Kim Evans 60 (lives nearby)

**Known at Intake:**
- Paternal Grandmother, Kim Evans is the reporter.  
- Rudy Evans died approximately 8 months ago, and the family has struggled since his death.  
- Shonda Evans lost her job recently and spends most of her time sleeping in her room.  
- While Mrs. Evans is in her room, she leaves Kevin and Angela unattended.  
- Reporter went over to their home the day before the report and found Kevin trying to give Angela a bath unattended. Mrs. Evans was in her bedroom with the door closed at the time.  
- Reporter also expressed concerns that Mrs. Evans is alone with Angela all day and she does not know how she is cared for during the day.  
- Reporter also expressed concern that there is not enough food in the house and she doesn’t know if Mrs. Evans is feeding the children well.  
- Reporter also expressed concern about the condition of the home being too messy and Mrs. Evans not staying on top of housekeeping.  
- 15-year-old Keisha is in high school and has extracurricular activities and does not get home until 6 or 7 PM every day.  
- Reporter indicated that the family has a history of In-Home cases with the family.

**Previous History**
- **2010:** CPS Assessment finding Services Needed. In-Home case open for three months. At that time, Keisha was three and was found wandering the streets. Mrs. Evans could not be located. She took parenting classes, and the case was closed in 2011.  
- **2019:** CPS Assessment finding Services Needed. In-home case: open for six months. Report alleged that Mrs. Evans beats her children and leaves bruises and that the children were dirty and had untreated medical needs. Mrs. Evans admitted to physical discipline but denied abuse. Services were needed due to supervision issues. During the case, Keisha disclosed that her maternal uncle,
Jake Brown sexually abused her. Mrs. Evans believed Keisha and called the police. Criminal charges were filed. During the in-home case, Mrs. Evans received counseling from the local mental health center with Dr. Felicia Jones. She was diagnosed with depression and prescribed medication.

Current Report Notes:

Person/Role: information known at intake

<table>
<thead>
<tr>
<th>Name</th>
<th>Age</th>
<th>Sex</th>
<th>Race</th>
<th>Role</th>
<th>HH Status</th>
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Report Information

<table>
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<tr>
<th>Allegation</th>
<th>Caregiver Behavior</th>
<th>Safety Concern</th>
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Maltreatment Screening Tool:
Which tool(s) did you use? Why?

What was the outcome of the tool?

County Assignment:
What county did you assign this CPS Assessment to?

Response Priority:
Which Response Priority Decision Tool did you use? Why?
What response time did you assign?

Assessment Approach:
Which CPS Assessment track is appropriate for this case (Investigative Assessment or Family Assessment)?

Why is this the appropriate track?
Information Learned from Initial Interviews

Ms. Shonda Evans:

- Ms. Evans said that managing since her husband died has been very difficult. They had a good relationship, and he helped a lot with the kids. He worked an early shift and would always meet Kevin at the bus and pick Angela up from daycare.

- Ms. Evans had worked as a receptionist at an office until 3 weeks ago. The company changed its structure, and she was laid off. Angela had been in daycare until that time. She pulled Angela out of daycare to save money.

- Ms. Evans stated that she has felt especially bad since losing her job. She says she spends most of the day looking at social media on her phone or watching TV. She said she takes care of Angela, feeds her meals and snacks, changes her diapers, and plays with her. She keeps Angela in her room with her during the day.

- Ms. Evans stopped attending counseling and taking medication approximately two years ago. She says she is always so tired now and can sleep during the day but has a hard time falling asleep at night. Ms. Evans states that she feels depressed and hopeless most days since she lost her job but denies any thoughts of wanting to harm herself. She denied any current or previous substance misuse.

- On the day of the incident reported by her mother-in-law, Ms. Evans admits she was unaware that Kevin was giving Angela a bath. She said Kevin has tried to be “the man of the house” since his father died and says she feels like she has been relying on Keisha and Kevin too much to help around the house. She understands that Kevin giving Angela a bath can be dangerous and says she spoke to Kevin about not bathing Angela without an adult helping.

- Ms. Evans tries to be at the bus stop every day to get Kevin but has missed it a few times in the last few weeks. On those days he walked half a block home and let himself in the back door.

- Ms. Evans said Keisha is doing well in school and is a big help, she is very busy with her extracurricular activities.

- Ms. Evans said her support system is her mother-in-law, her friend from high school who lives in town, and two older women from church. She feels disconnected from all these people since Mr. Evans’ death.

- Ms. Evans found her previous counseling helpful.

- Ms. Evans expressed concern about money. She has some income from Mr. Evans’ SSI but does not think they can manage bills very long if she is unemployed.

- Ms. Evans reports that she grounds Keisha and takes away her phone if she gets in trouble, that she spanks Kevin when he gets in trouble, and she will pop Angela on the hand if she is trying to get something she shouldn’t have.
Mrs. Evans says she loves her children more than anything in the world and will do anything to keep them. She understands her current situation is not sustainable or good for her family.

Keisha Evans

- Keisha attends school, has a B+ average, and is a cheerleader and in chorus.
- Keisha said she wakes herself up in the morning, eats breakfast and lunch at school, and usually makes something for herself when she gets home.
- Keisha reported that her mother has seemed sad since her father died. She got a lot worse since she lost her job. Keisha says she tries to stay busy and out of the house as much as she can because it makes her sad to see her mom like this.
- Keisha tries to help with the dishes and says she makes Kevin dinner most nights and eats with him. She also supervises his homework.
- Keisha said she hasn’t really thought about what her mom does at home with Angela all day, but that Angela seems fine.
- Keisha says her mother does spank Kevin and he cries but it doesn’t leave any marks.

Kevin Evans

- Kevin attends elementary school and says he likes it.
- Kevin says he is a big boy and tries to help mommy out with the baby.
- Kevin said his mom is really sad since his dad died and started crying when talking about it.
- Kevin eats breakfast and lunch at school, he said that Keisha makes him dinner most nights, but sometimes he heats food for him and Angela in the oven if his mom is asleep and Keisha is not home.
- Kevin had scraped knees, he said he fell on the playground and had no other visible marks or bruises.

Angela Evans

- Ms. Evans said Angela can say a few words, but she did not speak during the initial visit.
- Angela did walk around the living room. She picked up a book when the social worker asked her to and was able to point at pictures.
- Angela cried when separated from her mother.
- Angela appeared to have very dry, cracked skin on her arms and legs and have a diaper rash.
Kim Evans

- Ms. Evans said that she did not want to call CPS but felt that her daughter-in-law has pushed her away since her son’s death.
- Ms. Evans said she did not have concerns about how her son and daughter-in-law took care of the children prior to his death.
- Ms. Evans says she only works part-time now and wants to be a help to the family.
- Ms. Evans is worried that Angela is not getting the care she needs during the day. When she stops in, her daughter-in-law appears groggy and is always in her room with Angela with the door closed.
- Ms. Evans has seen Kevin try to make Angela dinner and snacks on multiple occasions. She said the other day he told her he was giving Angela a bath because he fed her dinner and she got really messy, and he didn’t want his mom to get mad.

House walk-through:

- The initial home safety check noted the following:
  - Used bathwater remained in the bathtub.
  - Dirty dishes were stacked in the sink and on the counters and kitchen table.
  - There were also dirty dishes in other rooms in the house.
  - There was minimal food in the refrigerator. One this day there was a pack of hotdogs – opened in the refrigerator – with 4 hot dogs left in the package.
  - There was a carton of milk – sell by date was checked – the milk was out of date and smelled sour.
  - There was a 6 pack of Jello in the little plastic containers.
  - There were two lbs. of raw ground beef in the refrigerator.
  - In the cabinet were two large boxes of cereal – Cheerios.
  - There was some dry biscuit mix and a cornbread mix.
  - There was a can of spaghetti sauce and a box of spaghetti.
  - There is one bathroom in the home and the toilet had not been flushed after use – although it could flush.
  - There is hot and cold running water in the home.
  - The home has electricity – appears to be wired legally and there is heat and air conditioning.
  - Appliances all were in working order. Stove, Refrigerator, and Microwave.
  - Sleeping space was examined and the following was noted:
    - One double bed for mom with a crib in the room for Angela. Keisha and Kevin each have twin beds in their own rooms.
  - Ms. Evans does have a car with a car seat for Angela.
Safety Assessment Questions

1. Based on the report, what is the extent of the current maltreatment?

2. Based on the report, what are the circumstances surrounding the current maltreatment?

3. Based on the report and past history, describe the functioning of each child.

4. Based upon the report, describe the functioning of the mother, Shonda, Evans.

5. Based on the report, describe the current parenting practices.
6. Based on the report and past history, describe the discipline practices.

7. What are some significant events and milestones in the life of the family?

8. Identify potential trauma and the impact it may have on safety and risk.

9. Based on the report and past history, describe parental protective capacities.
Activity: Evans Family Harm and Worry Statements

Refer to the previous Harm and Worry Statements handout. Using the Evans Family scenario, work with your partner to role-play engaging with Mrs. Evans to develop a harm statement.

When time is called, you will switch roles and then engage with Mrs. Evans to develop a worry statement.

Use this space to record notes.
Activity: Evans Family Safety Interventions

Walk around the room and reflect on the posters labeled with each of the Safety Interventions. Think about the Evans Family scenario and determine if each Safety Intervention is appropriate for their situation. Mark the poster with a “yes” or “no” based on your decision.

Recall that safety interventions are:

- Time-limited
- Clearly respond to safety threats
- Include family, network, and older children
Key Takeaways

Observations of the child, family and home environment are key components of safety assessment.

The NC Safety Assessment Tool helps us answer the question "can the child remain safely in the home?"

When assessing safety indicators consider the caregiver behavior at its impact on the child.

Harm and Worry statements help us communicate safety concerns with families.

TPSAs are short-term, behaviorally specific, and respond directly to the identified safety threat.

Questions and Reflections

Use this space to record questions and reflections about what you have learned.
Pre-Work Reminder

Your homework for tonight is to complete parts C, D, and E of the Safety Assessment form. Use the ideas we discussed for safety interventions to develop a TPSA for the Evans Family.
Week Four, Day Two Agenda

Pre-Service Training: Child Welfare in North Carolina

I. Welcome 9:00 – 9:30

Overview of Child Welfare Processes, Part 1: Intake and CPS Assessments (continued)

II. CPS Assessment Learning Lab (continued) 9:30 – 10:00

III. Additional Information to Support Assessment 10:00 – 10:30

BREAK 10:30 – 10:45

Additional Information to Support Assessment (continued) 10:45 – 11:05

II. Risk Assessments 11:05 – 12:05

LUNCH 12:05 – 1:05

III. Family Assessment of Strengths and Needs 1:05 – 1:30

IV. CPS Assessment Learning Lab (continued) 1:30 – 2:00

V. Assessment Decisions 2:00 – 2:35

BREAK 2:35 – 2:50

VI. CPS Assessment Learning Lab (continued) 2:50 – 3:35

VII. Key Takeaways 3:35 – 3:40

VIII. Self-Care Exercise and Wrap-Up 3:40 – 4:00
Welcome

- How are people feeling today?
- What was your main “takeaway” from yesterday?
- Is there any clean-up we need to do?
- Review agenda and learning objectives for the day

Use this space to record notes.
Overview of Child Welfare Processes, Part 1: Intake and CPS Assessments (continued)

CPS Assessment Learning Lab (continued)

Use this space to record notes about the recap of yesterday’s Learning Lab and the homework assignment.
Debrief

- As a group, discuss and reach a consensus on the specific situation or action that causes the child in the Evans Family scenario to be unsafe.
- Discuss which actions need to be taken right now to keep the child safe. For each one of these, identify a responsible party and timeframe for completing the actions.
- Write up a TPSA that reflects the best thinking of the group.
Additional Information to Support Assessment

Learning Objectives

- Describe appropriate information to obtain from collateral contacts based on case circumstances.
- Demonstrate interviewing techniques.
- Explain what information can be shared with collateral contacts during CPS Assessments.
Collateral Contacts

When identifying who to interview as a collateral, consider:

- Anyone who may have witnessed the alleged maltreatment
- Who knows the family well
- If there are any pieces of information you are missing from the “big picture” of the assessment and who might be able to provide them.

Who might be collateral contacts in a CPS case? What types of information would these individuals have that could inform your assessment?
Policy Requirements and Confidentiality

At least two collateral contacts must be made during the CPS Assessment, but the appropriate number depends on the circumstances of the case and the information needed and is often more than two. Certain allegations require specific collateral contacts and anyone who is listed as a collateral at intake must be contacted during the Assessment Phase.

Collateral contacts should have significant knowledge of and contact with the family, so they are able to answer questions related to child safety and risk. Individuals who must be contacted include:

- People identified by the family as collateral contacts
- People identified on the Structured CPS Intake Form
- Other agencies are known to have current involvement with the family or to have knowledge of the current situation.

Deciding who to contact depends on the nature of the allegation, the type of information you need, and the information provided by the family. Information received from collaterals is recorded on the CPS Documentation Tool. Collateral contacts should be made early in the assessment period so that information can be incorporated into decisions. Ongoing or follow-up contact may be needed.

Approaching and interacting with collaterals in a way that is respectful of child and family privacy and maintains confidentiality is key. During CPS Assessments, you should advise parents that you plan to contact a collateral information source and share with them the information you learned. It may be appropriate in some circumstances for parents to be present during interviews with collaterals.

A good general rule with collaterals is to think of your interaction with them as a one-way street. Information only comes to you from the collateral source, you do not provide the contact any information about the family. You need to identify yourself as a DSS social worker, explain your role, and explain the purpose of the interview. You may not share details of the allegation or any other information you have learned about the family.
As a group, brainstorm how you might initiate contact with a collateral.
Collateral contacts can include the referral source, other family members, professionals who have contact with the family, or people in the community, whose contact with one of the members may have given them the knowledge that would relate to the family assessment. Collateral contacts may be able to provide information such as identifying information - full name, dates of birth/age, address, parents’ names, and social security numbers - as well as information about family dynamics and relationships.

It is important to remember when interviewing extended family members that loyalties are often conflicted: they may wish to believe the child’s story but feel it would be wrong to provide negative information about the parent. They also may want to focus on the fact that other family members are not “doing their part” to help the child or family.

Child welfare professionals can help families deal with these conflicted loyalties by:

- asking family members to focus on the safety of the child or children;
- letting family members know that the child welfare professional believes the child;
- urging family members to spend energy on helping family members rather than defending the family against outsiders; and
- being sensitive to family members who may be asked to help in ways that burden them financially or emotionally.

Family members can serve as valuable resources. They can provide corroborating information as well as provide concrete help, such as financial, emotional, or physical aid to the family. Family members might also be able to provide an informal or kinship care placement for the identified child and siblings if the non-offending parent cannot protect the child or children from abuse or retaliation.

Family members should also be made aware of any community resources which can be of help to them, especially if they are to provide care to the children. Special attention should be given to any religious beliefs, especially regarding the selection of counselors. If possible, children should remain in their home school districts, to minimize the impact of the trauma, separation, and placement. If the children are placed with a non-relative, every effort should be made to ensure that the child is able to attend family functions, have sibling visits, and maintain cultural and religious ties to their own community. Support should be given to caregivers, including transportation assistance and coordination of visits in the most home-like setting possible.

Referral sources and other community professionals are also important resources. For instance, school personnel, especially teachers and school nurses, are also excellent sources of corroborating information that can help you confirm or deny the allegation being considered. They may be able to offer information on children's behaviors; have
insight into the child’s relationship with his/her family members; or have observed medical or psychological conditions that might be associated with the current allegation.

Because of the information they are required to share, school personnel (as well as other community professionals) often feel uninformed. They often want to know more about the family than can be released due to confidentiality requirements of the laws. The child welfare professional should share information with the teacher or nurse up to the limits of the law and their own agency's policy. The child welfare professional should explain why more information cannot be shared and should also educate the referral source regarding the meaning of the various findings. It is important to emphasize to them that any information released cannot be shared with others.

The child welfare professional should also pursue having releases signed by the parent and/or child to be able to share needed information with collateral contacts, as it relates to the child’s health, safety, and treatment.
Additional Resources to Support Assessment

The NC Child Medical Evaluation Program (CMEP) is a resource to child welfare agencies in assessing physical and mental health evidence of child maltreatment, including physical and/or sexual abuse as well as neglect. There are specific cases that must be referred to CMEP per policy. Please take a moment to review those on the CMEP handout in your Participant Workbook. Upon referral, a CMEP physician, PA, or Nurse Practitioner conducts an outpatient medical evaluation of suspected child maltreatment.

North Carolina’s Child/Family Evaluation Program (CFEP) is a forensically informed mental health evaluation for children and youth who are being actively investigated by child protective services as possible victims of abuse or neglect. CFEs should be considered when a social worker has concerns about:

- Significant delay in the child’s developmental skills;
- Children are affected when one parent abuses the other; or
- Sexual contact between children initiated as a CPS assessment for parental supervision issues

Both of these resources are available statewide and require parental consent on the form DSS-5143.
NC CMEP provides a structured system for medical and mental health evaluations in alleged cases of child maltreatment. These evaluations are performed at the request of the Department of Social Services in the investigative assessment phase of a CPS case. The examiners for these evaluations are rostered by the NC CMEP and have agreed to perform the evaluations in accordance with program guidelines. The NC CMEP office also provides case consultation (medical and social work investigations), assistance to child welfare workers to find providers, training on the identification of child maltreatment, administration of payment for rostered services, and recruitment for medical and mental health providers.

CME- Child Medical Evaluation:  
Comprehensive medical evaluation and medical interview: The appointment consists of interviews of the child and caretaker for the purposes of obtaining medical and social history, a complete medical exam, documentation of any visible injuries or medical conditions indicative of abuse or neglect and includes diagnostic tests and screening as determined by the medical provider. Payment is made by Medicaid (if applicable) or by CMEP funds.

Role of the child welfare worker: Locate a rostered provider to make an appointment, complete necessary forms (DSS 5143 consent), collect medical records to provide to the CME provider, attend the appointment to provide history, and prepare the family for the exam. https://www.med.unc.edu/cmep/files/2018/01/dss-5143-jan07.pdf

CFE- Child and Family Evaluation:  
Provides forensically informed mental health evaluations for children/adolescents who are being investigated as possible victims of abuse or neglect. These evaluations typically include a review of salient records and interviews with the child, and caregivers, as well as relevant collaterals. CFE evaluations are designed to assist in decision-making and case disposition, with an emphasis on treatment planning. These evaluations are requested and utilized in cases in which there has not been and is unlikely to be a determination of case decision through standard CPS investigative processes or CME. In cases of alleged physical or sexual abuse (and certain other forms of maltreatment), a CME is typically expected before a CFE will be authorized.

Role of the child welfare worker: Locate a rostered provider, collect all records (prior history, evaluations, school records, medical records, etc.), complete authorization request and DSS 5143 and send to NCCMEP office (see contact info). The child welfare worker is required to provide a list of questions to the provider as a guide for the evaluation and recommendations for the case.
Ongoing Quality Contacts

The frequency of ongoing contacts during a CPS Assessment is based on safety and risk. Face-to-face contact is required at least twice a month and contacts must be a minimum of 7 days apart if the child and family are only being seen twice a month. Case circumstances frequently exist where you will need to see a child or family for more immediate follow-up to ensure safety and the efficacy of a safety plan, meaning you will see the child and family more than twice a month during the assessment period. The most important consideration is child safety, and you should always consult your supervisor about the most appropriate level of contact with a child and family based on what is happening in the family at that time.
Key Takeaways

Collaterals contacts are necessary for comprehensive assessment

Information sharing with collaterals is a one-way street

CMEP and CFE are statewide resources to enhance assessments

Monitoring a TPSA ongoing is critical

Questions and Reflections

Use this space to record questions and reflections about what you have learned.
# Risk Assessment

## Learning Objectives

- Identify risk factors in child welfare cases.
- Identify protective capacities in child welfare cases.
- Describe how to complete the Family Risk Assessment of Abuse and Neglect Tool and when it is used.
- Apply findings of the Family Risk Assessment of Abuse and Neglect Tool to the next steps in case planning.
- Demonstrate strategies for engaging families in the assessment process.
Overview Risk Assessment Process

Risk assessment is an ongoing process that starts at the time a case is accepted for CPS Assessment and continues until case closure.

Recall the following:

- Have you completed your assessment?
- How was risk defined earlier this week?
- What do you remember about risk?
Activity: Family-Centered Risk Assessment

What are skills and strategies you have learned that will help you take a family-centered approach to risk assessment?
Family Risk Assessment of Abuse/Neglect (DSS-5230)

Why do you think you should complete the Risk Assessment early in a case?

What are some of the tips you remember about using SDM tools from earlier?
Understanding Risk Levels

When making an assessment decision, you will consider the outcomes of both the safety and risk assessment tools. There is no magic combination of safety and risk scores that determines the case decision. Each provides you with information that you have to analyze and synthesize to formulate conclusions and make decisions with your supervisor and the family.
Activity: Identifying Risk Items

- Read the statement on the scenario.
- Determine the corresponding risk item.
- Write the risk item and score on the back of a post-it and place it next to the scenario.

Scenarios:

- A family has three previous CPS Assessments: two for neglect, and one for abuse. (N2, score 1; A2, score 2)

- A 3-year-old child is diagnosed with ADHD and Autism. (N6, score 0; N14 score 1; A4, score 0; A7 score 1)

- Primary caretaker believes hitting his child was ok because his child was not listening and hitting his child will teach his child to listen. (A1, score 1 (this is assumed); N12, 1 (Use of excessive physical/verbal discipline; Lacks knowledge of child development)

- Primary caretaker is diagnosed with depression. She is currently seeing a therapist and taking medications. (N10, score 2. This is a challenging one, while the caretaker is demonstrating good coping skills, the scenario indicates a diagnosis of a mental health concern.

- Primary caretaker denies having a drinking problem and has never received treatment. He drinks every day, lost his job due to showing up drunk multiple times and was arrested last month for driving under the influence. (N9 score 1). While he denies the problem, it meets the criteria for the item because it has impacted his employment and he has a DUI.
Key Takeaways

- Risk is assessed throughout the life of a case
- The Family Risk Assessment of Abuse or Neglect helps understand the need for future DSS involvement
- Risk scores are on a continuum: low, moderate, and high
- Risk factors are associated with the likelihood of future maltreatment
- Family engagement is key to assessing risk

Questions and Reflections

Use this space to record questions and reflections about what you have learned.
Family Assessment of Strengths and Needs

Learning Objectives

- Identify and describe family strengths.
- Identify and describe family needs.
- Describe how to complete the Family Strengths and Needs Assessment.
- Apply findings of the Family Strengths and Needs Assessment to case decisions and planning.
- Demonstrate strategies for engaging families in the assessment process.
Overview of Strengths and Needs Assessment

These domains help us to ensure we are getting comprehensive information about a family that informs our assessments of safety, risk, strengths, and needs. We document it in the CPS Assessment documentation tool as part of the case record.

**Why do you think we are showing this slide again here?**
The North Carolina Strengths and Needs Assessment:
- Evaluates the presenting strengths and needs of the family, and
- Identifies family strengths and needs to be utilized in case planning.

It helps us answer the question “what interventions could address child and family needs.”

The Family Strengths and Need Assessment is completed in all CPS Assessment cases prior to a case decision. Unlike the other SDM tools we have discussed, it is required in in-home and permanency planning cases, too.
Questions and Reflections

Use this space to record questions and reflections about what you have learned.
CPS Assessment Learning Lab (continued)

Activity: Risk Assessment and FSNA

- Refer to the Evans family demographic information on the previous worksheet and continue this activity by reading the following information from Collaterals.

- Then complete the Risk Assessment and Family Strengths and Needs Assessment in the Tools Workbook.

Ms. Anne Tate, LPC, counselor at Family Hope Services

- With encouragement from the social worker, Mrs. Evans reached back out to the counseling center where she received services previously the week after the report. She was able to be seen quickly since she was a previous client.
- She completed an intake assessment with Ms. Tate. Mrs. Evans's diagnosis is Major Depressive Disorder, and the staff psychiatrist has prescribed her an anti-depressant medication. Ms. Evans has previously been treated for Major Depression and reported a history of physical abuse and neglect by her mother.
- Ms. Tate has only seen Ms. Evans twice, but she is encouraged by her willingness to process the grief she is experiencing and the hope she expresses for taking better care of her children.

Dr. Steven Fener, school counselor at Kevin’s elementary school

- Dr. Fener reports that this school year Kevin has been tardy at least twice a week and that his teacher has expressed concerns about Kevin being emotional in class (crying) and isolating from his peers.
- Dr. Fener said Mrs. Evans has not been responsive to attempts by the school to contact her to schedule a conference this year.
- Prior to this school year, there is no history of concerns about Kevin.

Mary McKinley, Director, Little Hands Daycare

- Angela has been reenrolled in daycare for 2 weeks. Mrs. Evans or her mother-in-law has picked her up on time every day.
- Angela had a significant diaper rash when she was first reenrolled, but Mrs. Evans provided them with prescription cream, and it cleared up.
- Prior to Angela’s withdrawal, Mrs. Evans had been late on multiple occasions (at least 3x/month) to pick up Angela. Mr. Evans always picked up Angela prior to his death.
• Ms. McKinley said Angela is developmentally on track and while they have been worried about Mrs. Evans, they have not identified any signs of maltreatment or developmental concerns for Angela.

Sarah Wexler, Practice Administrator, Guildford Co Pediatrics
• All the Evans children are up to date on shots and have regular EPSDT screening visits.
• Mrs. Evans brought Angela in a week ago. She was prescribed an ointment for a significant diaper rash and diagnosed with eczema. Mrs. Evans was provided care instructions for treating her skin ongoing.
• The practice is aware of Keisha’s history of sexual abuse. They know she participated in counseling at the time, but it was discontinued after about 18 months.

Mrs. Denise Shaver, friend of Mrs. Evans
• Social worker met with Mrs. Shaver and Mrs. Evans together. Mrs. Evans is the wife of the pastor at Mrs. Evans’ church. She expressed deep concern that Mrs. Evans is struggling the way she is.
• Mrs. Shaver has organized a meal train for the Evans family so a church member will stop by 3 nights a week with a prepared dinner for the Evans family. Mrs. Evans has agreed to this help and to invite the church member to stay for dinner for additional company.
• Mrs. Shaver has agreed to come pick up the Evans family on Sunday morning to take them to church and Sunday School. There is a widow’s group that meets once a month at a church member’s house, and she will connect Mrs. Evans to that network.

Case Closure Information
• During the 45-day period, the social worker has seen the Evans family every other week in the home and made the collateral contacts listed above.
• Mrs. Evans has followed the safety plan and according to Mrs. Evans, her mother-in-law, and Keisha, Mrs. Evans has stayed out of bed when Kevin and Angela get home until they go to bed.
• Mrs. Evans is accepting support from her mother-in-law and church members.
• Mrs. Evans is participating in counseling and taking her medication as prescribed.
• Kevin has started group counseling at the same practice where Mrs. Evans has therapy.
• The safety assessment completed 5 days ago had a finding of “safe.”
Assessment Decisions

Learning Objectives

- Describe the appropriate criteria for safe case closure.
- Incorporate information from the assessment process into case decisions.
- Explain the importance of supporting children and families through closure or transition.
By the end of the 45-day CPS Assessment period, you will have completed all the steps on this timeline.

You will have:
- Made initial contact with the family
- Completed the Safety Assessment tool with the family
- Created, implemented, and monitored a Temporary Parental Safety Agreement if needed
- Contacted collaterals and individuals in the family’s safety network to gather additional information that is incorporated into your assessment
- Had ongoing contact with the family to:
  - Monitor the TPSA if one is in place
  - Complete a comprehensive functional assessment
  - Complete the Risk Assessment tool and Family Strengths and Needs Assessment tool
  - Discuss and implement interventions and strategies to address identified needs
Overview of Policy Requirements

1. Has maltreatment occurred with frequency and/or is the maltreatment severe?
2. Are there current safety issues that indicate the child(ren) is likely to be in immediate danger of serious harm?
3. Are there significant assessed risk factors that are likely to result in serious harm to the child(ren) in the foreseeable future?
4. Is the child in need of CPS In-Home or Out-of-Home Services?

What are some factors you would consider when responding to question number four?
Family Assessment Case Findings

Services Needed
This finding is appropriate when neglect and/or dependency was found to have occurred, and where the safety issues and future risk of harm are so great that the agency must provide involuntary services to ensure the safety of the child. The finding of Services Needed must be made, and the county child welfare services agency must continue to provide involuntary CPS In-Home Services in every case the agency believes:

- The family must be involved with services (of any type, provided by any agency or individual) for the child to safely remain in the home; or
- The child would not be safe if the family ever becomes noncompliant with services. A finding of Services Needed must be made if the answer is yes to one or more of the questions on the structured CPS Assessment Documentation Tool (DSS-5010) concerning the frequency and severity of:
  - Maltreatment
  - Current safety issues;
  - Risk of future harm; and
  - Child in need of protective services.

There must be documentation to support the answers included in the case decision tool. Any case in which there is a finding of Services Needed must meet the criteria for opening 215, CPS In-Home Services, which includes that “without effective preventive services, the child is at risk of being placed in foster care.” If the decision of the North Carolina Safety Assessment is “Safe”, and the findings of the North Carolina Family Risk Assessment of Abuse/Neglect and the North Carolina Family Assessment of Strengths and Needs are both “Low,” then the case would not be found “Services Needed,” unless there are unusual circumstances. In those cases, the supervisor must complete the “Rationale for Case Decision/Disposition” to justify the change.

Services Recommended
This finding is appropriate when the child was not found to be neglected and/or dependent, and when the safety of a child is not an issue and future risk of harm is not an issue. Some situations in which this finding would be appropriate include, but are not limited to the following:

- When well-being (not safety related) needs were identified and services were recommended during the assessment and the family was engaged in services (either within the agency or in the community), but at no time during the assessment did the potential risk of child maltreatment approach the level that involuntary services would be required;
• At the end of the assessment, the risk level is “Low” and there are no identified safety issues, but the county child welfare worker recommends voluntary services to assist the family with non-safety related well-being needs. These services would be voluntary in nature.

Some situations where this finding would not be appropriate include, but are not limited to the following:
• If the agency makes recommendations that, if not completed, would lead to the agency accepting a new report, or would lead the agency to believe that the risk of safety or harm to the child would be impending then the finding should be Services Needed;
• If at some point during the assessment the risk level would have been “Moderate” or higher and the family may have been appropriate for In-Home Services, but services provided during the assessment brought the risk to a lower level, allowing the case to be closed. In this case, the most appropriate finding would be Services Provided, Protective Services No Longer Needed. The agency must document this finding for any service referral deemed appropriate to meet the family's non-safety-connected need.

If all the answers to the questions on the CPS Assessment Documentation Tool are “no,” then the finding will be either “Services Provided, Protective Services No Longer Needed,” “Services Recommended,” or “Services Not Recommended.”

Services Provided, Protective Services No Longer Needed
This finding is appropriate for all CPS reports of neglect and dependency assigned to the Family Assessment response in which the safety of a child and future risk of harm were at some point in the assessment high enough to require involuntary services, but the successful provision of services during the assessment has mitigated the risk to a level in which involuntary services are no longer necessary to ensure the child’s safety.

Services Not Recommended
This finding is appropriate for all CPS reports of neglect and dependency assigned to the Family Assessment response in which the safety of the child is not an issue, there is no concern for the future risk of harm to the child, and the family does not need other non-safety related services. For all Family Assessments, the case finding will be reported to the Central Registry (DSS-5104) with no perpetrator information entered.

Investigative Assessment Findings
The findings in an Investigative Assessment must be either substantiated or unsubstantiated. To make a case decision to substantiate, the answer to one or more of the following questions must be “yes” to one of the 4 questions on the CPS Assessment Documentation Tool.

When a report of neglect is being completed using the Investigative Assessment track, there are two points to consider when deciding on the case finding:
• The first decision is to determine if the case decision is to be substantiated; and
• The second decision for substantiation of neglect is to determine if the neglect is “serious.” A definition for “serious neglect,” as well as other information regarding the Responsible Individuals List, can be found in Appendix 1, CPS Data Collection in the NC Child Welfare manual.
Handout: Two-Level Decision-Making in CPS Assessments


The social work supervisor and assigned child welfare case worker must staff each assessment case:

- Frequently enough to ensure the safety of all victim children, but at a minimum of once every other week; and
- Whenever there is a change in circumstances that impacts the safety and/or risk to a child(ren).

Staffing must cover but not be limited to:

- Risk of maltreatment;
- Safety and Temporary Parental Safety Agreement, if in place;
- Family home environment;
- Family’s strengths and needs;
- Child well-being, parent well-being, and family well-being;
- Progress toward addressing any safety threat or risk;
- Review of the ongoing family and collateral contacts; and
- Safety Networks

Two-level decisions/reviews must occur on every CPS Assessment at the following times:

- When the Risk Assessment and Strengths and Needs Assessment are completed;
- Prior to initiating or terminating the use of a Temporary Safety Provider;
- At the completion of the Safety Assessment and prior to the implementation of a Temporary Parental Safety Agreement;
- Before modification of a Temporary Parental Safety Agreement;
- Regarding diligent efforts to locate a child/family and when these efforts can end;
- At case decision;
- Prior to filing a petition; and
- Whenever there is a change in circumstance that impacts the safety and/or risk to a child(ren).

Two-level decisions/reviews must occur within the context of a staffing between the county child welfare worker and a county child welfare supervisor at a minimum.
What is the Central Registry?
North Carolina G.S. § 7B-311 requires the Department of Health and Human Services (DHHS) to maintain a Central Registry of child abuse and neglect cases. DHHS shall also maintain in the Central Registry dependency cases and child fatalities that are the result of alleged maltreatment. This statute makes it mandatory for the Director of the county child welfare agency to report to the Central Registry all cases of child abuse, neglect, and dependency accepted for CPS assessment.

Child Welfare Worker’s /Agency’s Responsibility?

During the CPS Assessment:
After a two-party review and an agency decision to accept a report for a CPS Assessment, county child welfare agencies are required to conduct a search of the Central Registry. (It is not acceptable to conduct the Central Registry check during the screening process and prior to the decision to accept the report for a CPS Assessment.)

Intake: Collection of Information and Assessing Agency History

After a Case Decision is Made:
Once a case decision is made the statute requires the agency to report the case findings to the central registry. County child welfare agencies make the required reports to the Central Registry by use of the Report to the Central Registry/CPS Application, Form DSS-5104. The DSS-5104 is used as the application for protective services. It documents the receipt of a report of abuse, neglect, or dependency. Data is to be entered within ten (10) working days after a case decision is made as to whether abuse, neglect, or dependency is found. In all Family Assessment cases regardless of case decision, no perpetrator is named in the Central Registry. In Investigative Assessments when the case decision is substantiated a perpetrator is named in Central Registry. Each child must have a copy of a completed DSS-5104 paper form in their case record. Although there may be multiple DSS-5104 paper forms for one assessment, there is only one form number per assessment.

How is the Central Registry Information Used?
The county director to identify:

a. Whether a child who is the subject of a current CPS Assessment has been previously reported as abused, neglected or dependent;
b. Whether a child is a member of a family in which a child fatality has occurred previously and there is suspicion that the death was due to abuse, neglect, or dependency;
c. Whether an adult suspected of current abuse, neglect, or dependency has had previous substantiations for abuse, neglect, or dependency; and/or
d. Whether an adult is appropriate to be a temporary safety provider during a current CPS Assessment. The central registry may only be accessed for temporary safety provider placements during a current (open) CPS Assessment. Once a case decision has been made, further assessments of kin for kinship placements must request information from the RIL or internal agency records, not the central registry.
Handout: Responsible Individuals List (RIL) Reference Sheet

Source: NC DSS CPS Data Collection (Non-NCFAST)

What is the RIL?
The Responsible Individuals List (RIL) is used to identify parents, guardians, caretakers, or custodians that have been named as responsible individuals in all substantiated cases of abuse and/or serious neglect. Only case decisions made as a result of an Investigative Assessment can result in RIL placement.
The responsible individual’s name shall be placed on the RIL, only after one of the following has occurred:

- The responsible individual is properly notified of their right to request a Judicial Review and fails to file a petition (AOC-J-131) for a Judicial Review in a timely manner: (within 15 days of the receipt of the case decision/possible RIL placement)
- The court determines that the individual is a responsible individual as a result of a hearing on the individual’s petition for judicial review; or
- The individual is criminally convicted as a result of the same incident involved in the Investigative Assessment (The DA shall inform the director of the result of a criminal proceeding)

Child Welfare Worker’s/Agency’s Responsibility?
The child welfare worker shall make face-to-face contact with the alleged responsible individual expeditiously regarding the case decision of abuse and/or serious neglect, to explain the reason for the decision, to provide written notice of the decision (including the steps to request a judicial review) and to explain the potential for the individual’s name to be placed on the RIL. (It is permissible for a child welfare worker other than the child welfare worker that conducted the assessment to deliver the case decision notice.)

If it is not possible to make face-to-face contact with the alleged responsible individual to deliver the written notice expeditiously the child welfare worker shall make diligent and persistent efforts to make contact. If the worker is unsuccessful in contacting the alleged responsible individual, the notice shall be sent by registered or certified mail, return receipt requested, and addressed to the individual at the individual’s last known address.

How is the RIL Information Used?
Information from the RIL is only available to authorized persons for the sole purpose of determining the fitness of individuals to care for or adopt children. RIL checks are mandated for foster parent and adoptive parent applicants, temporary safety providers, and kinship care providers. The RIL may not be used as part of the employment process unless the employee will have responsibility for caring for children (either on a temporary or permanent basis).
Notifications

- Parents and caregivers
- Any agency in which the court has vested legal custody
- The licensing authority as appropriate
- Responsible Individuals List (RIL), if needed
- The Central Registry
- All Reporters

The listed individuals must be notified in writing of the CPS Assessment case decision within five (5) business days.
Family Engagement in Assessment Decision Making

While you are required to send written notice of a case decision to a family, you should also be engaging them ongoing about the next steps in the case. If the case continues to in-home or out-of-home a CFT is held. Prior to a CFT, you should meet with the in-home or permanency planning social worker to review your documentation and information about the family. Work to facilitate a “warm handoff” of the family to their new social worker.

If the CPS-Assessment closes with no ongoing DSS involvement, what are some ways you would close out the case with the family?
Key Takeaways

### Key Takeaways

- Family Assessment of Strengths and Need is based on the comprehensive functional assessment of the family.
- Assessment case decisions are based on a synthesis of all information gathered during the CPS Assessment period.
- Case decision options vary between Family and Investigative Assessments.
- Engage families in ongoing conversations about next steps in a case.

Questions and Reflections

Use this space to record questions and reflections about what you have learned.
CPS Assessment Learning Lab (continued)

Activity: Evans Family Assessment Decision

- Refer back to the Evans Family scenario.
- Read the descriptions of the four possible findings in your Tools Workbook:
  services needed; services recommended; services provided, protective services
  no longer needed; services not recommended.
- With your group, review and respond to the questions on DSS 5010 and make a
  recommended finding.

Use this space to record notes.
Key Takeaways

The NC Safety Assessment helps guide safety decision making

Reading and following directions for assessment tools is key to good practice

We need to engage in family-centered conversations about safety

Harm and worry statements create common understanding around safety concerns

Questions and Reflections

Use this space to record questions and reflections about what you have learned.
Self-Care Exercise

Activity: Mindfulness Activity – Breath, Sound, Body Meditation

This activity is a guided mindfulness exercise. There is no wrong way to do this exercise. This exercise itself will last about three minutes and there will be a chime sound when it is over. When it has concluded you are free to go.

- [https://d1cy5zxhbcbbk.cloudfront.net/guided-meditations/02_Breath_Sound_Body_Meditation.mp3](https://d1cy5zxhbcbbk.cloudfront.net/guided-meditations/02_Breath_Sound_Body_Meditation.mp3)
- UCLA Guided Meditations: [https://www.uclahealth.org/marc/mindful-meditations#english](https://www.uclahealth.org/marc/mindful-meditations#english)
Week Four, Day Three Agenda

Pre-Service Training: Child Welfare in North Carolina

I. Welcome 9:00 – 9:30

Overview of Child Welfare Processes, Part 2: In-Home Services

II. Engaging Families: In-Home Services 9:30 – 10:50

BREAK 10:50 – 11:05

III. Engaging Families: In-Home Services Learning Lab 11:05 – 12:00

LUNCH 12:00 – 1:00

IV. Developing and Monitoring In-Home Family Services Agreements 1:00 – 1:40

VI. Interviewing for Strengths and Needs Learning Lab 1:40 – 2:20

BREAK 2:20 – 2:35

VII. Developing and Monitoring In-Home Family Services Agreements (continued) 2:35 – 3:00

VIII. In-Home Services: Safe Case Closure 3:00 – 3:20

IX. Safe Case Closure Learning Lab 3:20 – 3:50

Wrap-Up 3:50 – 4:00
Welcome

- How are people feeling today?
- What was your main “takeaway” from yesterday?
- Is there any clean-up we need to do?
- Review agenda and learning objectives for the day

Use this space to record notes.
Overview of Child Welfare Processes, Part 2: In-Home Services

Engaging Families: In-Home Services

Learning Objectives

- Identify ways to ensure children’s physical and emotional safety.
- Identify ways to strengthen parental protective capacity.
- Strategize ways to foster and advocate for services needed for families so that children remain safely within their homes.
- Identify ways to engage community resources to partner with families for needed supportive services.
In-home services are services aimed to assist families in meeting the child and family's needs within their own home by eliminating safety threats and reducing the risk of future harm.
Legal Basis: In-Home Services

<table>
<thead>
<tr>
<th>North Carolina State Law</th>
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</thead>
<tbody>
<tr>
<td><strong>N.C.G.S § 7B-300</strong></td>
</tr>
<tr>
<td>&quot;The director of the department of social services in each county of the State shall establish protective services for juveniles alleged to be abused, neglected, or dependent.&quot;</td>
</tr>
</tbody>
</table>

| **10A NCAC 70A .0107 (d) When abuse, neglect, or dependency is found** |
| "In all cases in which abuse, neglect, or dependency is found, the county director shall determine whether protective services are needed and, if so, shall develop, implement, and oversee an intervention plan to ensure that there is adequate care for the victim child or children." |

In-Home Services Policy Requirements

**Families who have had a:**

- Substantiation of abuse, neglect, and/or dependency, or there is a finding of services needed; and
- Children remaining in the home: While the parents/caretakers have custody, or when the local DSS has filed a juvenile petition and the children has not been removed from the home; and
- Children who, in the absence of in-home services, would be candidates for DSS custody.

Policy states that the county child welfare services agency must provide, arrange for, and coordinate interventions and services that focus on:

- Child safety and threat factors and protection;
- Family preservation; and
- The prevention of further abuse or neglect.
Questions and Reflections

Use this space to record questions and reflections about what you have learned.
Activity: Guided Visualization - Initial Family Contact

Follow the trainer’s instructions for a guided visualization exercise.

Debrief

How did you feel with someone from DSS standing in your doorway?

What was your initial reaction?

Did you envision a person older, a person the same race as you, a person the same gender as you?

What would need to happen before you would be willing to work with this person?

What characteristics would this helping person need to possess to help you begin the process of change?

How can we relate this to our work with families?
Keys to Building a Helping Relationship

These five keys are very similar to the principles of family-centered practice.

**Which of these five keys do you think the social worker would need to begin to engage you in a helping relationship?**
Quality Contacts: In-Home Services

A quality contact ensures the safety, permanency and well-being of the children. The contact must include:

- An assessment of safety and risk of maltreatment
- An assessment of the family's progress
- An individual contact with each child

All contacts with a family should serve a purpose, meaning contacts should be directly linked to an activity within the Family Services Agreement. Quality contacts and documentation from those contacts are vital to assessing safety, risks, and progress in achieving needed change.
In-Home Services: Initial Contact

- First contact must be made with 7 days of case opening
- Inform the parents of the reason for the in-home services case being opened
- Obtain parents signature on the Ongoing Needs and Safety Requirements form (DSS-5010A)
- Review any existing safety plan
# In-Home Services: Ongoing Contacts

<table>
<thead>
<tr>
<th>Risk Level</th>
<th>Children</th>
<th>Parents</th>
<th>Home</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Moderate</strong></td>
<td>• Face-to-Face  &lt;br&gt; • Twice per month and 15 days apart  &lt;br&gt; o Visits may increase due to safety concerns  &lt;br&gt; • Observe interaction with parents once per month</td>
<td>• Face-to-Face  &lt;br&gt; • Twice per month and 15 days apart</td>
<td>• Once per month</td>
</tr>
<tr>
<td><strong>High</strong></td>
<td>• Face-to-Face  &lt;br&gt; • Once per week  &lt;br&gt; • Observe family interactions twice per month</td>
<td>• Face-to-Face  &lt;br&gt; • Once per week</td>
<td>• Twice per month  &lt;br&gt; • All other children in the home once per month</td>
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</tbody>
</table>

**Collateral Contacts:** Two per month
Questions and Reflections

Use this space to record questions and reflections about what you have learned.
Engaging Families in In-Home Services Learning Lab

Activity: In-Home Services – A Home Visit

Work with your team to create a poster listing every possible thing you may need to do at an in-home visit. The goal is to write as many items as possible in the time allotted.

You will work in small groups and be assigned a card with either a place or person listed on it. Brainstorm with your group what you need to do in that space or with that person on an in-home visit.
Debrief

What are some things you will remember from this exercise?
Key Takeaways

- IHS Goal is to safely keep children in their own home
- IHS are to strengthen parental protective capacities
- IHS are legally mandated
- Policy guides frequency of contacts

Questions and Reflections

Use this space to record questions and reflections about what you have learned.
Developing and Monitoring In-Home Family Services Agreements (IH-FSA)

Learning Objectives

<p>| | |</p>
<table>
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<tbody>
<tr>
<td>• Describe the purposes of the In-Home Family Services Agreement and when the agreement is used.</td>
<td></td>
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<tr>
<td>• Explain how the In-Home Family Services Agreement guides case planning and services provision.</td>
<td></td>
</tr>
<tr>
<td>• Discuss the importance of inclusion of the child and family’s voice in completion of the In-Home Family Services Agreement and will be able to provide examples of how to do so.</td>
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</tbody>
</table>
Video: A Day in the Life of a Social Worker

Visit: A Day in the Life of a Social Worker for a video highlighting what a day can look like for a CPS in-home services worker.

Use this space to record examples of family engagement and family involvement.
Debrief

What were some of the ways the social worker demonstrated family-centered practice principles?

What ways did the worker engage the families she was working with?

What examples can you give of the worker including family members?

What did this worker say is her “why”?
Review: Child and Family Team Meetings (CFT)

<table>
<thead>
<tr>
<th>Review: Child and Family Team Meetings (CFT)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Structured, guided discussions with team members about family strengths, needs, and problems and the impact they have on the safety, permanence, and well-being of the family’s children</td>
</tr>
<tr>
<td>• ALWAYS the family</td>
</tr>
<tr>
<td>• Anyone significant to the family</td>
</tr>
<tr>
<td>• The age-appropriate child</td>
</tr>
<tr>
<td>• Safety Resources</td>
</tr>
</tbody>
</table>

Child and Family Teams develop the objectives and activities for the In-Home Family Services Agreement. The team’s primary function is to address the needs that place the children at risk of removal from their homes.
Handout: Non-Resident Parents are Family, Too

Non-Resident Parent involvement is required whenever possible throughout the life of the case.

Who is a non-resident parent?

A non-resident, often described as a noncustodial parent, is a parent that does not typically live in the home where the child neglect, abuse, or dependency allegations are being assessed. Diligent efforts to contact are required. The agency must make diligent efforts to contact that parent and get their input on the allegations as well as the overall safety and risk in the home. If this absent parent cannot be located, the record shall include documentation showing what efforts have been made to locate him/her.

Discussions with the non-resident Parent should include:

- The level of their involvement with their child.
- If their relatives may be a resource in supporting the child.
- If the non-resident parent or their family is not involved in the child’s life, it may be beneficial to ask what it would take for them to become involved.

Resistance from the parent/primary caretaker parent to involve or discuss the non-resident parent:

At times, the parent/primary caretaker parent may report that the non-resident parent is not involved with the child to limit any involvement in the CPS assessment. This may provide a good opportunity to discuss the parent’s relationship with each other as well as information about the non-resident parent’s last contact with the child and what the quality of the contacts has been. The child may also be able to report on their own relationship with the non-resident parent as well as their contacts.

When contacting the non-resident parent is assessed as aggravating the risk of harm to the child or the custodial parent:

There shall be specific information about the risk of harm documented in the case record to state the reasons why it was not in the best interest of the child’s and/or custodial parent’s safety to contact the absent parent. If not, a child welfare worker must continue to complete their diligent efforts to contact the non-resident parent.
In addition to the initial CFT meetings and the required follow-up quarterly meetings, there are critical points during the life of an in-home services case that requires additional team meetings. If the family has a Temporary Parental Safety Agreement, the CFT should review it when the in-home services case is opened. The CFT should meet whenever there is a need to address safety and risk concerns, if the family requests a meeting, during critical decisions about the case, if a child is placed with a Temporary Safety Provider, when there has been no progress toward meeting Family Service agreement goals, and within thirty days of case closure.
**Handout: Child and Family Team Meetings – Throughout the Life of a Case**

**During the Assessment Phase**

- To explore safety arrangements and possible placements if the children must be removed
- Prior to filing a petition
- Initial planning for a CFT is initiated even if a CFT is not held during the assessment phase

(NC Child Welfare Policy: CPS Assessments, Required time frames pg. 9)

**During In-Home Services**

- To review the Temporary Parental Safety Agreement (TPSA)
- For quarterly reviews of the IH-FSA
- To update the Family Services Agreement to address safety or high-risk concerns, including, but not limited to:
  - Identification of a new safety threat
  - High-risk "stuck cases"
- When requested by the family
- At critical decision points, to include possible out-of-home placement
- When a child is placed with a TSP and the parent cannot be located and/or there is no parent to make decisions regarding the child
- Six months after development of the In-Home Family Services Agreement:
  - There is a lack of progress as indicated by no activities completed nor any behavioral changes demonstrated that mitigate risk; or
  - The child(ren) in the care of a TSP is unable to return home
- Prior to and within 30 days of case closure in cases that are repeat recipients of CPS In-Home or received Permanency Planning services to specifically address the plan the family will follow to prevent repeat maltreatment

(NC Child Welfare Policy: In-Home Services, Review of Services/Family Services Agreements, pgs. 31-32)

**During Permanency Planning and Adoption**

- Any time there is a change in the permanent plan
- Any time there is a need to change placement
- Any time there is a significant change in the case, including a school change
- Any time the family requests a meeting

(NC Child Welfare Policy: Permanency Planning Services, Required Timeframes, pg. 11)
Policy: In-Home Family Services Agreement (IH-FSA)

- Initial IH-FSA must be completed within 30 days of case opened
- Developed with the CFT
- Must state that the children are at imminent risk of entering county custody absent specified services
- Based on assessment of the needs of the children and family
- Include desired outcomes, objectives, and needed behavioral changes to address safety concerns and reduce risk
- Activities must be measurable and focus on child safety and the reduction of risk

The strength and needs of the family are identified through the Safety Assessment, Risk Assessment, Family Assessment of Strengths and Needs, and in the Case Decision Summary located in the DSS-5010. These assessments help identify what needs to be addressed in the IH-FSA as well as what strengths the family brings to the table.
Pre-Service Training: Core

Week Four

Engaging Families to Develop and Monitor the IH-FSA

Successfully involving parents in all aspects of case planning may be the most critical component in child welfare practice. When parents are engaged and have a significant role in case planning activities, they are more motivated to actively commit to achieving the identified goals. Engaged parents are more likely to recognize and agree with the identified needs and problems to be resolved, perceive goals as relevant and attainable, and be satisfied with the planning and decision-making process.

Are there any other strategies you think should be added to this list?
Questions and Reflections

Use this space to record questions and reflections about what you have learned.
Interviewing for Strengths and Needs Learning Lab

Activity: Interviewing for Strengths and Needs

Review the following scenario for the West Family and the handout titled “Interviewing Resources for Strengths and Needs Assessment”.

Work with your partner to practice asking questions and listening to responses for your assigned family members.
**Past History**

This case became known to CPS on September 1, 2018. The allegations were that mother, Ms. Darla West, allegedly beats her children, leaving bruises, and does not provide them with proper care or supervision. The children were alleged to be dirty and have untreated medical conditions. Ms. West denied that she beat her children but admits she does use corporal punishment as a form of discipline when needed. The allegations of neglect were substantiated due to a lack of consistent food, care, and supervision. The case opened for protective services until Feb 2019. During that time, Ms. West received basic parenting classes and counseling with the Mental Health Center and was seeing Ms. Desiree Smith. She reported that the counseling helped her better cope with the children. She began taking medicine for anxiety. The CPS worker for the case during that time has become a supervisor in a neighboring county.

Ten years ago, there was a substantiated case of neglect resulting from mother, Ms. West, failing to supervise Kylee (aged 3 years) who was left home alone at night. Mother could not be located for several hours. Stepfather, Joe Smith, was at work at the time. The agency provided parenting classes for both parents and monitored the home for six months.

**Current report summary**

**Person / Role / Information known at intake**

<table>
<thead>
<tr>
<th>Name</th>
<th>Age</th>
<th>Sex</th>
<th>Race</th>
<th>Role</th>
<th>HH Status</th>
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</thead>
<tbody>
<tr>
<td>West, Darla</td>
<td>33</td>
<td>Female</td>
<td>White</td>
<td>Bio Mother</td>
<td>In-home</td>
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<tr>
<td>Smith, Joseph</td>
<td>38</td>
<td>Male</td>
<td>White</td>
<td>Bio/Stepfather</td>
<td>Unknown</td>
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<td>West, Kylee</td>
<td>13</td>
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<td>White</td>
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<td>In-Home</td>
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<td>Smith, Caleb</td>
<td>8</td>
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<td>White</td>
<td>Child</td>
<td>In-Home</td>
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<tr>
<td>Smith, Sara</td>
<td>4</td>
<td>Female</td>
<td>White</td>
<td>Child</td>
<td>In-Home</td>
</tr>
</tbody>
</table>

**Reporter: Carrie Jones, teacher of Kylee**

Ms. Jones is Kylee's English teacher and reports she has a close relationship with Kylee. She reports that Kylee comes to school extremely tired and hungry. Kylee often sleeps in class to the point Ms. Jones has to shake her awake. Kylee also tells Ms. Jones she is hungry, and Ms. Jones has started packing an extra sandwich to give Kylee in the mornings. Today, Kylee started crying in class. Kylee told Ms. Jones "That everything is just too much". Kylee elaborated that her mom is always gone and that she tries to take care of Caleb and Sara. She told Ms. Jones there is not enough food so she goes without so her siblings can have something to eat and that she has been staying up late trying to keep the house clean. When asked, Kylee reports that her mom
has two jobs, and one is all night. She knows her mom is trying hard since her stepfather disappeared.

Initial Investigative Assessment Findings:

Every family member was interviewed, and a physical home environment safety walk-through was completed.

The initial home safety check noted the following:

Dirty dishes were stacked in the sink and on the counters.

There was minimal food in the refrigerator. On this day there was a pack of lunch meat with about half remaining. There was half a carton of milk – sell by date was checked. There was some rice in a small bowl. There was one lb. of raw chicken in the refrigerator.

In the cabinet was an empty box of Cheerios. There was some flour. There was a can of spaghetti sauce but no noodles.

There is one bathroom in the home and the toilet could flush. The bathroom is minimally clean but cluttered with clothes on the floor and no soap. There is hot and cold running water in the home.

The home has electricity and appears to be wired legally and there is heat and air conditioning.

Appliances all were in working order. Stove, Refrigerator, and Microwave.

There are three bedrooms. The sleeping space was examined, and the following was noted:

One full-size bed for mom, Kylee and Sara share a full-size bed and Caleb has a twin bed. The bedding was soiled on all three beds.

Ms. West was asleep on the couch upon the worker's arrival at the home.

She was able to wake up and speak with the worker.

She stated that she is always so tired. And just got home from her day job.

She said she gets up early to get to her day job at the store. She said Kylee gets herself and Caleb off to school and that her neighbor keeps Sara. She pays her neighbor in food stamps. She said she is not currently on any medication and that she can only get sleep during the few hours she has between her two jobs. She stated she leaves before dinner to get to her night job at the warehouse and gets home after 1:00 am.

Ms. West began to cry when told that another report had been called in on her care of the children. The worker explained the allegations. She said life has been very hard since her husband disappeared a year ago. She said the two fought often but that he helped pay bills and was good with the kids. She explained that Caleb and Sara are his children, but he does not pay support and she cannot find him. His family has nothing to do with her or the kids.
Sara was interviewed and observed during this visit. She was observed to be a small child for age three with dark circles under her eyes. She was drinking from a bottle with what appeared to be milk in it. Sara did not speak much but did smile when spoken to and hid her face in the couch cushion.

Caleb stated that he eats breakfast and lunch at school, so he is not hungry. He said that Kylee helps him in the morning with getting all his things in his backpack and then she tries to help with his homework. He says that Kylee fixes food for dinner, usually a sandwich. He stated he only sees his mom a little bit after school and some on Sundays because she is "always at work".

At first, Kylee did not want to talk to the worker. After the worker praised her for helping take care of Caleb and Sara, she opened up a bit. She said since her mom started her night job a few months ago, they don't get as many food stamps as they did and what they do get, her mom gives to the neighbor. She states it's hard to make food last. She stated she loves her mom but it's so hard with her mom being gone and her stepdad just left. She worries that he left because she and her siblings were "too much". Kylee states she cannot sleep at night until she hears her mom come home from work. Kylee speaks much like an adult when talking.

The mom has some income from her two jobs that comes in monthly.

The income is enough to just meet the family's living expenses.

Mom cooperated with the worker throughout the home safety walkthrough and discussion.

Mom continued to cry and say I love my kids, I will do anything so that I can keep them.

Mom gets a minimal amount of food stamps. Caleb eats free breakfast and lunch at school, Kylee misses breakfast trying to get Caleb and Sara off in the morning but gets free lunch. Sara stays with the neighbor, and no one in the family is sure what she eats during the day.

The family does have reliable transportation.

Mom did list her sister as a person she could get support from and also named one friend and her neighbor.

When asked who gives Sara a bath, she pointed to Kylee.
Handout: Interviewing Resources for Strengths and Needs Assessment

Purposes for Using Questions
- Beginning an interview
- Obtaining specific information
- Checking the accuracy of information
- Inviting a person to explore feelings and ideas
- Focusing on a topic
- Bringing up sensitive topics

Types of Questions Source: *PA Child Welfare Resource Center: SOLUTION-FOCUSED INTERVIEWING SKILLS (pitt.edu)* and *Northern California Training Academy Solution-Focused Questions & Appreciative Inquiry - Solution-Focused Questions & Appreciative Inquiry - Google Drive*

Open
Questions that encourage the client to use their own words and to elaborate on a topic. For example:
- How…
- Could you tell me
- What…

Closed
Questions that can be answered with one or two words. For example:
- Do
- Have
- Where
- How many
- How much

Indirect
Statements that are made for the purpose of seeking information. For example:
- I’d like to know
- I’m wondering if
- I’d like you to tell me

Solution-Focused Interviewing Questions
Exception Questions
Exception questions help clients think about times when their problems could have occurred but did not – or at least were less severe. Exception questions focus on who, what, when, and where (the conditions that helped the exception to occur) - NOT WHY; should be related to client goals.
- Are there times when the problem does not happen or is less serious? When? How does this happen?
Pre-Service Training: Core        Week Four

Division of Social Services

• Have there been times in the last couple of weeks when the problem did not happen or was less severe?
• How was it that you were able to make this exception happen?
• What was different about that day?
• If your friend (teacher, relative, spouse, partner, etc.) were here and I were to ask him what he noticed you doing differently on that day, what would he say? What else?

Coping Questions
Coping questions attempt to help the client shift his/her focus away from the problem elements and toward what the client is doing to survive the painful or stressful circumstances. They are related in a way to exploring exceptions.
• What have you found that is helpful in managing this situation?
• Considering how depressed and overwhelmed you feel how is it that you were able to get out of bed this morning and make it to our appointment (or make it to work)?
• You say that you’re not sure that you want to continue working on your goals. What is it that has helped you to work on them up to now

Scaling Questions
Scaling questions invite the clients to put their observations, impressions, and predictions on a scale from 0 to 10, with 0 being no chance, and 10 being every chance. Questions need to be specific, citing specific times and circumstances.
• On a scale of 0 to 10, with 0 being not serious at all and 10 being the most serious, how seriously do you think the problem is now?
• On a scale of 0 to 10, what number would it take for you to consider the problem to be sufficiently solved?
• On a scale of 0 to 10, with 0 being no confidence and 10 being very confident, how confident are you that this problem can be solved?
• On a scale of 0 to 10, with 0 being no chance and 10 being every chance, how likely is it that you will be able to say “No” to your boyfriend when he offers you drugs?
• What would it take for you to increase, by just one point, your likelihood of saying “No”?
• What’s the most important thing you have to do to keep things at a 7 or 8?

Indirect (Relationship) Questions
Indirect questions invite the client to consider how others might feel or respond to some aspect of the client’s life, behavior, or future changes. Indirect questions can be useful in asking the client to reflect on narrow or faulty perceptions without the worker directly challenging those perceptions or behaviors.
Examples:
• “How is it that someone might think that you are neglecting or mistreating your children?”
• “Has anyone ever told you that they think you have a drinking problem?”
• “If your children were here (and could talk, if the children are infants or toddlers) what might they say about how they feel when you and your wife have one of those serious arguments?’
• “At the upcoming court hearing, what changes do you think the judge will expect from you to consider returning your children?”
• “How do you think your children (spouse, relative, caseworker, employer) will react when you make the changes we talked about?”

Miracle Questions
The Miracle Question is a special type of preferred future question that can help people get clarity on how the problem impacts their daily life and what life would look like without the problem happening.

Example: “Imagine you woke up tomorrow and a miracle had happened overnight, and all the trouble was gone. How would you know it was over? What would be different that would tell you the problem was no longer happening? What is the first thing you would be doing to start the day? What would the rest of your day look like? What would things look like for your children?”

Inappropriate Use of Questions
Double Questions:
Asking two questions at the same time, for example:
• Have you decided to quit your job or are you going to stick with it?
• Can I help you with this problem or would you rather wait?

Bombarding:
Asking multiple questions with little or no break between questions, little or no warmth, or affective response. For example:
• I’ve got a number of things to ask. Where do you live? Have you moved in the last year? Have you applied for food stamps? What are the ages of your kids?

Statement or Leading Questions
Expressing your own opinions in the form of a question. Such questions may impose your own ideas or values on the client rather than encourage the client to express her or his own feelings or opinions. For example:
• Don’t you think it’s time to stand up to your husband?
• Do you think an abortion might be a good idea?

“Why” Questions:
Often understood as referring to inner motivation; may create a feeling of defensiveness in another person.
• Why did you miss your appointment last week?
• Why don’t you apply for a job?

Loaded Questions:
Asking direct questions about a sensitive area in an accusatory way; includes asking personnel questions unrelated to the purpose of the interview.
  • Have you been beating your kids again?
  • Have you been drinking lately?

**Gotcha Questions:**
Asking loaded questions for the purpose of “setting up” the client to lie and then confronting
  • Has Jennifer missed any days at school this week? *(Client responds)* The principal tells me she’s missed four.
  • Have you sexually molested your daughter? *(Client responds)* A medical examination has shown that your daughter has experienced penetration, and she claims that you have repeatedly molested her.
Debrief

Rate your comfort level for the following on the 1 – 10 scale with 10 being total comfort and 1 being not all comfortable.

What was your level of comfort in asking the questions?

What made questioning difficult? What would it take to make you feel more comfortable?

What do you think contributed to your level of comfort with this interviewing exercise?
Questions and Reflections

Use this space to record questions and reflections about what you have learned.
The IH-FSA addresses the following areas:

- Clarify with the family reasons for child welfare involvement
- Identify the family’s needs and activities to address those needs associated with child welfare involvement
- Clarify expectations for behavioral change
- Review the family’s progress toward accomplishing objectives and activities associated with the parental behaviors of concern that are the basis for agency involvement
- Identify child and parent well-being needs and the follow-up required to address those needs
- Identify resources within the family that will help the child achieve safety within the home
- Identify any barriers to completion of the FSA, along with activities to address those barriers
- Acknowledge the family’s strengths and commitment to their child
Lack of Progress

<table>
<thead>
<tr>
<th>Lack of Progress</th>
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<tbody>
<tr>
<td>• Efforts to engage are not successful</td>
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<tr>
<td>• Family refuses to follow through with services</td>
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<tr>
<td>• Family participates only marginally, receiving virtually no benefits</td>
</tr>
<tr>
<td>• Family does not make sufficient and timely progress in addressing issues that led to the child abuse, neglect, and/or dependency</td>
</tr>
<tr>
<td>• Case has been open for six months with a lack of progress, an ongoing TPSA, and/or with children in the care of a TSP</td>
</tr>
<tr>
<td>• Children continue to be at risk of maltreatment</td>
</tr>
</tbody>
</table>

If a family does not make sufficient and timely progress in addressing the issues that led to the child maltreatment, the agency should consider the impact of filing a petition alleging that the child is abused, neglected, and/or dependent as well as the risk to the child if in-home services were no longer provided.
"Stuck" Cases

Using the assessment tools as a guide, evaluate:

1. Safety
2. Future risk using the Risk Reassessment
3. Family strengths and needs using the Family Assessment of Strengths and Needs

Stuck cases are defined as situations where the risk of maltreatment remains moderate, and the family is not making progress or simply not cooperating. If there are no high-risk issues present, the social worker should discuss the case with their supervisor and using the assessment tools as a guide evaluate the following three areas:

1. Safety: Have other reports been received, assessed, and found to be substantiated or “Services Needed”? What are the current safety issues?

2. Future Risk: Using the Risk Reassessment, what is the risk, and how does risk affect the children now and since working with them?

3. Family Strengths/Needs: Using the Family Assessment of Strengths and Needs, what identified family issues remain unaddressed?
Conducting Risk Re-Assessment (DSS-5226)

Risk Re-Assessment must be completed when:

1. The IH-FSA is updated;
2. There is a change in circumstance around risk or safety issues; or
3. The case is being closed for services

The purpose of the Family Risk Re-assessment is to indicate a change in the risk level achieved due to progress on the IH-FSA; therefore, completion of the Risk Re-assessment at the time that the IH-FSA is developed is not appropriate.
Key Takeaways

Family engagement is key to IHS FSA
IHS-FSA focuses on safety and risk, as well as needs
Building support for the family outside of DSS
Policy guides frequency of FSA and types of assessments needed

Questions and Reflections

Use this space to record questions and reflections about what you have learned.
## In-Home Services: Safe Case Closure

### Learning Objectives

- Describe the appropriate criteria for safe case closure.
- Provide examples of ways to plan for and prepare children, families, and placement providers for safe case closure.
- Explain the importance of supporting children and their families through case closure to ensure lasting safety, permanency, and well-being.
## Termination of In-Home Services vs. Case Closure

<table>
<thead>
<tr>
<th>Terminate/Transfer</th>
<th>Termination of In-Home Services vs Case Closure</th>
</tr>
</thead>
<tbody>
<tr>
<td>Agency receives legal custody or placement responsibility, and the case is transferred to out-of-home services</td>
<td></td>
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</tbody>
</table>

| Closure | Parents are willing to provide a safe home and demonstrate their ability to do so |
In most in-home services cases, the decision that a case can be closed is made when it is with reasonable surety that the child will be safe, is no longer at risk, and will not be subjected to further maltreatment.
Preparing for Case Closure and Ensuring Success

<table>
<thead>
<tr>
<th>Preparing for Case Closure and Ensuring Success</th>
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</thead>
<tbody>
<tr>
<td>Start early</td>
</tr>
<tr>
<td>Building community</td>
</tr>
<tr>
<td>Acknowledge family’s feelings</td>
</tr>
<tr>
<td>Prepare for setbacks and termination crisis</td>
</tr>
<tr>
<td>Develop a plan for closure</td>
</tr>
<tr>
<td>Celebrate family’s accomplishments</td>
</tr>
</tbody>
</table>

Why is using family-centered principles important at case closure?
Questions and Reflections

Use this space to record questions and reflections about what you have learned.
Safe Case Closure Learning Lab

Activity: Safe Case Closure

Work with your group to discuss the question: “What is the main thing you are looking for to safely close a case?”

Come to a consensus to select only one answer that will be shared with the large group.

Who should decide whether the circumstances that brought the family to the attention of Child Protective Services have been resolved?
Debrief

Determine if the correct answer is yes or no to the following statements:

1. A caseworker decides to close a case due to lack of activity, stating, “I haven’t seen the family in quite a while, and I haven’t had any referrals on them, so they must be doing OK.”

2. The contributing factors to safety, risk, and maltreatment have been addressed and the risk re-assessment indicates the children are at low risk.

3. Ms. Smith has completed the goals in her IH-FSA and demonstrated consistent changes in the way she disciplines her children. Ms. Smith has joined a community-based mom’s group and continues to meet with her therapist to manage her anxiety.

4. Ms. Jones and her partner have met the goals in their IH-FSA and continue to contact their DSS social worker to assist them with managing their daily tasks, like paying bills, making their appointments for them, etc.

5. A social worker meets with her supervisor to talk about a family in their caseload. The social worker indicates that all goals within the IH-FSA have been completed, all safety concerns have been addressed, and the recent risk re-assessment indicates the children are at low risk. But the social worker does not want to close the case because they know how families who are affected by “substance misuse are”. The social worker shares their own experience with having a parent who struggles with substance misuse. The supervisor directs the social worker to close the case with this family after the social worker makes sure the family has been referred to community support services.
Key Takeaways

- Practicing safe case closure is good for the family and DSS
- All safety and risk concerns must be addressed before closure
- Building support for the family outside of DSS is key to closure
- Case Closure is a team decision made with the family

Questions and Reflections

Use this space to record questions and reflections about what you have learned.
Bibliography of References

Week Four, Day One


Week Four, Day Two

- UNC School of Medicine, Pediatrics, (N.D.) CMEP Provider Information, https://www.med.unc.edu/pediatrics/cmepe/cmepe-provider-info/


• UCLA Health, (N.D.) Breath Sound Body Meditation, https://d1cy5zxxhcbckk.cloudfront.net/guidedmeditations/02_Breath_Sound_Body_Meditation.mp3


Week Four, Day Three


Appendix: Handouts

Home Environment Safety Checklist .................................................. Error! Bookmark not defined.
Harm and Worry Statements ............................................................ Error! Bookmark not defined.
SDM Steps for Creating a Safety Agreement ..................................... Error! Bookmark not defined.
Safety Circles .................................................................................. Error! Bookmark not defined.
Collateral Contacts ......................................................................... Error! Bookmark not defined.
North Carolina Child Medical Evaluation Program (CMEP) ............... Error! Bookmark not defined.
Assessment Case Decisions .............................................................. Error! Bookmark not defined.
Two-Level Decision-Making in CPS Assessments .............................. Error! Bookmark not defined.
Central Registry Reference Sheet .................................................... Error! Bookmark not defined.
Responsible Individuals List (RIL) Reference Sheet .......................... Error! Bookmark not defined.
Non-Resident Parents are Family, Too ............................................ Error! Bookmark not defined.
Child and Family Team Meetings – Throughout the Life of a Case ... Error! Bookmark not defined.
Interviewing Resources for Strengths and Needs Assessment .......... Error! Bookmark not defined.
Home Environment Safety Checklist

This safety factor checklist is not all-inclusive. It can be used to help guide the social worker’s safety assessment. This checklist should be discussed with the parent or caretaker of all children during all investigations.

Answer the following questions with Yes, No, or Not Applicable:

Poisons
1. Are dangerous/poisonous items kept out child’s reach? (i.e. medicines, lighters, matches, dye, bleach, poisons, cleansers, mothballs, motor oil, antifreeze)

Fire Hazards
2. Are utilities obtained legally?
3. If electricity/gas are off, is the means of heating and lighting safe? (i.e. candles should not be near curtains and no open flames)
4. If heating with a fireplace, wood heaters, etc., is there a protective barrier between the heater and the child? (i.e. gate, screen guard, etc.)
5. Is there a safe place for the child to be while the parent is cooking or unable to give the child their full attention? (i.e. playpen, crib, highchair)
6. Are electrical cords/plugs in good condition? (i.e. no loose wires coming out of the wall)
7. Are electrical outlet covers on all plugs not in use?
8. Is there a fire extinguisher in the home in working condition?
9. Is there a working smoke alarm in the home? (test it)
10. Is the temperature of the hot water heater between 120 and 130 degrees Fahrenheit?

Drowning Hazards
11. Is there constant supervision while the child is bathing or near water?
12. Are toilet seats kept down and do sinks and tubs drain properly to prevent unwanted collections of water? (Child can drown in less than 2 inches of water)
13. If mop buckets are used in the home, are they emptied and stored away after use?
14. If the home has a pool, is the pool properly safeguarded with a fence and life-saving devices?

Firearm Hazards
15. If guns are in the home, are they locked away from children?
16. Is ammunition kept in a separate place from the firearms and is it locked away or out of the child’s reach?

Car Safety
17. Does the child have a car seat?

General Safety
18. Does the child have a safe and secure sleeping space? (Children have suffocated when sleeping with adults; they have fallen off adult beds and sofas and have become lodged between the wall and the bed).
19. Is the home free of rat or roach infestation? (Both carry diseases that can be harmful to adults and children.)
20. Are kitchen knives stored out of children’s reach?
21. Is there a caretaker available to provide supervision if the parent has to leave the home for any amount of time? (Children should not be left without proper adult supervision.)
22. Is the inside of the home free of any hazardous debris? (Undisposed trash, cans, bottles, etc.)
23. Is the outside of the home free of any hazardous debris? (Undisposed trash, cans, bottles, glass, exposed rusty nails, tall grass, weeds, car parts, etc.)
CREATING HARM AND WORRY STATEMENTS

Harm statements and worry statements are short, simple, behavior-based statements workers can use to help family members, collaterals, and departmental staff clearly understand what happened in the past, why the Department of Social Services (DSS) is involved with a particular family, and what the concerns for the future are. These statements allow important, difficult conversations to occur and help ensure that staff talk with families about the most critical items to address.

As much as possible, try to use the family’s own language for these statements. Remember that these statements are best used to help ensure that all key stakeholders, especially the family, understand why DSS is involved, what DSS is worried about, and what needs to happen next. The statements should be written in honest, detailed, nonjudgmental “just-the-facts” language.

HARM STATEMENTS

Harm statements are clear and specific statements about the harm or maltreatment experienced by a child. The harm statement includes specific details: who reported the concern (when possible to share), what exactly happened, and the impact on the child. While it is never a guarantee about the future, a clear understanding of the past (harm) is vital as our best guide to understanding what we should be worried about in the future.

Who says (or it was reported)  
What caregiver actions/inaction  
Impact on the child

Example: Sam reported to his teacher that when his dad, Jerry, drank too many beers and got mad at his mom, Helen, Sam saw Jerry hit Helen across the face. Sam felt really scared, cried, and hid in his room.

WORRY STATEMENTS

One of the most crucial parts of this work is creating detailed statements about the resulting concerns DSS and others have. Worry statements answer two questions.

What are we worried will happen to the children if nothing else changes?
In what situations or context are we worried this could happen?
Sharing worry statements with the family, DSS, and other professionals allows a sharper focus on key elements that need to change for the case to move forward and helps prevent "case drift."

Worry statements are composed of the following.

- Child: may be
- Impacted how?: if/when
- Context

**Example:** Sam (age 6) may be injured (hit or caught in the middle of the violence) when Jerry becomes drunk and yells at or hits Helen.

Sam may be emotionally harmed (scared and confused) when Jerry becomes drunk and yells at or hits Helen.

**FAMILY- AND SAFETY-CENTERED PRACTICE**

Whenever possible, involve children, family, extended family, and network members in the creation of harm and worry statements. These statements are meant as a bridge between professionals and family members. Perhaps the most important use of these statements is to help family members, network members, and professionals reach agreement about what everyone is worried about and what needs to happen to address concerns and DSS’s bottom lines.

When these statements are not created in partnership with families (e.g., at a case consult or in supervision), they should still be shared with families and their network to help ensure that everyone who cares about the child understands why DSS is involved and what the family is being asked to do differently.

One way to think about best practices when creating these statements is to follow these steps:

1. Make sure the worry statements address DSS’s bottom lines.
2. Share and refine them with the family (while still holding the bottom lines).
3. Use solution-focused questions to collaboratively develop statements that address DSS’s bottom lines and have family approval.
## EXAMPLES OF HARM AND WORRY STATEMENTS

<table>
<thead>
<tr>
<th>HARM STATEMENT</th>
<th>WORRY STATEMENT</th>
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</table>
| Domestic violence witnessed by child  
It was reported that 6-year-old Jason came to school multiple times stating that his stepfather, John, has gotten drunk and hit Jason’s mother, Susan. Jason has witnessed the fights, which have included his parents hitting, punching, and throwing things at each other. During this time, Jason’s grades and attendance have dropped; and many at school now worry that Jason may not be able to pass his grade level. | Jason may be seriously injured when John is violent and Jason tries to protect his mother.  
Jason may be seriously scared or confused when John is violent and Jason tries to protect his mother.  
Jason may do poorly at school and not pass his grade level when John is violent and Jason tries to protect his mother. |
| Physical abuse  
It was reported that 14-year-old Caleb was punched, hit, and kicked by both of his parents, Paul and Liz, on Saturday night, resulting in multiple bruises on his face, hands, and chest. | Caleb may be injured like this again—or receive even more serious injuries—when punched, hit or kicked by his parents.  
Caleb may experience serious emotional harm when he is punched, hit or kicked by his parents. He may be so angry and scared about what is happening that he will continue to run away, sleep on the streets, use alcohol and drugs, or place himself in dangerous situations.  
Caleb may be physically or emotionally harmed by others when he is fearful of his parents and runs away. |
| Injured infant; doctors say parent’s explanation does not match injuries  
Sometimes it is not clear how the child was injured, making a harm statement difficult to write. However, concern for the future can be described, and workers can write a worry statement that makes these concerns clear. | Because no one knows how she suffered an injury while in the care of her caretakers in October, Chelsea may be seriously injured again, suffer permanent brain damage, have bleeding in the brain, or even die when she does not receive knowledgeable care and support to keep her safe and free from injuries. |
| Theft with child present  
Police reported that Rebecca took her 9-year-old daughter, Lisa, to the Stop & Shop today and while she was there, Rebecca attempted to steal $45 worth of products. Lisa became very upset when her mother was arrested, and she could not be soothed until her grandmother picked her up from the police station. | Lisa may be scared and confused when her mother exposes her to criminal activities and/or gets arrested while she is caring for Lisa.  
Lisa may be socially harmed and/or lose connection with her mother when her mother exposes her to criminal activities and/or gets arrested while she is caring for Lisa. |
<table>
<thead>
<tr>
<th>HARM STATEMENT</th>
<th>WORRY STATEMENT</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Grandparent who could not continue with placement for adolescent</strong></td>
<td>Lesley may be beaten or taken advantage of when she is selling marijuana on the streets and is without the help and support she needs.</td>
</tr>
<tr>
<td>Police reported that while interviewing 15-year-old Lesley about the reports of her assault and battery charges and selling marijuana, Lesley’s grandfather, Herb, became so upset that he threw up his hands and said, “I can’t do this anymore! Call child welfare and tell them to take her.” Herb walked out of the police station. Lesley became quite angry—spitting, swearing, and eventually crying a great deal.</td>
<td>Lesley may lose her independence if she is arrested on suspicion of selling drugs or assault and battery.</td>
</tr>
<tr>
<td>Lesley may be scared, confused, or angry when her grandfather gets so overwhelmed that he asks for her to be removed from his care.</td>
<td>Lesley may be scared, confused, or angry when her grandfather gets so overwhelmed that he asks for her to be removed from his care.</td>
</tr>
<tr>
<td><strong>Neglect due to substance abuse, methamphetamine</strong></td>
<td>Paul may be physically harmed (by leaving the home and being taken advantage of, or by fires in the home) when Kim is using methamphetamine and becomes distracted and unavailable.</td>
</tr>
<tr>
<td>At Atrium Health Mercy hospital, Kim’s landlady and Kim’s 10-year-old son, Paul, reported that Kim overdosed on meth and passed out while cooking dinner. Paul was home at the time. A neighbor heard the smoke alarm and called the police.</td>
<td>Paul may get sick when Kim is using methamphetamine and Paul has contact with drugs or drug paraphernalia.</td>
</tr>
<tr>
<td>Paul may be scared or confused when Kim is using methamphetamine and becomes distracted and unavailable.</td>
<td>Paul may be scared or confused when Kim is using methamphetamine and becomes distracted and unavailable.</td>
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SDM Steps for Creating a Safety Agreement

**STEPS FOR CREATING A SAFETY AGREEMENT**

**STEP 1: Assess**
- Gather information using critical thinking and family engagement skills.
  - Caretaker actions/inactions and impact on child
  - Safety threat

**STEP 2: Describe**
- Create at least one statement per safety indicator.
  - Collaborate with family
  - Clear, concise language

**STEP 3: Orient**
- Explain to the family what a safety agreement is.
  - Necessity due to safety threat
  - Actions to control the safety threat

**STEP 4: Identify**
- Creating safety requires more than just the family.
  - Identify and help build the network
  - Engage the network

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**Pre-Service Training: Foundation**

**Appendix: Handouts**

**STEP 5: Act**

- Plans include action steps to keep the child safe.
  - Identify family/network roles and actions
  - Develop backup plan

**STEP 6: Agree**

- All participants must agree to the plan.
  - Willingness/confidence
  - Capacity

**STEP 7: Bring it Back to the Child**

- Ask the child for ideas to create a sense of ownership.
  - Caretaker informs child
  - Invite child to participate

**STEP 8: Monitor, Adapt, and Strengthen**

- Create a timetable and measurements for safety agreement review.
  - Revisit and revise
  - Acknowledge successes!
# SAFETY AGREEMENT VERSUS FAMILY SERVICES AGREEMENT

<table>
<thead>
<tr>
<th>SAFETY AGREEMENT</th>
<th>FAMILY SERVICES AGREEMENT</th>
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<tbody>
<tr>
<td>Involves <strong>temporary</strong> changes to how the child will be cared for to provide immediate safety.</td>
<td>Describes daily and weekly actions caretakers and network will take to ensure child’s <strong>long-term</strong> safety and well-being.</td>
</tr>
<tr>
<td>Is <strong>not</strong> about long-term behavior change (no unrealistic goals).</td>
<td><em>All about</em> long-term behavior change</td>
</tr>
<tr>
<td>Is immediate or short term.</td>
<td>Is long term.</td>
</tr>
<tr>
<td>Begins to involve a network (including at least one person who could not have caused the harm).</td>
<td>Identifies people who will be involved as part of the network and their role in maintaining and reviewing the plan.</td>
</tr>
<tr>
<td>Identifies how the agreement will be monitored (daily to begin with) and what will happen if it is not followed.</td>
<td>Identifies how DSS (and others) will monitor the plan and describes what will happen if the plan is not working.</td>
</tr>
<tr>
<td>Always includes a backup plan (at least a Plan B).</td>
<td>Always includes backup plans (preferably a Plan B and a Plan C).</td>
</tr>
<tr>
<td>Has a date when the agreement will be reviewed.</td>
<td>Is updated when progress is made or new issues arise (and at minimum every 90 days per policy), especially if a new safety agreement is needed.</td>
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</tbody>
</table>
## EXERCISE: SAFETY AGREEMENT VERSUS FAMILY SERVICES AGREEMENT

### EXAMPLE

<table>
<thead>
<tr>
<th>SAFETY INDICATOR</th>
<th>SAFETY AGREEMENT INTERVENTION IDEA</th>
<th>FAMILY SERVICES AGREEMENT IDEA (Do not use in safety agreement)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sexual abuse</td>
<td>Dad agrees to stay with his friend until investigation is concluded. He agrees to have no contact with [child] in person or by phone, mail, email, text, or third party. JDSU filed a petition with the court regarding the father’s contact with the child.)</td>
<td>Dad will successfully complete sexual perpetrator therapy.</td>
</tr>
</tbody>
</table>

### ACTIVITY

For each scenario, list at least one safety agreement intervention idea and one family services agreement intervention idea.

<table>
<thead>
<tr>
<th>SAFETY INDICATOR</th>
<th>SAFETY AGREEMENT INTERVENTION IDEA</th>
<th>FAMILY SERVICES AGREEMENT INTERVENTION IDEA</th>
</tr>
</thead>
<tbody>
<tr>
<td>Physical harm/unable to protect: Maternal grandfather regularly uses inappropriate physical discipline on the children, leaving marks. Mother relies on grandfather for childcare every weekday afternoon.</td>
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<tr>
<td>Substance misuse/inadequate supervision: Mother drinks alcohol at least four nights a week to the point of passing out. Her 5-year-old son recently got out of the house one evening while she was passed out. Her neighbor found him and contacted law enforcement. The mother has several family members and friends in the area.</td>
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<tr>
<td><strong>Failure to protect:</strong> Mother’s boyfriend is on the central registry for severe previous child maltreatment, and mother routinely leaves him alone with her children.</td>
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<tr>
<td><strong>Medical neglect/failure to thrive:</strong> A 5-month-old was diagnosed with non-organic failure to thrive and has a G-tube. The parents have not been waking up during the night to feed the child. The G-tube has also become infected due to the parents not clearing it correctly.</td>
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<tr>
<td><strong>Mental health:</strong> The mother has been previously diagnosed with bipolar disorder and is currently not medicated. She has had several manic episodes where she was driving erratically with the children ages 6, 10, and 15 in the car. She has also been sleeping excessively, and the children have had to fend for themselves for food and to get to school.</td>
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<tr>
<td><strong>Physical harm:</strong> Non-mobile infant has suffered a serious head injury while in the care of his mother and father. Parents state they do not know how the child was injured. The doctor is not able to confirm whether it was abuse. The parents live with the maternal grandparents, but the grandparents were on vacation at the time of the incident.</td>
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</table>
ESSENTIAL ELEMENTS OF A SAFETY AGREEMENT

1. **Identification of safety indicators.** The SDM safety assessment provides the framework for safety planning. When one or more SDM safety indicators are identified in a household, protective intervention should be considered to allow the child to remain safely in the home whenever possible and appropriate. If, after considering child vulnerabilities, household strengths, and protective actions, it is determined that in-home interventions can be initiated to temporarily control the safety indicator, the safety decision is “safe with a plan.” This plan—the safety agreement—should clearly identify the safety indicator that would prompt protective placement if immediate action is not taken.

2. **Clear description of caretaker actions or inactions and their impact on the child.** A safety agreement should link each identified indicator to a household-specific, behavior-based description of a caretaker’s actions or inactions that create a safety indicator for the child. Worry statements are used to structure this description. Statements should be written in plain language that the family understands (i.e., avoid jargon) and be as behavior-specific as possible to support rigorous planning for how to best create safety.

3. **Immediate actions to control the safety indicator.** A safety agreement should include a specific set of action steps to be taken by a sufficient number of family members, network members, and others; or resources that are immediately available; to temporarily control the safety indicator. Referrals to long-term services or resources that do not support an immediate change in the care environment are not sufficient; they might be more appropriate for the family services agreement.

4. **Network involvement.** At least one family or network member besides the caretaker must support the safety agreement. Each participant must clearly understand the safety threat and be committed to their role in implementing the action steps to control the safety indicator. They also must be involved in monitoring the safety agreement.

5. **Monitoring agreement.** A safety agreement should clearly describe how the worker and family will monitor how well the agreement is working and actions to take if it is not. What is the backup safety agreement?

6. **Time limit.** A safety agreement must have a specific timeframe—best practice is no more than 14 days—to remain in effect; or a specific date on which it will be reviewed and renewed, strengthened, or resolved.

7. **Signatures that indicate agreement.** At least one legal caretaker, the child welfare worker, and at least one network member who agrees to be part of the safety agreement must provide signatures. Obtain verbal approval from the worker’s supervisor.
# SAFETY AGREEMENT CHECKLIST

<table>
<thead>
<tr>
<th>HOT SPOTS</th>
<th>SOLUTIONS</th>
<th>COVERED?</th>
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</thead>
<tbody>
<tr>
<td>The only intervention is that the perpetrator promises not to repeat a behavior.</td>
<td>If the caretaker could do that independently, protective custody would not be under consideration at all.</td>
<td>□</td>
</tr>
<tr>
<td></td>
<td>Make sure at least one other protective participant involved in the intervention will act or call for help.</td>
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<tr>
<td>There is jargon in the harm or worry statements.</td>
<td>Craft family-friendly harm and worry statements with the family using their own words.</td>
<td>□</td>
</tr>
<tr>
<td>Network agrees to help, but no legal caretaker is included.</td>
<td>At least one caretaker agrees to the interventions.</td>
<td>□</td>
</tr>
<tr>
<td>The caretaker is coerced into agreeing by the threat of a child’s removal.</td>
<td>Explain planning process to caretaker and network. Include them in planning so they freely consent to the plan.</td>
<td>□</td>
</tr>
<tr>
<td>The non-perpetrating caretaker is left to keep an perpetrator out of the home without the perpetrator’s consent.</td>
<td>• Perpetrator agrees to the plan. • The victim and children leave to be safe and together. • A network member comes to stay in the home to monitor.</td>
<td>□</td>
</tr>
<tr>
<td>The only intervention is a temporary restraining order.</td>
<td>Any restraining order is augmented with one of the three options above.</td>
<td>□</td>
</tr>
<tr>
<td>A victim is expected to protect the children when they are not demonstrating their own protection.</td>
<td>More mature children and network members contribute to keep young children safe.</td>
<td>□</td>
</tr>
<tr>
<td>A caretaker’s constitutional rights (fourth and 14th amendments) are violated: Caretaker is forced to leave home, is deprived of visits with child, or non-caretaker is given custody without consent or knowledge.</td>
<td>• Gain informed consent for interventions. • Consider that a protective caretaker may have to leave with the children to be safe and together. • If no caretaker is available to help with a safety agreement, protective custody is probably the only option.</td>
<td>□</td>
</tr>
<tr>
<td>A safety agreement is written when protective custody is not really being considered.</td>
<td>• Carefully review safety indicator definitions. • Document efforts to gain agreements with the family for future safety and close the investigation assessment or promote to a case for ongoing services.</td>
<td>□</td>
</tr>
<tr>
<td>The safety agreement does not have a meaningful time limit.</td>
<td>Initial safety agreements should expire within about seven to 14 days; and it is best practice to hold a child and family team meeting (CFT) to review effectiveness, make improvements, and determine next steps.</td>
<td>□</td>
</tr>
<tr>
<td>HOT SPOTS</td>
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<td>COVERED?</td>
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<tr>
<td>There is no clear way to monitor whether the safety agreement is working, and there is no fail-safe behavior if it is not working.</td>
<td>Clearly describe the behavior that will affirm that the safety agreement is working and who will do what if it is not working (e.g., whom they will contact, how they will intervene). If this is not possible, the household may be found unsafe.</td>
<td>□</td>
</tr>
<tr>
<td>The voice of the child is missing.</td>
<td>Include the voice of the child by including them in the planning process when age appropriate. If appropriate, have the parent review the safety agreement with the child to help promote buy-in from the parent and child.</td>
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Safety Circles

Child Welfare Resources on Using Safety Circles to Build Safety Networks with Families

**Using Safety Circles to create Safety Networks with Families**

**What are Safety Networks?**

An important part of family and safety-centered practice is helping the family build and strengthen a safety network—made up of family, friends, and involved professionals. A safety network supports caregivers to develop and maintain a safety plan for the children. It is hoped that the family’s safety network will continue in this role after professional services end or are no longer needed.

They are a group of family, friends, or professionals who:
1. Care about the child and family.
2. Are willing to engage with child welfare.
3. Understand the safety concerns child welfare and others have.
4. Are willing to do something that supports the family and keeps the child safe.

**Why are Safety Networks important?**

A strong, active safety network assures child welfare professionals that the caregivers have the support they need to use the safety plan for as long as the children remain vulnerable to the identified concerns or dangers within the family. For cases with an identified danger to the children, establishing a safety network is critical when developing the safety plan. The rationale for building a safety network includes:

1. Child protective services involvement is temporary.
2. Visits by a social worker twice a month is often not enough to ensure safety for a child. A safety network is needed to enhance safety.
3. Families often have people involved in helping care for their children even when child welfare is not involved. These people help with supporting permanency and well-being of a child. It takes a village/network of ongoing support, services, and love to raise a child.

**How can Safety Circles help develop a Safety Network?**

Safety circles are a visual tool to help identify people for the family’s safety network and to help professionals and family members talk about the network’s role and who can be part of it.

The primary focus of the initial visit with a family during the assessment is safety. It can be beneficial to start the discussion of a safety network, at this point. Using the safety circle diagram on the following page will help families identify who may already be a part of their network, and who could become a part of their network. People in the network will work together to help the caregivers build and follow a safety plan that assures the children will always be safe.

Engaging parents/caregivers using the Safety Circle tool is a good first step to helping them understand what a safety network is and who needs to be a part of the safety planning process. Share with parents that the network is built by them and can include family, tribes, friends, neighbors, service providers, and others that they believe will be beneficial.
Remember, children also have a role providing valuable information when discussing safety networks! During interviews with children, listen for friends, relatives, etc. who they could see as a support.

**Safety Circle Tool:**
_TO start the discussion about safety circles, discuss each layer of the circle._

*It is important to emphasize to the family the focus of this process is their children. The social worker should use the child(ren)'s first names when explaining this to the family because it personalizes the conversation. Having a picture of the child(ren) available is also helpful.*

**Family Safety/Support Circle:**

- Who knows everything about what we are worried about here?
- Who knows some things about these worries?
- Who knows nothing about these worries, but should?

- How did you find the courage to tell the people you have?
- Where do you find the strength?
- Who was the hardest person to tell?
- What helped you tell that person?
- Who is most helpful and supportive to you and your children?
## Inner Circle: Ask parents/caretaker: Who supports you the most?

1. Who already knows everything that has happened?
2. With whom do the children feel the most connected?
3. Who are the first people you call when you are in need?
4. (At this point in the process compliment the parents/caretaker by saying: how did you find the strength to reach out to them about this?)

## Middle Circle: Ask the parents/caretaker:

1. Who supports you a little?
2. With whom do your children feel some connection?
3. Who knows a little about what is going on?

## Outer Circle: Ask the parents/caretaker:

1. Who knows nothing about what is going on?
2. Who creates challenges/barriers for your family?
3. Who have you not reached out to, but could see yourself reaching out to in the future, maybe a childhood friend, a relative you don’t see often?
4. Who is willing to support you but you don’t feel comfortable asking them to help you? What is holding you back from asking them? Is there someone that used to support you? Could we engage them again?
5. Who is in your phone/contact list? Who do you connect with on social media?

## Moving people from outer to inner circles: Ask the parents/caretaker:

1. What would it take to move someone from the outer circle to the inner circle?
2. Who needs to move to an inner circle?
3. Who would grandma/the children/the social worker want to see move to the inner circle?
4. Is there anyone you thought of telling but just haven’t reached out to yet?

## Helpful questions to ask when a family has a hard time identifying supports:

1. If you were in an accident and were taken to the hospital, who would you call to pick up your children from school?
2. If your house was on fire and burned to the ground who would you call?
3. If you won the lottery, who would be the first person you call?
4. Who would your children say they want to spend the night with if you needed to go out of town and couldn’t take them with you?
5. If you died tomorrow, who would you want to take your children in and care for them until they are adults?
Child Welfare Resources on Using Safety Circles to Build Safety Networks with Families

6. Who is someone who has shown a lot of interest and support to your children now or in the past? (teacher, neighbor, counselor, church member, someone you work with?)
7. Who can help you move closer to your goals? (Boss, co-worker, counselor, neighbor, friend of a friend)
8. Do you belong to a church, club, support group, sports team? If so, who are some people who have been there for you and your children?
9. Who do you look up to? Who encourages you when you are having a bad day?
10. Has there ever been a time you felt no one cared about you and your feelings? Who is someone who stepped up and made you feel better?
11. Tell me about a time when things were working well for your family, what did that look like and who helped you and your children at that time?
12. Who in your life has had a tragedy and you helped them through that difficult time?
13. Create a family tree with the parent/caretaker and ask about communication and location of these individuals.

Remember: What are our safety goals?

1. What do we want to achieve?
2. What will we do to move forward to the next phase?
3. How will we know we are on track?
4. How long do we expect this process to take?
Collateral Contacts

**Source**: Pennsylvania Child Welfare Resource Center, Module #3 Using Interactional Skills to Achieve Lasting Change, [HO28_IntrvwngClltrlCntcts.pdf](https://pitt.edu)

Collateral contacts can include the referral source, other family members, professionals who have contact with the family, or people in the community, whose contact with one of the members may have given them the knowledge that would relate to the family assessment. Collateral contacts may be able to provide information such as identifying information - full name, dates of birth/age, address, parents’ names, and social security numbers - as well as information about family dynamics and relationships.

It is important to remember when interviewing extended family members that loyalties are often conflicted: they may wish to believe the child’s story but feel it would be wrong to provide negative information about the parent. They also may want to focus on the fact that other family members are not “doing their part” to help the child or family.

Child welfare professionals can help families deal with these conflicted loyalties by:

- asking family members to focus on the safety of the child or children;
- letting family members know that the child welfare professional believes the child;
- urging family members to spend energy on helping family members rather than defending the family against outsiders; and
- being sensitive to family members who may be asked to help in ways that burden them financially or emotionally.

Family members can serve as valuable resources. They can provide corroborating information as well as provide concrete help, such as financial, emotional, or physical aid to the family. Family members might also be able to provide an informal or kinship care placement for the identified child and siblings if the non-offending parent cannot protect the child or children from abuse or retaliation.

Family members should also be made aware of any community resources which can be of help to them, especially if they are to provide care to the children. Special attention should be given to any religious beliefs, especially regarding the selection of counselors. If possible, children should remain in their home school districts, to minimize the impact of the trauma, separation, and placement. If the children are placed with a non-relative, every effort should be made to ensure that the child is able to attend family functions, have sibling visits, and maintain cultural and religious ties to their own community. Support should be given to caregivers, including transportation assistance and coordination of visits in the most home-like setting possible.

Referral sources and other community professionals are also important resources. For instance, school personnel, especially teachers and school nurses, are also excellent sources of corroborating information that can help you confirm or deny the allegation being considered. They may be able to offer information on children’s behaviors; have insight into the child’s relationship with his/her family members; or have observed medical or psychological conditions that might be associated with the current allegation.
Because of the information they are required to share, school personnel (as well as other community professionals) often feel uninformed. They often want to know more about the family than can be released due to confidentiality requirements of the laws. The child welfare professional should share information with the teacher or nurse up to the limits of the law and their own agency's policy. The child welfare professional should explain why more information cannot be shared and should also educate the referral source regarding the meaning of the various findings. It is important to emphasize to them that any information released cannot be shared with others.

The child welfare professional should also pursue having releases signed by the parent and/or child to be able to share needed information with collateral contacts, as it relates to the child’s health, safety, and treatment.
North Carolina Child Medical Evaluation Program (CMEP)

Website: www.med.unc.edu/cmep
Phone Number: 919-843-9365
See also: CPS Assessment Policy, Protocol and Guidance (December 2021)

NC CMEP provides a structured system for medical and mental health evaluations in alleged cases of child maltreatment. These evaluations are performed at the request of the Department of Social Services in the investigative assessment phase of a CPS case. The examiners for these evaluations are rostered by the NC CMEP and have agreed to perform the evaluations in accordance with program guidelines. The NC CMEP office also provides case consultation (medical and social work investigations), assistance to child welfare workers to find providers, training on the identification of child maltreatment, administration of payment for rostered services, and recruitment for medical and mental health providers.

**CME- Child Medical Evaluation:**
Comprehensive medical evaluation and medical interview: The appointment consists of interviews of the child and caretaker for the purposes of obtaining medical and social history, a complete medical exam, documentation of any visible injuries or medical conditions indicative of abuse or neglect and includes diagnostic tests and screening as determined by the medical provider. Payment is made by Medicaid (if applicable) or by CMEP funds.

**Role of the child welfare worker:** Locate a rostered provider to make an appointment, complete necessary forms (DSS 5143 consent), collect medical records to provide to the CME provider, attend the appointment to provide history, and prepare the family for the exam. [https://www.med.unc.edu/cmep/files/2018/01/dss-5143-jan07.pdf](https://www.med.unc.edu/cmep/files/2018/01/dss-5143-jan07.pdf)

**CFE- Child and Family Evaluation:**
Provides forensically informed mental health evaluations for children/adolescents who are being investigated as possible victims of abuse or neglect. These evaluations typically include a review of salient records and interviews with the child, and caregivers, as well as relevant collaterals. CFE evaluations are designed to assist in decision-making and case disposition, with an emphasis on treatment planning. These evaluations are requested and utilized in cases in which there has not been and is unlikely to be a determination of case decision through standard CPS investigative processes or CME. In cases of alleged physical or sexual abuse (and certain other forms of maltreatment), a CME is typically expected before a CFE will be authorized.

**Role of the child welfare worker:** Locate a rostered provider, collect all records (prior history, evaluations, school records, medical records, etc.), complete authorization request and DSS 5143 and send to NCCMEP office (see contact info). The child welfare worker is required to provide a list of questions to the provider as a guide for the evaluation and recommendations for the case.
**Assessment Case Decisions**

**Source:** NC Child Welfare Manual CPS Assessments Policy, Protocol, and Guidance (December 2021)

**Family Assessment Case Findings**

**Services Needed**

This finding is appropriate when neglect and/or dependency was found to have occurred, and where the safety issues and future risk of harm are so great that the agency must provide involuntary services to ensure the safety of the child. The finding of Services Needed must be made, and the county child welfare services agency must continue to provide involuntary CPS In-Home Services in every case the agency believes:

- The family must be involved with services (of any type, provided by any agency or individual) for the child to safely remain in the home; or
- The child would not be safe if the family ever becomes noncompliant with services. A finding of Services Needed must be made if the answer is yes to one or more of the questions on the structured CPS Assessment Documentation Tool (DSS-5010) concerning the frequency and severity of:
  - Maltreatment
  - Current safety issues;
  - Risk of future harm; and
  - Child in need of protective services.

There must be documentation to support the answers included in the case decision tool. Any case in which there is a finding of Services Needed must meet the criteria for opening 215, CPS In-Home Services, which includes that “without effective preventive services, the child is at risk of being placed in foster care.” If the decision of the North Carolina Safety Assessment is “Safe”, and the findings of the North Carolina Family Risk Assessment of Abuse/Neglect and the North Carolina Family Assessment of Strengths and Needs are both “Low,” then the case would not be found “Services Needed,” unless there are unusual circumstances. In those cases, the supervisor must complete the “Rationale for Case Decision/Disposition” to justify the change.

**Services Recommended**

This finding is appropriate when the child was not found to be neglected and/or dependent, and when the safety of a child is not an issue and future risk of harm is not an issue. Some situations in which this finding would be appropriate include, but are not limited to the following:

- When well-being (not safety related) needs were identified and services were recommended during the assessment and the family was engaged in services (either within the agency or in the community), but at no time during the assessment did the potential risk of child maltreatment approach the level that involuntary services would be required;
- At the end of the assessment, the risk level is “Low” and there are no identified safety issues, but the county child welfare worker recommends voluntary services to assist the family with non-safety related well-being needs. These services would be voluntary in nature.
Some situations where this finding would not be appropriate include, but are not limited to the following:

- If the agency makes recommendations that, if not completed, would lead to the agency accepting a new report, or would lead the agency to believe that the risk of safety or harm to the child would be impending then the finding should be Services Needed;
- If at some point during the assessment the risk level would have been “Moderate” or higher and the family may have been appropriate for In-Home Services, but services provided during the assessment brought the risk to a lower level, allowing the case to be closed. In this case, the most appropriate finding would be Services Provided, Protective Services No Longer Needed. The agency must document this finding for any service referral deemed appropriate to meet the family’s non-safety-connected need.

If all the answers to the questions on the CPS Assessment Documentation Tool are “no,” then the finding will be either “Services Provided, Protective Services No Longer Needed,” “Services Recommended,” or “Services Not Recommended.”

**Services Provided, Protective Services No Longer Needed**

This finding is appropriate for all CPS reports of neglect and dependency assigned to the Family Assessment response in which the safety of a child and future risk of harm were at some point in the assessment high enough to require involuntary services, but the successful provision of services during the assessment has mitigated the risk to a level in which involuntary services are no longer necessary to ensure the child’s safety.

**Services Not Recommended**

This finding is appropriate for all CPS reports of neglect and dependency assigned to the Family Assessment response in which the safety of the child is not an issue, there is no concern for the future risk of harm to the child, and the family does not need other non-safety related services. For all Family Assessments, the case finding will be reported to the Central Registry (DSS-5104) with no perpetrator information entered.

**Investigative Assessment Findings**

The findings in an Investigative Assessment must be either substantiated or unsubstantiated. To make a case decision to substantiate, the answer to one or more of the following questions must be “yes” to one of the 4 questions on the CPS Assessment Documentation Tool.

When a report of neglect is being completed using the Investigative Assessment track, there are two points to consider when deciding on the case finding:

- The first decision is to determine if the case decision is to be substantiated; and
- The second decision for substantiation of neglect is to determine if the neglect is “serious.” A definition for “serious neglect,” as well as other information regarding the Responsible Individuals List, can be found in Appendix 1, CPS Data Collection in the NC Child Welfare manual.
Two-Level Decision-Making in CPS Assessments

**Source:** *NC Child Welfare Policy Manual: CPS Assessments Policy, Protocol and Guidance (December 2021)*

The social work supervisor and assigned child welfare caseworker must staff each assessment case:
- Frequently enough to ensure the safety of all victim children, but at a minimum of once every other week; and
- Whenever there is a change in circumstances that impacts the safety and/or risk to a child(ren).

Staffing must cover but not be limited to:
- Risk of maltreatment;
- Safety and Temporary Parental Safety Agreement, if in place;
- Family home environment;
- Family’s strengths and needs;
- Child well-being, parent well-being, and family well-being;
- Progress toward addressing any safety threat or risk;
- Review of the ongoing family and collateral contacts; and
- Safety Networks

Two-level decisions/reviews must occur on every CPS Assessment at the following times:
- When the Risk Assessment and Strengths and Needs Assessment are completed;
- Prior to initiating or terminating the use of a Temporary Safety Provider;
- At the completion of the Safety Assessment and prior to the implementation of a Temporary Parental Safety Agreement;
- Before modification of a Temporary Parental Safety Agreement;
- Regarding diligent efforts to locate a child/family and when these efforts can end;
- At case decision;
- Prior to filing a petition; and
- Whenever there is a change in circumstance that impacts the safety and/or risk to a child(ren).

Two-level decisions/reviews must occur within the context of a staffing between the county child welfare worker and a county child welfare supervisor at a minimum.
Central Registry Reference Sheet

**Source:** NCDSS CPS Data Collection (Non-NCFAST) Appendix 1

What is the Central Registry?

North Carolina G.S. § 7B-311 requires the Department of Health and Human Services (DHHS) to maintain a Central Registry of child abuse and neglect cases. DHHS shall also maintain in the Central Registry dependency cases and child fatalities that are the result of alleged maltreatment. This statute makes it mandatory for the Director of the county child welfare agency to report to the Central Registry all cases of child abuse, neglect, and dependency accepted for CPS assessment.

**Child Welfare Worker’s /Agency’s Responsibility?**

**During the CPS Assessment:**

After a two-party review and an agency decision to accept a report for a CPS Assessment, county child welfare agencies are required to conduct a search of the Central Registry. (It is not acceptable to conduct the Central Registry check during the screening process and prior to the decision to accept the report for a CPS Assessment.) Intake: Collection of Information and Assessing Agency History

**After a Case Decision is Made:**

Once a case decision is made the statute requires the agency to report the case findings to the central registry. County child welfare agencies make the required reports to the Central Registry by use of the Report to the Central Registry/CPS Application, Form DSS-5104. The DSS-5104 is used as the application for protective services. It documents the receipt of a report of abuse, neglect, or dependency. Data is to be entered within ten (10) working days after a case decision is made as to whether abuse, neglect, or dependency is found. In all Family Assessment cases regardless of case decision, no perpetrator is named in the Central Registry. In Investigative Assessments when the case decision is substantiated a perpetrator is named in Central Registry. Each child must have a copy of a completed DSS-5104 paper form in their case record. Although there may be multiple DSS-5104 paper forms for one assessment, there is only one form number per assessment.

**How is the Central Registry Information Used?**

The county director to identify:

- a. Whether a child who is the subject of a current CPS Assessment has been previously reported as abused, neglected or dependent;
- b. Whether a child is a member of a family in which a child fatality has occurred previously and there is suspicion that the death was due to abuse, neglect, or dependency;
- c. Whether an adult suspected of current abuse, neglect, or dependency has had previous substantiations for abuse, neglect, or dependency; and/or
- d. Whether an adult is appropriate to be a temporary safety provider during a current CPS Assessment. The central registry may only be accessed for temporary safety provider placements during a current (open) CPS Assessment. Once a case decision has been made, further assessments of kin for kinship placements must request information from the RIL or internal agency records, not the central registry.
Responsible Individuals List (RIL) Reference Sheet

Source: NC DSS CPS Data Collection (Non-NCFAST)

What is the RIL?
The Responsible Individuals List (RIL) is used to identify parents, guardians, caretakers, or custodians that have been named as responsible individuals in all substantiated cases of abuse and/or serious neglect. Only case decisions made as a result of an Investigative Assessment can result in RIL placement.
The responsible individual’s name shall be placed on the RIL, only after one of the following has occurred:

- The responsible individual is properly notified of their right to request a Judicial Review and fails to file a petition (AOC-J-131) for a Judicial Review in a timely manner: (within 15 days of the receipt of the case decision/possible RIL placement)
- The court determines that the individual is a responsible individual as a result of a hearing on the individual’s petition for judicial review; or
- The individual is criminally convicted as a result of the same incident involved in the Investigative Assessment (The DA shall inform the director of the result of a criminal proceeding)

Child Welfare Worker’s/Agency’s Responsibility?
The child welfare worker shall make face-to-face contact with the alleged responsible individual expeditiously regarding the case decision of abuse and/or serious neglect, to explain the reason for the decision, to provide written notice of the decision (including the steps to request a judicial review) and to explain the potential for the individual’s name to be placed on the RIL. (It is permissible for a child welfare worker other than the child welfare worker that conducted the assessment to deliver the case decision notice.)

If it is not possible to make face-to-face contact with the alleged responsible individual to deliver the written notice expeditiously the child welfare worker shall make diligent and persistent efforts to make contact. If the worker is unsuccessful in contacting the alleged responsible individual, the notice shall be sent by registered or certified mail, return receipt requested, and addressed to the individual at the individual’s last known address.

How is the RIL Information Used?
Information from the RIL is only available to authorized persons for the sole purpose of determining the fitness of individuals to care for or adopt children. RIL checks are mandated for foster parent and adoptive parent applicants, temporary safety providers, and kinship care providers. The RIL may not be used as part of the employment process unless the employee will have responsibility for caring for children (either on a temporary or permanent basis).
Non-Resident Parent involvement is required whenever possible throughout the life of the case.

**Who is a non-resident parent?**

A non-resident, often described as a noncustodial parent, is a parent that does not typically live in the home where the child neglect, abuse, or dependency allegations are being assessed. Diligent efforts to contact are required. The agency must make diligent efforts to contact that parent and get their input on the allegations as well as the overall safety and risk in the home. If this absent parent cannot be located, the record shall include documentation showing what efforts have been made to locate him/her.

**Discussion with the non-resident Parent should include:**

- The level of their involvement with their child.
- If their relatives may be a resource in supporting the child.
- If the non-resident parent or their family is not involved in the child’s life, it may be beneficial to ask what it would take for them to become involved.

**Resistance from the parent/primary caretaker parent to involve or discuss the non-resident parent:**

At times, the parent/primary caretaker parent may report that the non-resident parent is not involved with the child to limit any involvement in the CPS assessment. This may provide a good opportunity to discuss the parent’s relationship with each other as well as information about the non-resident parent’s last contact with the child and what the quality of the contacts has been. The child may also be able to report on their own relationship with the non-resident parent as well as their contacts.

**When contacting the non-resident parent is assessed as aggravating the risk of harm to the child or the custodial parent:**

There shall be specific information about the risk of harm documented in the case record to state the reasons why it was not in the best interest of the child’s and/or custodial parent’s safety to contact the absent parent. If not, a child welfare worker must continue to complete their diligent efforts to contact the non-resident parent.
Child and Family Team Meetings – Throughout the Life of a Case

**During the Assessment Phase**

- To explore safety arrangements and possible placements if the children must be removed
- Prior to filing a petition
- Initial planning for a CFT is initiated even if a CFT is not held during the assessment phase
  (NC Child Welfare Policy: CPS Assessments, Required time frames pg. 9)

**During In-Home Services**

- To review the Temporary Parental Safety Agreement (TPSA)
- For quarterly reviews of the IH-FSA
- To update the Family Services Agreement to address safety or high-risk concerns, including, but not limited to:
  - Identification of a new safety threat
  - High-risk “stuck cases”
- When requested by the family
- At critical decision points, to include possible out-of-home placement
- When a child is placed with a TSP and the parent cannot be located and/or there is no parent to make decisions regarding the child
- Six months after development of the In-Home Family Services Agreement:
  - There is a lack of progress as indicated by no activities completed nor any behavioral changes demonstrated that mitigate risk; or
  - The child(ren) in the care of a TSP is unable to return home
- Prior to and within 30 days of case closure in cases that are repeat recipients of CPS In-Home or received Permanency Planning services to specifically address the plan the family will follow to prevent repeat maltreatment
  (NC Child Welfare Policy: In-Home Services, Review of Services/Family Services Agreements, pgs. 31-32)

**During Permanency Planning and Adoption**

- Any time there is a change in the permanent plan
- Any time there is a need to change placement
- Any time there is a significant change in the case, including a school change
- Any time the family requests a meeting
  (NC Child Welfare Policy: Permanency Planning Services, Required Timeframes, pg. 11)
Interviewing Resources for Strengths and Needs Assessment

**Purposes for Using Questions**
- Beginning an interview
- Obtaining specific information
- Checking the accuracy of information
- Inviting a person to explore feelings and ideas
- Focusing on a topic
- Bringing up sensitive topics

**Types of Questions Source:** *PA Child Welfare Resource Center: SOLUTION-FOCUSED INTERVIEWING SKILLS (pitt.edu) and Northern California Training Academy Solution-Focused Questions & Appreciative Inquiry* - Solution-Focused Questions & Appreciative Inquiry - Google Drive

**Open**
Questions that encourage the client to use their own words and to elaborate on a topic. For example:
- How…
- Could you tell me
- What…

**Closed**
Questions that can be answered with one or two words. For example:
- Do
- Have
- Where
- How many
- How much

**Indirect**
Statements that are made for the purpose of seeking information. For example:
- I’d like to know
- I’m wondering if
- I’d like you to tell me

**Solution-Focused Interviewing Questions**

**Exception Questions**
Exception questions help clients think about times when their problems could have occurred but did not – or at least were less severe. Exception questions focus on who, what, when, and where (the conditions that helped the exception to occur) - NOT WHY; should be related to client goals.
- Are there times when the problem does not happen or is less serious? When? How does this happen?
- Have there been times in the last couple of weeks when the problem did not happen or was less severe?
- How was it that you were able to make this exception happen?
- What was different about that day?
• If your friend (teacher, relative, spouse, partner, etc.) were here and I were to ask him what he noticed you doing differently on that day, what would he say? What else?

Coping Questions
Coping questions attempt to help the client shift his/her focus away from the problem elements and toward what the client is doing to survive the painful or stressful circumstances. They are related in a way to exploring exceptions.

• What have you found that is helpful in managing this situation?
• Considering how depressed and overwhelmed you feel how is it that you were able to get out of bed this morning and make it to our appointment (or make it to work)?
• You say that you’re not sure that you want to continue working on your goals. What is it that has helped you to work on them up to now

Scaling Questions
Scaling questions invite the clients to put their observations, impressions, and predictions on a scale from 0 to 10, with 0 being no chance, and 10 being every chance. Questions need to be specific, citing specific times and circumstances.

• On a scale of 0 to 10, with 0 being not serious at all and 10 being the most serious, how seriously do you think the problem is now?
• On a scale of 0 to 10, what number would it take for you to consider the problem to be sufficiently solved?
• On a scale of 0 to 10, with 0 being no confidence and 10 being very confident, how confident are you that this problem can be solved?
• On a scale of 0 to 10, with 0 being no chance and 10 being every chance, how likely is it that you will be able to say “No” to your boyfriend when he offers you drugs?
• What would it take for you to increase, by just one point, your likelihood of saying “No”?
• What’s the most important thing you have to do to keep things at a 7 or 8?

Indirect (Relationship) Questions
Indirect questions invite the client to consider how others might feel or respond to some aspect of the client’s life, behavior, or future changes. Indirect questions can be useful in asking the client to reflect on narrow or faulty perceptions without the worker directly challenging those perceptions or behaviors.

Examples:
• “How is it that someone might think that you are neglecting or mistreating your children?”
• “Has anyone ever told you that they think you have a drinking problem?”
• “If your children were here (and could talk, if the children are infants or toddlers) what might they say about how they feel when you and your wife have one of those serious arguments?”
• “At the upcoming court hearing, what changes do you think the judge will expect from you to consider returning your children?”
• “How do you think your children (spouse, relative, caseworker, employer) will react when you make the changes we talked about?”

Miracle Questions
The Miracle Question is a special type of preferred future question that can help people get clarity on how the problem impacts their daily life and what life would look like without the problem happening.
Example: “Imagine you woke up tomorrow and a miracle had happened overnight, and all the trouble was gone. How would you know it was over? What would be different that would tell you the problem was no longer happening? What is the first thing you would be doing to start the day? What would the rest of your day look like? What would things look like for your children?”

**Inappropriate Use of Questions**

**Double Questions:**
Asking two questions at the same time, for example:
- Have you decided to quit your job or are you going to stick with it?
- Can I help you with this problem or would you rather wait?

**Bombarding:**
Asking multiple questions with little or no break between questions, little or no warmth, or affective response. For example:
- I’ve got a number of things to ask. Where do you live? Have you moved in the last year? Have you applied for food stamps? What are the ages of your kids?

**Statement or Leading Questions**
Expressing your own opinions in the form of a question. Such questions may impose your own ideas or values on the client rather than encourage the client to express her or his own feelings or opinions. For example:
- Don’t you think it’s time to stand up to your husband?
- Do you think an abortion might be a good idea?

**“Why” Questions:**
Often understood as referring to inner motivation; may create a feeling of defensiveness in another person.
- Why did you miss your appointment last week?
- Why don’t you apply for a job?

**Loaded Questions:**
Asking direct questions about a sensitive area in an accusatory way; includes asking personnel questions unrelated to the purpose of the interview.
- Have you been beating your kids again?
- Have you been drinking lately?

**Gotcha Questions:**
Asking loaded questions for the purpose of “setting up” the client to lie and then confronting
- Has Jennifer missed any days at school this week? *(Client responds)* The principal tells me she’s missed four.
- Have you sexually molested your daughter? *(Client responds)* A medical examination has shown that your daughter has experienced penetration, and she claims that you have repeatedly molested her.