North Carolina Child Welfare Manual for Intake, Assessments, In-Home & Permanency Planning

North Carolina Child Welfare strives to ensure safe, permanent, nurturing families for children. The goal is that every child in North Carolina grows up in a safe, permanent, self-sufficient family where well-being needs of all are met.

Child Protective services are legally mandated, non-voluntary services for families that encompass services for maltreated children (abused, neglected, and/or dependent) and those who are at imminent risk of harm due to the actions of, or lack of protection by, the child's parent or caregiver. Child Protective Services, provided by county child welfare agencies, are designed to protect children from further harm and to support and improve parental/caregiver abilities to assure a safe and nurturing home for each child.

This North Carolina Child Welfare Manual provides the Policy, Protocol and Guidance for county child welfare agencies in the provision of Child Protective Services Intake, Assessments, and In-Home and Child Welfare Permanency Planning.



Guidance

Practice or process guidelines, includes preferred practice and recommended practice guidance; how you <u>should</u> do it

North Carolina Child Welfare Manual for Intake, Assessments, In-Home & Permanency Planning

NC CHILD WELFARE MANUAL TABLE OF CONTENTS

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Cross Function Topics provide definitions, protocol and guidance that is applicable to multiple functional areas. Providing this information in a separate section of the manual supports consistency across functional areas. Follow links within in a functional area to the appropriate cross functional topic for <u>additional protocol and guidance</u>.

In-Home Services: Purpose

The primary goal of the CPS In-Home Services is to support families in safely maintaining their child(ren) in their home by eliminating identified safety concerns and/or reducing or eliminating risk of maltreatment. In Home services are mandatory services provided when there is an identified safety or risk concern(s). This is achieved, using the System of Care principles, through engagement of the family, the support system, and other service providers to attain needed changes. When the court is involved in a case, the court may order the parent or caretaker to participate in services or to complete certain actions on behalf of the child (<u>N.C.G.S. § 7B-904</u>). If the child cannot be maintained safely in the home, then the agency must seek juvenile court intervention.

CPS In-Home Services provides interventions and services to families that have been substantiated for abuse, neglect and/or dependency, or with a finding of Services Needed. CPS In-Home Services are legally mandated and are provided to:

- Address child safety and protection;
- Preserve families (maintain child(ren) safely in their home); and
- Prevent further abuse or neglect by strengthening the family's capacity to protect and nurture its children.

CPS In-Home Services:

- Provides the most intensive services and contacts to families with the greatest needs, while those with fewer needs receive less intensive services/contacts;
- Delivers services within the context of the family's own community culture;
- Enables county child welfare workers to better identify risks in their work with families;
- Engages children, youth and families in the planning process while producing better outcomes of safety, permanence, and well-being for children; and
- Encourages families to develop a support network and how this support network can assist them in planning for coping with future challenges.

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POLICY	LEGAL BASIS
CPS In-Home Services are legally mandated for:	The director of each county Child Welfare Agency is required by law to
Families who have had a:	establish protective services for children alleged to be abused, neglected, or
 Substantiation of abuse, neglect, and/or 	dependent.
dependency, or	<u>N.C.G.S. § 7B-300</u> states:
• Finding of Services Needed, and	"The director of the department of social services in each county of the
Child(ren) remaining in the home:	State shall establish protective services for juveniles alleged to be abused, neglected, or dependent. Protective services shall include the
 While the parents/caretakers have custody, or 	screening of reports, the performance of an assessment using either a
 When the county child welfare agency 	family assessment response or an investigative assessment response,
has filed a juvenile petition (but not a	casework, or other counseling services to parents, guardians, or other
nonsecure custody order) and the	caretakers as provided by the director to help the parents, guardians, or
child(ren) has not been removed from	other caretakers and the court to prevent abuse or neglect, to improve the
the home, and	quality of child care, to be more adequate parents, guardians, or
Child(ren) who, in the absence of these	caretakers, and to preserve and stabilize family life."
services, would be candidate(s) for county child	
welfare custody.	<u>10A NCAC 70A .0107</u> (d) When Abuse, Neglect or Dependency is Found
	states:
During the delivery of CPS In-Home Services the	"In all cases in which abuse, neglect, or dependency is found, the county
county child welfare agency must provide, arrange for,	director shall determine whether protective services are needed and, if so, shall develop, implement, and oversee an intervention plan to ensure
and coordinate interventions and services that focus on:	that there is adequate care for the victim child or children. The case plan
Child safety and protection;	shall:
Family preservation; and The prevention of further abuse on perfect	(1) be based on the findings of the structured decision-making
• The prevention of further abuse or neglect.	assessments;
CPS In-Home Services initiate the date of the	(2) contain goals representing the desired outcome toward which all
assessment case decision. All the information from the	case activities shall be directed;
CPS Assessment must be provided to the In-Home	(3) contain objectives that:
Services worker to include:	(A) describe specific desired outcomes;
The Decision-Making Tools;	(B) are measurable;
Any supporting information gathered during the	(C) identify necessary behavior changes;
assessment; and	 (D) are based on an assessment of the specific needs of the child or children and family;
The CPS Assessment documentation.	(E) are time-limited; and
	(F) are mutually accepted by the county director and the client.
	(4) specify all the activities needed to achieve each stated objective;

In-Home Services: Policy and Legal Basis

	 (5) have stated consequences that will result from either successfully following the plan or not meeting the goals and objectives specified in the plan; and (6) shall include petitioning for the removal of the child or children from the home and placing the child or children in appropriate care when protection cannot be initiated or continued in the child's or children's own home."
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In-Home Services: Timeframes

Date of Case Decision	In-Home Services case begins
Within 7 days of case decision	Face to face contact with family
Within 30 days of case decision	CFT for development of Family Services Agreement and integration of TPSA, if applicable
Within 4 months of case decision	 CFT to review/update the Family Services Agreement (including child well-being)
(90 days after development of initial	Risk Reassessment
Family Services Agreement/CFT) &	 Strengths and Needs Assessment
every 90 days thereafter	
Within 6 months of development of the Family Convised Associated	Case review regarding family progress and county child welfare agency determination about
the Family Services Agreement	status of In-Home Services case
 Frequency of contacts with parent(s), child(ren), home visits, 	See Required Contact Section Monthly attempts to least a characterization (C) (C) (A) and Maying placitors inquin(
and collaterals	 Monthly attempts to locate absent parent(s), ICWA and Mexican Heritage inquiry
Documentation	Current within 7 days of any case activity or action
When case involves a SAFETY PROV	DER
 Prior to placement of child with 	Meet with family to develop a safety plan (hold CFT)
safety provider	 Complete background checks for all household members 16 years or older
	 Complete Initial Safety Provider Assessment (& approved by supervisor)
 Within 30 days 	Complete Comprehensive Provider Assessment (& approved by supervisor) in 30 days of:
	 Case decision (if placed during assessment) or
	 Placement of child(ren) with safety provider (if placed during In-Home)
 Within 90 days of date when use of Safety Provider initiated 	 Case review regarding safety issue and continued need for safety provider, whenever possible at the time of the Family Services Agreement review
Within 6 months of date when use of Safety Provider initiated	Case review regarding safety issue and continued need for safety provider and/or filing of patition if acfety issue has not been received in a CET meeting
of Safety Provider initiated	petition if safety issue has not been resolved, in a CFT meeting
If/When a county files a petition for cu	
Prior to filing petition	Hold a CFT. See Cross Function topic: File a Petition & Preparing Child(ren) and Parents
 Prior to placing child(ren) out of the 	• Locate placement in child(ren)'s best interest, consider relatives/kin for placement (complete
home	Initial Provider Assessment), ICWA considerations, Mexican Heritage inquiry, address
At time of child(rep) placement	educational stability (Best Interest Determination)
 At time of child(ren) placement 	 Provide to placement provider nonsecure custody order, all available child information & county child welfare agency contact information
 Within 3 days after the day of 	• Face to face visit with child(ren). This contact is in addition to any contact or interaction with
placement	the child(ren) on the day of placement.

In-Home Services: Timeframes

Within 7 calendar days of custody	 Child(ren) medical exam occurs (Child Health Status completed) & Educational Stability addressed (Child Educational Status or Best Interest Determination form completed) including BID meeting (within 5 school days) prior to any school change Visitation of child(ren) with parent(s) and siblings, Face to face contact with the placement provider (all adult caretakers) in the provider's home NOTE: This face to face contact with the placement provider can occur at the same time as the face to face contact with the child(ren) within 3 days after the placement if all requirements are met.
Within 14 calendar days of custody	 Family Time and Contact Plan developed jointly with parent(s), Family Time and Contact Plan developed for sibling visits, Shared Parenting Meeting
Case Closure	
Within 30 days prior to case closure	 Risk Reassessment & Strengths and Needs Assessment Contact with collateral contacts regarding closure
Within 14 days prior to case closure	 Face to face contact with family to confirm safety and risk level in home, confirm family's capacity to maintain child safety, & communicate with the family about closure
Within 7 days after case closure	Closing letter to family & Complete all documentation, closing forms, and case file

In-Home Services: Timeframes



ASSESSMENT which:

- Builds upon the information obtained during the CPS Assessment,
- Assesses the concerns behind the presenting safety or risk issue,
- Expands on the family's and family member's strengths,
- Assesses any history of trauma,
- Increases knowledge regarding family's and family member's well-being needs (parents & children), and
- Engages family in the process, including preparation for the CFT meeting.

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DEVELOP the FSA in a CFT meeting which:

- Identifies and builds upon the family's strengths,
- Identifies the behaviors and/or conditions that put the child at risk of harm,
- Describes the desired behavior and/or condition, expected changes and what it will look like when the plan has been accomplished,
- Addresses child well-being needs,
- Identifies services to address child well-being needs,
- Establishes responsibility for the identified tasks, and
- Establishes a timeframe.

Return to In-Home Services TOC

SERVICES PROVISION & MONITORING, to include:

- Ongoing monitoring of safety, risk of maltreatment and well-being,
- Ongoing contact with child(ren and parents/ caretakers (frequency determined by risk),
- Home visits, school visits, etc.,
- Refer for or Provide services to address identified needs,
- Contacts with service providers and extended family members as needed,
- Staffing with supervisor, and

Return to Manual TOC

• CFTs quarterly or more frequently if needed.

Throughout the provision of In-Home Services the county child welfare agency must monitor and assess child(ren)'s safety and risk. Monitoring of safety and assessment of child(ren)'s safety and risk includes, but is not limited to:CPS I provid maltred activit• Ongoing contact, including a separate interview with every child, with all family members, home visits, and collateral contacts at the frequency required. All contact must include a review of safety and risk factors and progress toward alleviating those factors.CPS I provid maltred activit	ance – How you should do it In-Home Services involves arranging for and ding services to help the family change the reating behavior. CPS In-Home Services include ities such as: Monitoring, expanding and updating the In-Home family Services Agreement to address identified areas f need; Routine case supervisory activities;
with all family members, <u>home visits</u> , and collateral contacts at the frequency required. All contact must include a review of safety and risk factors and progress toward alleviating those factors.	amily Services Agreement to address identified areas f need;
 Engagement and Needs Assessment); Use of the Strengths and Needs Assessment); Use of the Strengths and Needs Assessment and the Risk Assessment and Risk Reassessment; Case staffing between the assigned child welfare worker and supervisor; Use of CFT, Family Services Agreement and safety planning to address safety and risk; and Documentation of all the above. SAFETY The county child welfare agency must make efforts to protect the child in his own home and to prevent placement. When a child's <u>safety</u> in the child's own home cannot be assured, the county child welfare agency must: Develop a plan with the family to address safety and/or risk, which may include use of a temporary safety provider OR File a petition for removal with supervisor approval. 	Maintenance of contact with the family and others ignificant to the case; Vorking with the parents on the status of the case and ase goals; Siving information, instruction, guidance and hentoring regarding parenting skills; deferral or monitoring of service as appropriate, including referrals to county agency-provided clinical reatment; Ongoing determination of appropriateness of need for ut-of-home placement; and occumentation of CPS In-Home Services activities. In-Home Services begin the date of the assessment decision. However, the county child welfare agency he authority to determine what worker provides these ces, to include how and when the case transfers from ssessment worker to an in-home worker. AL AND ONGOING DETERMINATION OF FAMILY IBER'S STRENGTHS AND NEEDS determination of strengths and needs should build the SEEMAPS completed during CPS Assessment should include, but not be limited to, a review of: Well-being needs of all children in the home; and Family's and parent(s)'s needs. See <u>Parent</u> Engagement and Needs Assessment.

Protocol - What you must do	Guidance – How you should do it
Information on engaging a parent when child is placed with a	FAMILY ENGAGEMENT
guardianship/custodian.	The effectiveness of In-Home Services can hinge on the
	county child welfare worker's ability to build a relationship
The Temporary Parental Safety Agreement (TPSA) developed during the	with the family. Use of effective interviewing and listening
CPS Assessment to address safety threats must be monitored and	skills to understand the parent's perspective is important.
modified throughout In-Home Services until the safety threat has been	See also Parent Involvement.
addressed. This can be accomplished through the Family Services	
Agreement.	ROLE OF IN-HOME AGENCY WORKER
Any new allocation and/or incident that makes the statutory definition of	The role of in-home services county child welfare worker
Any new allegation and/or incident that meets the statutory definition of abuse, neglect, or dependency received at any time during CPS In-Home	includes advocacy, education, motivation, and case
Services must be documented and screened as a new report.	manager, all of which should be based upon a professional partnership with families. To be effective the
Services must be documented and screened as a <u>new report</u> .	In-Home county child welfare worker's relationship with the
NEW MEMBER OF HOUSEHOLD	family will be one that engages the family in the change
If during an open In-Home Services case, someone moves into the home,	process. An effective In-Home county child welfare worker
the county child welfare agency must:	will apply methods and skills from motivational interviewing
Review its Child Welfare Services records for previous contact with	and strengths based, solution focused interventions.
that person;	
Check criminal records for individuals 16 years of age or older, and	
Complete a review of 911 call logs on the person's previous	
address(es).	
CHRONIC NEGLECT/REPEAT MALTREATMENT	
For families that have been provided CPS In-Home Services in the past	
and a new report is made, accepted, and the case decision is to	
substantiate or a finding of Services Needed, a CFT must be held within 30	
days of the CPS Assessment case decision.	
This cycle may happen several times leading to a description of the	
incidents or choices the family makes as being chronic, a frequent	
recurrence of maltreatment. Based on the case risk level, and history of	
compliance with past services provided, the county child welfare agency	
must assess if <u>filing a petition</u> is appropriate.	
NORTH CAROLINA FAMILY RISK REASSESSMENT	The purpose of the Family Risk Reassessment is to
The Family Risk Reassessment (DSS-5226) must be completed at the	indicate change in the risk level achieved due to progress
following times with the family, during CPS In-Home Services:	on the Family Services Agreement (FSA). As such,
When the Family Services Agreement (FSA) is updated (at the 90-	completion of the Risk Reassessment at the time that the
day FSA reviews);	FSA is developed is not appropriate.

Guidance – How you should do it
When there is a significant change in case circumstances, a review of the FSA may be warranted and at that time the Risk Reassessment should also be completed.
CASE STAFFING/SUPERVISION Case staffing can occur in various forms. The focus of case staffing is to ensure that the case child welfare worker follows NC CW policy, addresses family needs, and monitors risk, safety, and family progress. Supervision provides coaching and support to the child welfare worker. Achieving these goals may be accomplished through an office meeting but could also occur when a supervisor attends a home visit or other family meeting with a county child welfare worker.
TWO LEVEL DECISION MAKING / ROLE OF SUPERVISOR Two level decisions for In-Home cases should involve the assigned case worker and that worker's supervisor. However, there may be circumstances that require another county child welfare worker or another supervisor or a higher-level manager in the agency to participate in the decision making. The case supervisor should review every in-home case file at least quarterly and within two weeks of case closure.

Protocol - What you must do	Guidance – How you should do it
 When the Risk Reassessment and Strengths and Needs Assessment are completed; Prior to any reduction in the required number of family contacts; Prior to initiating or terminating use of a Temporary Safety Provider; Prior to ending a TPSA, when in effect; At case closure; Prior to filing a petition; and Whenever there is a change in circumstance that impacts the safety or risk to a child(ren). Two level reviews of the FSA, Risk Reassessment and Strengths & Needs must be indicated with signatures of the case child welfare worker and supervisor. The case supervisor must review every in-home services case file for compliance with policy and protocol. 	
TEMPORARY SAFETY PROVIDERSWhen a case transfers from assessment to in-home services with a child(ren) in the care of a Temporary Safety Provider that will remain in use to address a safety threat, the Comprehensive Assessment (DSS-5204) must be completed within 30 days of the case decision.If a child(ren) is placed in the care of the Temporary Safety Provider during in-home services, the protocol to assess and approve that Safety Provider must be followed. The Comprehensive Assessment (DSS-5204) must be completed within 30 days after the child is placed with a Temporary Safety Provider if the child continues in the care of the Temporary Safety Provider.See In-Home Services Review of Services / Family Services Agreements, including use of CFTs, for required reviews of cases with Temporary Safety Provider in use.	 TEMPORARY SAFETY PROVIDERS Usually, use of a Temporary Safety Provider during In- Home Services begins during the CPS Assessment. However, there are circumstances when a new incident occurs or the conditions that lead to the opening of the In- Home Services case increase to the point of becoming a safety threat and/or an increase in risk of harm. Depending on the circumstances, the agency may: Make a new report for a new incident; Hold a CFT regarding the increased safety and/or risk issues; and/or File a petition. If a CFT is held (no new report) and the decision is to initiate use of a Temporary Safety Provider to address a safety threat, the Safety Threat page of the Family Services Agreement should be used and the protocol to approve that <u>Temporary Safety Provider</u> must be followed. If a new report is made and accepted, the Safety Assessment will be used, and the TPSA implemented to address identified safety threats. At the completion of the

Protocol - What you must do Guidance - How you should do it CPS Assessment, if the case remains open for In-Home Services, a CFT should be held to incorporate the TPSA into the existing Family Services Agreement. **TERMINATION OF IN-HOME SERVICES CASE** TERMINATION OF IN-HOME SERVICES CASE The agency must terminate CPS In-Home Services when: When reviewing the safety and risk to the children, the • Parents/caretakers are willing to provide a safe home and agency case summary should document: Changes in behavior by the parents/caretakers demonstrate their ability to do so; or • The agency receives legal custody and/or placement responsibility related to the Needs on the In-Home Family Services Agreement. Although all the activities (filing a petition). may not have been completed, the parents/caretakers should be able to demonstrate Once parents/caretakers demonstrate the ability to provide a safe home and the risk has been adequately reduced, CPS In-Home change for each of the identified Needs and Services must be closed even if all activities on the In-Home Family The reduction in risk to the child(ren). Services Agreement have not been completed. Documentation should describe what factors in the home will provide safety or a reduction in risk for When the risk level for an In-Home case is low, the child(ren) is no longer a the child(ren) potential candidate for entering county child welfare custody. The county OR child welfare agency must close an In-Home case with low risk when the The reason the county child welfare agency Risk Reassessment has been completed, scored low risk, and: received legal custody and placement Staffed with and approved by a county child welfare supervisor (or responsibility for the child(ren). Termination of In-Home Services Cases Involving another manager), and • There are no circumstances to justify an override to Moderate risk. **Domestic Violence** When deciding if a case involving domestic violence can Any circumstances that justify an override of the risk level must be be closed, the following factors should be considered: documented. • The frequency and/or severity of domestic violence Refer to In-Home Services Documentation for closing documentation incidents: requirements. • The children and non-offending parent/adult victim feel relatively safe in their home; CPS In-Home Services cannot be closed if children placed with a • A plan ensuring the child's safety has been Temporary Safety Provider cannot return to the home from which they developed with the family and the family has were removed because of safety. demonstrated the capacity and willingness to implement the plan; The perpetrator of domestic violence has completed treatment and demonstrated change; and The degree to which the risk of domestic violence and child maltreatment has been lessened to the children and non-offending parent/adult victim.

Protocol - What you must do	Guidance – How you should do it
	When making any decisions on a domestic violence related child welfare case, it is important to realize that despite the county child welfare worker's conscientious efforts towards safety planning, education, and referral services, some non-offending parents/adult victims will not be ready or able to escape from the abuser and may return to their violent relationships. It is also important to realize that leaving an abusive relationship does not necessarily equal safety of the child(ren) or the non- offending parent/adult victim. County child welfare agency efforts cannot ensure that the violence will not reoccur.

Protocol - What you must do	Guidance – How you should do it
 Every purposeful contact with the family must include: An assessment of child <u>safety</u> and <u>risk</u> of maltreatment; A review of the Family Services Agreement (Initial or In-Home); An inquiry regarding child and family well-being needs; and An individual interview with each child, separate from the parent/caretaker. 	
 Assessment of safety and risk and the inquiry regarding child and family well- being needs are accomplished through face to face interviews and the: Observation of each person, their behavior, and the environment, especially related to safety, risk and/or well-being; and Observation of the interactions between family members. 	
 At least one contact per month with each child must: Be in the home in which the child resides; and Be with the child(ren) and their parent/caretaker to observe the interaction and the relationship between the child(ren) and parent/caretaker. 	It is important to see the children in the home to
HOME VISITS At least once per month, the county child welfare worker must assess the physical home environment for safety and risk. The county child welfare worker must request to tour the home and property in order to assess the family's living environment and how it impacts child safety and risk.	assess their conditions, to gain a perspective as to the level of safety and continuing risk. A home visit provides firsthand knowledge of the home environment and facilitates the observation of family interactions in the everyday setting. The tour of the home and property, focused on where the child(ren)
If an infant resides in the home, at least monthly, during a home visit, the county child welfare worker must specifically discuss safe sleeping and observe the sleeping arrangements. This must be documented.	sleeps, eats, plays, etc., supports an assessment of the child(ren)'s physical environment and a full assessment of a child's safety, risk and well-being.
 If the request to tour the home or property is denied: The case must be staffed to determine if this tour is necessary to assess safety for the child(ren). If the decision is that a tour is necessary, the county child welfare agency must consult with their county attorney about filing for obstruction. The refusal and following decisions must be documented, specifically pertaining to all safety and/or risk concerns. 	For information regarding sleep related infant deaths and recommendations to reduce the risk of occurrence, please refer to The American Academy of Pediatrics policy statement at: <u>Updated 2016</u> <u>Recommendations for a Safe Infant Sleeping</u> <u>Environment</u>

Protocol - What you must do	Guidance – How you should do it
	The provision of In-Home Services, including visiting
All parts of the Monthly In-Home Contact Record must be completed every	and interviewing the child in their home, must not
month. The Monthly In-Home Contact Record must be reviewed by an agency	infringe upon any individual's Fourth Amendment
supervisor.	rights. Securing parental consent is vital. Efforts to
	secure voluntary consent should never be coercive.
All the above must be <u>documented</u> . Explain the inability to interview any child, if	The In-Home worker should explain their role and
appropriate, or to meet any other requirement above.	express the desire to interview the child, and to tour
	the home and property, to assess safety, risk, and
If information has not already been obtained and documented in the case file, the agency must inquire during family contact, at least once a month, about:	the strengths and needs of the family.
Any absent parent;	MONTHLY IN-HOME CONTACT RECORD
Extended family members;	The Monthly In-Home Contact Record provides a
Mexican heritage, and/or	guide for home visits. If there is more than one home
• ICWA.	visit in a month, not every aspect of this form needs
	to be completed at every home visit. However, every
Domestic Violence	aspect is to be covered at least once during each
At no time is the non-offending parent/adult victim to be placed in danger by	month.
being interviewed or meeting with the perpetrator of violence against him or her.	
The children will also not be interviewed with or required to be in the presence of	Review of the Monthly In-Home Contact Record by
the violent adult.	the supervisor could occur during the staffing that
	follows the home visit. Review by the supervisor
If a direct threat is heard by the county child welfare worker, they must take	should occur within two weeks of the visit when the
immediate steps to protect themselves, the children and/or non-offending	form was completed. Waiting for a supervisor staffing
parent/adult victim.	should not occur if a safety or risk issue is identified.
	Eamily members should be provided the experturity
	Family members should be provided the opportunity to sign the Monthly In-Home Contact Record.
INITIAL FAMILY/CHILD CONTACT	INITIAL FAMILY/CHILD CONTACT
Within seven days of case decision (Substantiation or a finding of Services	The initial 7-day face-to-face contact with the family
Needed for any report of abuse, neglect, and/or dependency), face to face	should be completed by the In-Home Services
contact with the family by a county child welfare worker must occur (the only	county child welfare worker and should also include
exception is for cases that are substantiated and closed). This contact:	the CPS Assessment worker.
Begins the transition from the CPS Assessment to CPS In-Home Services;	
 Informs the parent(s) or caretaker(s) of the reason and purpose for In-Home 	The 7-day contact should occur in the family home
Services;	and include all members of the family.
Must include a review the Continuing Needs and Safety Requirements page	
with the family. This page must be signed by the parent/custodian to ensure	

Protocol - What you must do	Guidance – How you should do it
 the parents understand the agency's concerns and the actions the agency believes will address those concerns and states requirements to maintain the child(s) safety (including use if necessary of a Temporary Safety Provider). If the parent refuses to sign and verbally refuses to agree to its provisions, the agency must ensure that the child is safe whether the child is in his or her own home or in another type of arrangement. A copy of the must be provided to the family; and Includes discussion about the development of the In-Home Family Services Agreement within 30 days of the case decision. 	It is expected that the parent or caretaker sign the Ongoing Needs and Safety Requirements. If a parent refuses to sign, the social worker should try to address the parent's concerns and stress the need for working together to address the safety and risk for the child. The parent may verbally agree even if he or she refuses to sign the agreement. The social worker must note the parent has agreed to comply if he or she refuses to sign.
Documentation must include the <u>diligent efforts</u> made and/or rationale for the delay if this 7-day contact does not occur.	
REQUIRED ONGOING CASE CONTACTS Every purposeful contact with a child must include a face to face individual interview with the child separate from the parent/caretaker.	REQUIRED ONGOING CASE CONTACTS Ongoing Contact Ongoing contact with the family and significant others is critical in maintaining the child's safety and
 All In-Home Services must include at a minimum: Face to face individual contact with both the victim child(ren) and all parents or primary caretakers at least twice a month and a minimum of 7 days apart; Contact with at least two <u>collaterals</u> each month; and Face to face contact with any non-victim child(ren) and any other members living in the home at least once a month. 	in knowing which services are most relevant. The children receiving CPS services at the highest risk are those open to In-Home Services. Frequent contact with these children and their parents/caretakers is crucial.
HIGH RISK When the risk is high, additional contacts as compared to the minimum above to monitor safety and risk must occur, to include:	Building a bond of trust and rapport with the child and parent/caretaker is important to gathering information.
 Face-to-face contact at a minimum must include: All children substantiated as abused, neglected, and/or dependent, or identified as "Services Needed", their parents or primary caretakers, and all maltreating parent(s) or caretaker(s) must be seen face to face at least once per week All other children (Unsubstantiated or found "Services Recommended" or "Services Not Recommended") residing in the home must be seen face-to-face at least twice per month and a minimum of 7 days apart. If the children substantiated as abused, neglected, and/or dependent, or identified as "Services Needed", are not placed with a Temporary Safety 	 Examples of a non-victim child living in the home could be, but are not limited to: A child born to the family during In-Home services with no finding of substantiation or Services Needed; A child that moved into the home after the In-Home Services case opened and after the abuse or neglect occurred; and A circumstance with a case decision to substantiate, but not for every child in the home.

Protocol - What you must do	Guidance – How you should do it
 Provider at least two of the face to face contacts each month must be in the home where the children reside. Contacts must remain as set forth above until: The risk level in the home is reduced or The case is staffed for a reduction of contacts and the reason for that 	When meeting with each child, the county child welfare worker should use interviewing strategies and techniques appropriate to the child's developmental level. Workers should use their professional judgment in deciding how to interview a child.
reduction is documented. Contacts with the maltreating parent(s)/caretaker(s) must emphasize the behavior change addressed in the Family Services Agreement.	Interviewing the family together provides vital information about family dynamics and may trigger discussions that otherwise would not be held. The county child welfare worker must be observant of
Documentation must include the <u>diligent efforts</u> made and/or rationale for contacts not completed at the frequency specified above.	verbal and non-verbal cues from the child that might indicate topics to discuss during the separate child interview.
 Exceptions for contacts with a nonresident parent are as follows: A nonresident parent who has not been identified or located: Attempts to identify and/or locate must occur at least monthly. A nonresident parent who has been located but was not responsible or associated with the safety or risk of harm for the child: Face to face contact must be at least once per month to assess and/or monitor that parent's ability to parent his/her child(ren). Frequency of contact may be increased based on the level of risk. This determination must be made in a case staffing. 	A review of the Family Services Agreement with all family members should occur at each family contact. When contact with the non-residential parent involves risk of harm to the child or to the residential parent, the county child welfare agency should be thoughtful and consider the risk and safety. Refer to Domestic Violence for the definition and for other considerations.
 See <u>Table of In-Home Services Required Contacts</u> REDUCTION OF REQUIRED FREQUENCY OF CONTACT The option to reduce the number of required monthly contacts on a moderate risk case must only occur with supervisor and child welfare worker discussion of rationale and must: Occur after a discussion with the family and collaterals and there is a clear reduction in risk. 	<u>Collateral Contacts</u> / Service Collaboration Significant persons to the case include service providers, such as; mental health therapists or case managers, school staff, childcare staff, Work First workers, or other professionals working with the family.
 reduction in risk. Be based on the family's progress on changing the identified behaviors, and the lessening of safety concerns in the home. Be clearly documented. 	Collateral contacts may occur at a CFT if the child's safety can be ensured in the process. Service collaboration is a vital part of providing comprehensive, family-centered services to families. The focus of service collaboration between agencies

Protocol - What you must do	Guidance – How you should do it
The option to reduce contacts for high risk cases must only occur upon	is a comprehensive, coordinated community
supervisor and child welfare worker discussion of rationale and must only occur	response to address child safety and risk. This may
when:	be especially valuable on cases that involve
• A child is in a safe, stable arrangement with a Temporary Safety Provider.	domestic violence.
The frequency of contacts with the parent(s) or any child not in the	
Temporary Safety Provider placement must not be reduced.	Child Placed with a Temporary Safety Provider
Intensive Family Preservation Services (IFPS) is in place. Contacts by IFPS	When a child is placed in the home of a Temporary
must documented and shared with the In-Home services county child welfare	Safety Provider, that provider should be seen, along
worker. Contact by the In-Home services child welfare worker must be a	with the child at the required frequency for the child
minimum of twice per month while IFPS is involved.	and caretaker as specified in protocol. As stated in
	protocol the frequency of contacts for a high-risk
Required contacts must never be reduced to less than once a month:	case when a child is placed with a Temporary Safety
 Including face to face individual contact with both the victim child(ren) 	Provider can be reduced. The protocol, face to face
and all parents or primary caretakers in the home in which the child	contact with any non-victim child(ren) and any other household members at least once a month, should
resides; and	be applied to all members of the household of the
• To observe the interaction and the relationship between the child(ren)	Temporary Safety Provider.
and the primary caretaker(s).	remporary Salety riolider.
PARENT INVOLVEMENT / NONRESIDENT PARENT ENGAGEMENT	PARENT INVOLVEMENT
Throughout In-Home Services, the county child welfare worker must engage all	The residential parent may report that the non-
parents of a child. All parents, not just the parent(s) that was substantiated or	residential parent has not been involved with the
with a finding of Services Needed, whether or not the parent(s) live in the home	child to limit the non-residential parent's interactions.
with the child, must be engaged during In-Home Services. Engagement includes:	This may provide a good opportunity to discuss the
Ongoing contacts;	parents' relationship with each other, as well as,
Participation in development and review of Family Services Agreement;	information about the non-residential parent's last
Assessment and monitoring of needs (See <u>Parent Engagement & Needs</u>	contact with the child and what the quality of the
Assessment):	contacts has been. The child may also be able to
 Provision of services to address identified risks and needs; 	report on their own relationship with the non-
Assessment of progress in addressing identified safety, risks and needs:	residential parent, as well as, the contacts.
 Completion of Risk Re-assessment and Strengths and Needs 	Discuss with the new residential second the law 1. (
Assessment;	Discuss with the non-residential parent the level of
 Determination of ability to safely parent their child; 	their involvement with the child, and discuss if
 <u>Diligent efforts</u> to complete engagement of both parents; and 	relatives may be a resource in supporting the child. If the non-residential parent or the family is not
Documentation of this work.	involved in the child's life, it may be beneficial to ask
	what it would take for him or her to become involved.
When there are two or more households involved on a case, a separate Risk Re-	
Assessment and Strengths and Needs Assessment must be developed for each	

Protocol - What you must do	Guidance – How you should do it
household. The only exception to this requirement is a nonresident parent who	See Parent Engagement & Needs Assessment for
has not been identified or located.	additional guidance regarding parent involvement, including absent and/or non-resident parents.
When there are two or more households involved on a case, a separate Family	
 Services Agreement must be developed for each household. Exceptions include: A nonresident parent who has not been identified or located A staffing determined that a separate Family Services Agreement was not required to address the seferty and risk. 	The structured-decision making tools drive the development of the Family Services Agreement.
not required to address the safety and risk. When a child is in the custody or guardianship of someone other than the parent, identification, contact, and engagement of that parent must occur. Only when parental rights have been terminated, there is a court order that specifies no contact, or a safety issue is identified, should attempts to locate or contact the parent not occur. For specific requirements, refer to all protocol regarding nonresident parents. Staff and document all decisions.	

	In-Home Services – Req See protocol for ex		
Risk Level	With Children	With Parents/ Caretakers	Home Visits
Moderate	 Face to face individual contact with the victim child(ren) at least twice a month and a minimum of 7 days apart; Face to face contact with any non-victim child(ren) living in the home at least once a month; At least once a month, contact must include observation of the interaction and the relationship between the child(ren) and parent/caretaker 	Face to face contact with parents or caretakers at least twice a month and a minimum of 7 days apart	At least once per month
High	 All children substantiated as abused, neglected, and/or dependent, or identified as "Services Needed" must be seen face to face at least once per week; All other children (Unsubstantiated or found "Services Recommended" or "Services Not Recommended") residing in the home must be seen face-to-face at least twice per month and a minimum of 7 days apart; At least once a month, contact must include observation of the interaction and the relationship between the child(ren) and parent/caretaker 	Face to face contact with parents or caretakers at least once per week	 For children substantiated as abused, neglected, and/or dependen or identified as "Services Needed": at least two of the face to face contacts each month must be in the home where the child(ren) resides, unless the child(ren) is placed with a Temporary Safety Provider For all other children: At least once per month

Protocol – What you must do	Guidance – How you should do it
 Protocol – What you must do When an allegation is substantiated or found to be Services Needed, and the family is transferred for ongoing services, the agency must: Make best efforts to engage the family; Coordinate, provide for, and arrange interventions and services that focus on child safety and protection, family preservation and the prevention of further abuse or neglect; and Document efforts to gain participation from the family. The In-Home Family Services Agreement (DSS-5239 and DSS-5239ins) must be developed with the family in a CFT to provide a basis for providing services to the family with the primary goal of maintaining the child(ren) safely in the home of the parent/caretaker. It must: Be based on the information obtained from the Family Risk Assessment, Family Assessment of Strengths and Needs, Temporary Parental Safety Agreement (TPSA), and other assessments regarding the needs of the child(ren) and family; Incorporate relevant components of the Plan of Safe Care should the family include a substance affected infant; Be developed jointly with parents or primary caretakers, other persons who are involved in and critical to completion of the agreement, and the child if cognitively and emotionally able to participate; Include input from each child; Contain objectives; Describe the specific behaviors that created <u>safety</u> and/or <u>risk</u> to the children; Describe specific desired outcomes; Identify necessary behavior changes; 	Guidance – How you should do itThe CPS In-Home Services county child welfare workershould achieve a balance between helping families byperforming tasks for them and by empowering them toperform the required tasks themselves. The CPS In-HomeServices county child welfare worker is an active participantin the identification and implementation of services with thefamily.Timeframes for reviews are the maximum time allowedbetween reviews.The Family Services Agreement developed with the familyshould be the result of formal and informal assessments withthe family, as well as, taking into consideration what they seeas important to them. Other assessments by the In-Homecounty child welfare worker or other profession providersshould be utilized in the development and/or review of the In-Home Family Services Agreement.Development of the In-Home Family Services Agreementwith the family should include discussion about the specific,described behaviors that created safety and/or risk to thechildren and what the desired behavior/condition or expectedchanges will look like. Specify what action (consequences)will be taken if the safety and future risk of harm to the childbecomes unacceptable, up to and including, the possibility ofthe agency filing a juvenile petition requesting non-securecustody and/or removal of the child from the home, ifnecessary. The county child welfare worker should explainthat the primary goal is to maintain the child's safety iscompromised, the county child welfare agency will take steps </td
to the children;Describe specific desired outcomes;	that the primary goal is to maintain the child safely in the home of the parent/caretaker, but if the child's safety is

Protocol – What you must do	Guidance – How you should do it
 Specify the consequences resulting from following the plan successfully or not; Reflect progress or lack of progress of the family in each of the updates or revisions; Identify child well-being needs and the services to address those needs; Clearly state that the child(ren) are at imminent risk of entering county child welfare custody absent specified services (The child is only eligible for IV-E funded in-home services if agency services are critical to prevent removal from the home); and Include signatures of: 	 Building on family strengths; Discussing with the family ways in which they have successfully solved problems previously; Writing goals and objectives using the families' own words, acknowledging their culture, and supporting their ownership; Creating concrete, behaviorally specific goals and objectives tailored to the individual and family needs; and Tracking progress with the family and celebrating success along the way
 the parent/caretaker; the child, if cognitively and emotionally able to participate. If the child participated but did not sign the agreement, the county child welfare worker must include an explanation of why the child did not sign; the county child welfare worker; and the supervisor. 	See the Family Services Agreement instructions for more requirements on use of this form. CPS In-Home Services workers should identify extended family members early and assess them for their capacity and willingness to care for the child. Knowing which family members can best meet the child's needs becomes
Both residential and nonresidential parents must participate in the development of an agreement.	particularly important if the child must be removed.
The home where the maltreatment occurred (or where the alleged perpetrator lived) must have a Family Services Agreement. The	Meaningful engagement of all family members can be facilitated by following <u>CFT</u> protocol and guidance.
determination regarding whether separate In-Home Family Services Agreements should be developed for each parent must be case dependent. When the parents have separate homes and each parent provides care independently, separate Family Services Agreements based on the needs of their home must be considered. If the plan is for parents to provide care in the same home, one plan is appropriate, unless <u>domestic violence</u> is involved.	If a parent/caretaker refuses to sign the In-Home Family Services Agreement, the county child welfare worker should try to address the parent/caretaker's concerns and stress the need for working together to prevent the need for court involvement. The parent/caretaker may verbally agree even if he or she refuses to sign the agreement.
Input from all family members (parents/caretakers and each child) must be documented in the In-Home Family Services Agreement or justification of why input wasn't included must be documented. If the child participated but did not sign the agreement, the county child welfare worker must include an explanation of why the child did not sign. Attending the CFT by a child is not adequate; their input must be	Other signatures may include service providers, community representatives, or family members and friends who have a role with the parent or child and support the plan. These other signatures are optional and not required. Quarterly assessments of the Family Services Agreement are formal discussions with the parent and Child and Family

Protocol – What you must do	Guidance – How you should do it
prompted. The parent/caretaker may verbally agree even if he or she refuses to sign the agreement. The county child welfare worker must document that the parent/caretaker has agreed to each need and activity if he or she refuses to sign the agreement. If the parent/caretaker refuses to sign the agreement and verbally refuses to agree to its provisions, the county child welfare agency has the responsibility to ensure that the child is safe. Copies of the In-Home Family Services Agreement must be provided	Team about the progress being made. However, the Family Services Agreement should be considered a "living document". Every contact with the parent should include a discussion of the progress on the Family Services Agreement and a review of any aspect of the TPSA still in effect. The formal assessment should bring few surprises. It is important to document the successes and the items that remain to be accomplished.
 to all parties that participated in development. For CPS In-Home Services, the In-Home Family Services Agreement must be completed in a <u>CFT</u> and: Be completed with the family within 30 days of the assessment case decision to Substantiate or a finding of Services Needed; Be updated at least every three months thereafter (to coincide with the Family Assessment of Strengths and Needs and Risk Reassessment updates) or whenever family circumstances warrant a change; Be updated if major changes occur that affect the objectives or activities, or the safety or risk to the child; Include a review of the TPSA and use of Temporary Safety Provider if still in effect regarding ongoing safety threats; Signed by all parties, including supervisor, within above timeframes. 	As the work with the family progresses, changes to the Family Services Agreement will be necessary. It is important to reiterate with the parent the accomplishments that have been made. This is particularly important if other risk factors have surfaced. Changes to the Family Services Agreement should be indicated on the Agreement throughout the case during contact with the family. The county child welfare worker will also need to address next steps with the parent at the time of the quarterly review. Of importance are the discussions about how long the county child welfare agency has been involved with the family, what changes have or have not been made, and what next steps will be needed. If the parent has been intermittently successful or successful only on minor items and the agency continues to have concerns for the child's safety, see <u>Lack of Progress</u> and <u>Stuck Cases</u> .
If the In-Home Family Services Agreement is not completed within 30 days, documentation must reflect <u>diligent efforts</u> made by the county child welfare agency or rationale for extra time to develop the plan. If the Agreement is not updated within timeframe, documentation must reflect <u>diligent efforts</u> by the county child welfare agency to engage the family or rationale for continuing the previous plan.	

Protocol – What you must do	Guidance – How you should do it
NORTH CAROLINA FAMILY ASSESSMENT OF STRENGTHS AND	Completion of the Strengths and Needs Assessment should
NEEDS	not be completed when the Family Services Agreement is
The Identified Needs in the In-Home Family Services Agreement must	developed. An exception may occur when strengths or
be based on the completed Strengths and Needs Assessment.	needs are uncovered that were not identified during the CPS
	Assessment and should be addressed in the FSA.
The North Carolina Family Assessment of Strengths and Needs (<u>DSS-</u>	
5229) must be completed with all parent(s) (custodian and non-	
custodial) and/or caretaker(s) at the following times during a CPS In-	
Home Services case:	
 At the time of the In-Home Family Services Agreement updates; 	
 When there is a change in circumstance around risk or safety issues; and 	
Within 30 days prior to case closure.	

In-Home Services – Structured Tools Timefram Timeframes Risk Assessment & Strengths & Needs Assessment			Family Services Agreement
Within 30 days of case decision	 Review & use of Risk Assessment completed during CPS Assessment. Review & use of Strengths & Needs Assessment completed during CPS Assessment unless additional information obtained uncovers needs that impact safety and/or risk. 	&	Development of Family Services Agreement (FSA) in a CFT meeting
Every 90 days thereafter	 Completion of Strengths & Needs Assessment Completion of Risk Reassessment 	&	Update FSA in a CFT meeting
Change in circumstances that impact safety and/or risk	 Completion of Strengths & Needs Assessment Completion of Risk Reassessment or Risk Assessment. Note: When the change of circumstances results in a new CPS Intake report and CPS Assessment, the CPS Assessment Risk Assessment must be completed and applied to the In-Home Services case, and not the Risk Reassessment. 	&	Update FSA in a CFT meeting
Within 30 days of case closure	 Completion of Strengths & Needs Assessment Completion of Risk Reassessment 	&	No requirement. Review of the FSA with the family may be an effective way to discuss case closure.

Protocol – What you must do	Guidance – How you should do it
Domestic Violence	Domestic Violence
Separate Family Services Agreements must be completed with the non-offending parent/adult victim and the perpetrator of domestic violence.The perpetrator of domestic violence must not have access to the non- offending parent/adult victim's Family Services Agreement.	The recommended <u>domestic violence</u> scaled assessment tools (Children's Domestic Violence Assessment Tool <u>DSS- 5237</u> , Non-Offending Parent/Adult Victim DV Assessment Tool, <u>DSS-5235</u> , DV Perpetrator Assessment Tool DSS- 5234) should be considered in ongoing assessment of whether safety and risk factors have been addressed. The
 Family Services Agreements in domestic violence cases must focus on: Reducing the risk of child maltreatment, and 	Personalized DV Safety Plan, <u>DSS-5233</u> , should be considered for use and updated with the domestic violence victim parent/caretaker. There is not a specific timeframe for when the home
 Strengthening parenting ability. By including activities that: Foster perpetrators of domestic violence taking responsibility to stop their acts of violence and their own behavioral change and Enhance the non-offending parent's/adult victim's capacity and willingness to protect the children. 	 environment is safe or risk free due to the difficulty in assessing the likelihood that the domestic violence perpetrator's violent behavior has ceased. Factors to consider in assessing change in behavior include: Family interaction; Criminal behavior; and Environment of the home.
The capacity and willingness of the non-offending parent/adult victim to take appropriate actions to protect the child are issues that must be assessed and monitored during the provision of CPS In-Home Services.	
The non-offending parent/adult victim must not be held responsible for the domestic violence perpetrator's failure to follow through with services.	
CHILD WELL-BEING Every In-Home Services case must identify and document <u>child well-</u> <u>being</u> within the first thirty days. If not applicable, note why not applicable.	
Every well-being need identified must be addressed on the In-Home Family Services Agreement.	

III-HOITIE Services. Fairing Services Agreement	
 CHILD AND FAMILY TEAM MEETINGS County child welfare agencies must use Child and Family Team meetings during In-Home Services: To develop the Family Services Agreement (within 30 days of the case decision) to include a review of Temporary Parental Safety Agreement (TPSA) and incorporation into the Family Services Agreement; For quarterly reviews of the Family Services Agreement; To update the Family Services Agreement to address safety or high-risk concerns, including, but not limited to: Identification of a new safety threat; High risk "stuck cases"; When requested by the family; At critical decision points, to include possible out of home placement; When a child is placed with a Temporary Safety Provider and the parent cannot be located and/or there is no parent to make decisions regarding the child; At six months after development of the Family Services Agreement: There is a lack of progress as indicated by no activities completed nor any behavioral changes demonstrated that mitigate risk or The child(ren) in the care of a temporary provider are unable to return home; Prior to and within 30 days of case closure in cases that are repeat recipients of CPS In-Home or received Permanency Planning services to specifically address the plan the family will follow to prevent repeat maltreatment. 	 CHILD AND FAMILY TEAM MEETINGS All county child welfare agencies should use Child and Family Team Meetings to develop the Family Services Agreement and for quarterly updates. Refer to CFT policy regarding introduction of the CFT meeting to the family, discussion relating to who should be a member of the CFT, and documentation regarding this process. Both the Assessment & In-Home child welfare worker should participate in the initial CFT to develop the Family Services Agreement. Use of a neutral facilitator is best practice for all CFT meetings. While a facilitator is not required in moderate risk cases, it remains best practice as there are many benefits to a facilitated meeting. When conducting the Child and Family Team meeting, it is important to allow each participant to discuss their concerns of the recurring neglect, as well as if he or she can support the family in hopes of providing safe care for the child. One of the underlying beliefs of the family-centered approach continues to be that the safety of the child is the first concern. The county child welfare worker should explain that the primary goal is to maintain the child safely in the home of the caretaker, but if the child's safety is compromised, the agency will take steps to ensure the safety of the child. This may include filing a juvenile petition for custody.
 The child(ren) in the care of a temporary provider are unable to return home; Prior to and within 30 days of case closure in cases that are repeat recipients of CPS In-Home or received Permanency Planning services to specifically address the plan the family 	continues to be that the safety of the child is the first concern. The county child welfare worker should explain that the primary goal is to maintain the child safely in the home of the caretaker, but if the child's safety is compromised, the agency will take steps to ensure the safety of the child. This
 A facilitator, who is neither the county child welfare worker for the family nor the supervisor of that child welfare worker, must be used in all cases: With a current high-risk rating and For cases open for six months with a lack of progress and/or use of a temporary safety provider. 	If an immediately safety threat is identified, the agency must respond to that threat. See <u>Safety Planning</u> protocol.
LACK OF PARENT/LEGAL CUSTODIAN	

Protocol – What you must do	Guidance – How you should do it
LACK OF PROGRESS	LACK OF PROGRESS
When an allegation is substantiated or found to be Services	If there is a lack of progress or behavior change that
Needed, and the family is transferred for ongoing services, the	mitigates safety or risk after three months, there should be a
agency must:	facilitated Child and Family Team meeting to address the
 Make best efforts to engage the family; 	behavior change issues, set deadlines for change and to
 Coordinate the necessary remedial services; and 	outline the court process.
 Document efforts to gain participation from the family. 	
	When conducting the Child and Family Team meeting, it is
Cases open for six months with a lack of progress, with an ongoing	important to allow each participant to discuss their concerns
TPSA, or with children in the care of a temporary safety provider must:	of the recurring neglect, as well as if he or she can support
Schedule a facilitated <u>CFT</u> ,	the family in hopes of providing safe care for the child. A
 Review the barriers that prevent progress, and 	discussion should be held with the family regarding issues of
 Advise the family that court action will be pursued by the <u>filing</u> 	behavior change or lack of that could affect the safety and
of a petition.	future risk of harm of the children. When discussing issues of behavior change, it is important to discuss the behaviors of
	the parent/caretaker that are continuing to create risk. Safety
The county child welfare agency must consider <u>filing a juvenile</u>	and repeat maltreatment concerns must be addressed.
petition when:	Consequences of a lack of behavior change should also be
Efforts to engage a family are not successful; or	clearly stated so that the alternative process is outlined. The
A family refuses to follow through with services; or	CFT meeting is an opportunity to bring the family, along with
 A family participates only marginally, receiving virtually no homefile from the processor or 	both formal and informal supports, to the table to make a plan
benefits from the process; or	to keep the child safe, in their community, without court
 Families do not make sufficient and timely progress in addressing the issues that led to the shild abuse, paglest 	intervention.
addressing the issues that led to the child abuse, neglect, and/or dependency, AND	
 The child(ren) continues to be at risk of maltreatment. 	At times, despite an agency's best efforts to engage the
	family and coordinate the necessary remedial services
The county child welfare agency must determine if non-secure	during the provision of CPS In-Home Services, families
custody must occur based on if the child(ren) can remain safely in	may not make sufficient and timely progress in addressing
their home.	the issues that led to the child abuse, neglect, and/or
	dependency. In these cases, the agency should consider
A county child welfare agency must intervene through filing of a	the impact of <u>filing a petition</u> alleging that the child is abused, neglected, and/or dependent as well as the risk to
petition when it determines that the level of care provided by the	the child(ren) if CPS services were no longer provided.
parent(s)/caretaker(s) is below a minimally sufficient level of care. The	
minimum sufficient level of care is the level of physical and emotional	A petition may be filed, asking for an adjudication of abuse,
care that each child must have to grow and develop. The agency must	neglect, and/or dependency and not request removal of the
remove children when the family cannot or will not improve the level of	child from the legal custody of the caretaker. This may be the
care, despite services provided, or when the level of care is so far	case when dealing with families who, despite diligent efforts

Protocol – What you must do	Guidance – How you should do it
below an acceptable minimum level that the child is in risk of harm. Evaluation of safety and risk must include consideration of cultural practices that meet the safety needs of the child.	made by both the agency and the Child and Family Team, remain uncooperative, refuse to work with the agency, or do not make sufficient or timely progress, but the child is determined to remain safe in their home.
American Indian Child / ICWA All cases Substantiated or found to be Services Needed and transferred for ongoing services must indicate there was an inquiry about a parent/caretaker's American Indian ancestry. See ICWA for protocol and guidance if American Indian ancestry is identified. If an American Indian child is the identified victim child, it remains the responsibility of the county child welfare agency to provide CPS In- Home Services, if applicable. Mexican Heritage All cases Substantiated or found to be Services Needed and transferred for ongoing services must indicate there was an inquiry about a child's Mexican heritage.	 STUCK CASES Stuck cases are defined as situations where the <u>risk</u> remains moderate and the family is not making progress or simply not cooperating. If there are no high-risk issues present, the following course of actions should occur: Discussion between the county child welfare worker and supervisor. With the Assessment Tools as a guide, evaluate the: Safety - Have other reports been received, assessed, and a finding of substantiated or "Services Needed" found? Are there current safety issues? Future Risk- Using the Risk Re-assessment, what is the risk, in what areas and how does risk affect the children now and since working with them? Family Strengths/Needs- Using the Family Strengths and Needs Assessment, what identified family issues remain unaddressed? Utilize the Child and Family Team meeting to determine possible resolutions to bring down the risk and allow the family to achieve its objectives. If safety and risk issues warrant, file a juvenile petition to have the case adjudicated in juvenile court. After discussion of the issues, it is decided to close the case at moderate risk and with no safety concerns in the parent's home, all services offered to the family notifying them of the closure decision, and indicating that the lack of progress will be considered if future protection issues should arise.

In-Home Services: Documentation

	Outdanaa Haussershault
Protocol -What you must do	Guidance – How you should
	do it
 Documentation of CPS In-Home Services must: Describe actions taken, to include but not limited to: Home visits, school visits, and any other family member contact, Collateral contacts with extended family, services providers, etc.; Meetings held and decisions made; Observations regarding family interaction and relationships, engagement in services and parent and child behaviors; and Services and parent and child behaviors; and Describe all diligent efforts to make appropriate contacts, if not achieved; Buport the need for continuing agency involvement; Describe the family's progress or barriers toward case goals (through use of Family Services Agreement); Include supervisor/child welfare worker and group/unit case conferences, including any two-level decisions made; Provide justification for any missed policy or protocol requirements (missed timeframes, etc.); Discuss ongoing safety and/or risk of maltreatment, including the risk level (through use of Risk Reassessment); Document any new allegations and actions taken; Discuss well-being needs of the child/(ren); Any other efforts by the county child welfare agency to achieve child safety and protection, family preservation, and prevention of future abuse, neglect and/or dependency; and Be maintained in the case record and be prompt and current within seven days of any case activity or action. The following information must be included for each documentation entry regarding a contact or attempted contact: Date of each contact; Purpose of the contact; Significant family/child/parent issues; Type of contact (phone, face to face, home visit, etc.) and location for all face to face contact	 All the following items should be included in your case documentation even though the supporting documentation may be also in the case file: The date case was assigned to the county child welfare worker; The date any decision-making tool was completed; Any discussion with agency attorneys regarding the case including the date; Any court hearings attended and date attended; Information obtained from professional providers, for example, medical and mental health diagnosis and/or medication prescribed; and Any meetings/conferences regarding the case including the date.

In-Home Services: Documentation

Protocol -What you must do

In-Home Services closing documentation must:

- Support the rationale for case closure;
- Reflect either that the parents or caretakers are willing to provide a safe home and demonstrate their ability to do so, or the agency obtained legal custody or placement responsibility (see next paragraph for additional documentation requirements).
- Indicate that the decision was a shared decision made by the county child welfare worker and the CPS supervisor or supervisor's designee:
- Must include notification of the family in writing that the case is closed within seven days of the agency's decision to close the case.

When a child(ren) must be removed from the home (See <u>Filing a Petition</u>), the case record must document that the county child welfare agency completed the following.

- Efforts were made to protect the child in their own home and to prevent out-of-home placement.
- Relatives were assessed for willingness and ability to care for the child(ren) and whether such placement would be in the child's best interests.
- Compliance with the following requirements occurred when temporary custody is initiated:
 - That the child would have been endangered if the county child welfare worker first had to obtain a court order;
 - That the child was returned to the parents or persons from whom the child was removed unless a petition or motion for review was filed and an order for secure or non-secure custody was obtained; and
 - That the parents were notified that they could be with the child(ren) while the court determined the need for secure or non-secure custody.
- The juvenile petition alleges the conditions that required court jurisdiction.
- The non-secure custody order gives specific sanction to a placement other than a licensed provider; that the juvenile petition was filed because the child(ren) was at imminent risk; and that a hearing was held within seven days.
- If a child is taken into agency custody as a result of an adjudication of undisciplined behavior or delinquency, the required language is in the court order or if appropriate language is not included, that the agency filed a motion to have such language included in the court order.

Case documentation must include completion and processing of a DSS-5027 (to be processed at the initiation and closure of every In-Home Services case) for every identified victim child.

See the Cross Function of **Documentation** for definitions, and additional protocol and guidance.

In-Home Services: New Report (Allegations) During In-Home Services

Policy	Legal Basis	
Any new allegation and/or incident that meets the statutory	N.C.G.S.§7B-302	
definition of abuse, neglect, or dependency received at any time	Section 106 (b)(2)(A)(xviii) of the Child Abuse Prevention and	
during CPS In-Home Services must be documented as a new	Treatment Act(CAPTA)	
report and the agency must conduct a CPS Assessment.		
See Assessment Policy and Protocol.		
Protocol – What you must do		
See Assessments for policy, protocol and guidance for completing	the CPS Assessment.	
The report must be assessed independently of the In-Home Servi	ces case.	
If there is an existing Temporary Parental Safety Agreement (TPS	A), the outcome of the Safety Assessment for the new CPS	
Assessment must be:		
 A modification to the existing TPSA to address any new same 	afety threat identified or	
•	inadequate to address an existing, ongoing safety threat, or	
•		
A new TPSA that incorporates the actions from the existin		
No change to existing TPSA. The current TPSA must con-		
 There are no additional safety threats associated with the safety threats		
 The existing TPSA addresses all safety threats ide 		
Any required modifications of the TPSA must occur when the Saf		
If the outcome of the new Safety Assessment is that there are no	safety threats and that the existing TPSA is no longer required,	
before terminating the TPSA the county child welfare agency mus	st:	
Hold a CFT, and		
Modify the In-Home Family Services Agreement.		
CASE DECISIONS FOR INVESTIGATIVE ASSESSMENTS (oper	n CPS In-Home cases)	
If it is determined that the new allegations are found regarding abo		
 The finding must be to Substantiate; 		
The county child welfare worker must notify the family of the decision; and		
 The identified safety and risk factors must be incorporated into the existing In-Home Family Services Agreement (<u>DSS-</u> 		
<u>5239</u>).		
If it is determined that the there are no safety or risk factors,		
The agency's case decision must be to Unsubstantiate and		

In-Home Services: New Report (Allegations) During In-Home Services

• The county child welfare worker must notify the family of the decision not to substantiate the new allegations but explain that the ongoing CPS In-Home Services would continue based on the original allegations until successful completion of the In-Home Family Services Agreement.

CASE DECISIONS FOR FAMILY ASSESSMENTS (open CPS In-Home cases)

If it is determined that the new allegations require CPS In-Home Services,

- The agency's case decision must be Services Needed.
- The county child welfare worker must notify the family of the decision and
- The identified safety and risk factors must be incorporated into the existing In-Home Family Services Agreement (<u>DSS-5239</u>).

If the only needs that are identified are those that were uncovered during the previous assessment and none related to the new allegations,

- The case decision must be additional Services Not Recommended.
- There must be concise documentation in the record stating that the risk and safety factors related to the original assessment continue and services must continue to reduce the original risk level through the provision of CPS In-Home Services.
- The county child welfare worker must notify the family of the decision of Services Not Recommended regarding the new
 allegations but explain that the ongoing CPS In-Home Services would continue based on the original allegations until
 successful completion of the In-Home Family Services Agreement.

BIRTH OF CHILD TO FAMILY OPEN TO IN-HOME SERVICES

Whenever a child is born in a family open for In-Home Services, a new report must be generated and referred for to Intake for screening.

Policy	
When the family relocates to another county in the state, the agency must request the new county of resi	dence accept the In-Home
Services case, and provide CPS In-Home Services to the family.	
Protocol – What you must do	Guidance – How you should
	do it
When a county learns that a family has relocated and the county has the new address for the family:	Both counties should
 The original county must notify the new county within 24 hours for high risk or 48 hours for moderate risk cases; 	discuss whether immediate contact should be made
 The new county of residence must confirm the family's address within 72 hours; 	with the family to assure the
 The original county must share its entire case record with the new county within seven business days; 	safety of the child. The child should be seen within 72
• The new county of residence is responsible for the provision of CPS In-Home Services as soon as the agency is aware that the family has moved into the county, including responsibility for overall case management responsibilities and updating the Family Services Agreement.	hours of the notification to the new county that the family has relocated to their area, unless there is an
Exception Due to Court Involvement	immediate need for the
When there is juvenile court involvement,	child and family to be seen,
CPS In-Home Services should not transfer to another county.	
• If the original county determines that transfer is appropriate due to the circumstances of the case, then prior to the transfer of custody or a change of venue, a hearing must be held giving each involved county the right to appear and plead their position.	
Should a county elect not to be present at the change of venue hearing, all rights to argue against the transfer are forfeited.	
The county with venue must notify all involved counties of any changes in venue.	

END OF CPS IN-HOME SERVICES POLICY, PROTOCOL, & GUIDANCE SECTION

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 Intensive Family Preservation Services (IFPS) (<u>IFPS Family Service Manual</u>): Provide intensive, in-home crisis intervention services designed to help families with children at from the home, Are time-limited (a maximum of six weeks), and Are characterized by very small caseloads for workers, 24-hour availability of staff, and the prochild's home. 	Ū
Protocol – What you must do	Guidance – How you should do it
 To qualify for IFPS, there must be a child at "imminent risk of out of home placement" through: Substantiation of child abuse, neglect, and/or dependency or a finding of services needed, and Risk rating of high (on Risk Assessment, DSS-5226 or Risk Reassessment <u>DSS-5226</u>) When requesting IFPS, the following forms are to be provided: <u>DSS-5230</u> or <u>DSS-5226</u>, and <u>DSS-5027</u> 	IFPS should be considered as an option for all cases in which there is a risk rating of high. Contact between IFPS and the county child welfare worker can either be over the telephone, via e-mail, or in person.
 During IFPS: The IFPS worker is to be a member of the Child and Family Team. This collaboration will assist in prioritizing IFPS activities towards addressing the existing high-risk factors. The county child welfare worker must maintain weekly contact with the IFPS worker and document discussion regarding progress towards case activities. The ongoing county child welfare worker and supervisor must staff the case and document the frequency of contact between the county child welfare worker and the family/child(ren). Upon completion of IFPS, the county child welfare worker must facilitate a meeting with the IFPS worker (preferably a CFT) to discuss, with the family, progress achieved towards case objectives. This meeting must occur within seven days of completion of Intensive Family Preservation Services. IFPS is to provide the county child welfare worker written documentation regarding case objectives and family progress on the objectives. 	

Return to <u>CPS Family and Investigative Assessments TOC</u> Return to <u>In-Home Services TOC</u>

Policy	Legal Basis
The primary concern of Child Welfare Services is protecting children. When a safety threat (present or impending) is identified, the county child welfare agency must respond and develop a plan of safety. At no time, should a county child welfare agency worker leave a child in unsafe circumstances. The intent of safety planning is to reach an agreed upon plan with the family that imposes the lowest level of intrusiveness possible while assuring a child's safety.	Non-secure custody will only be granted when one or more criteria exist as specified in N.C.G.S. § 7B-503. North Carolina statute N.C.G.S. § 7B-101 (19) defines a safe home as "a home in which the child is not at substantial risk of physical or emotional abuse or neglect."
Definitions	

Definitions

Safety Threat Defined

A safety threat exists when there are conditions or actions within the child's home that represent the likelihood of imminent serious harm to the child. There are two types of safety threats: present and impending.

- 1) Present safety threat refers to an immediate, significant, and clearly observable family condition (severe harm or threat of severe harm) occurring to a child in the present. Present danger is easier to detect because it is transparent and is occurring now. If present danger is observed, the child is not safe.
- 2) Impending safety threat refers to threatening conditions that are not immediately obvious or currently active but are out of control and likely to cause serious harm to a child in the near future. Impending danger is covert. Impending danger is a threat that can be reasonably expected to result in serious harm if safety action is not taken and/or sustained. These threats may or may not be identified at the onset of involvement by a county child welfare agency, but are understood upon a more complete evaluation and understanding of the individual and family conditions and functioning.

To be classified as a safety threat, a situation, condition, or behavior must meet the safety threshold. The safety threshold is the point when a parent's behaviors, attitudes, emotions, intent, or circumstances create conditions that fall beyond mere risk of future maltreatment and have become an actual imminent threat to the child's safety. These conditions could reasonably result in the serious and unacceptable pain and suffering of a vulnerable child.

Safety Agreement Defined

A safety agreement/plan is made between a parent and a county child welfare agency when a child is in immediate danger in their own home because of a safety threat. A safety agreement/plan must be all the following:

- 1) Sufficient to manage safety;
- 2) Tailored to the address the child safety issues that exist within the family;
- 3) Immediately available so that it is capable of being in operation the same day it is created; and
- 4) A plan that includes actions and goals that are specific and measurable.

Due Process Considerations

Under the United States Constitution, parents have a fundamental right to the care, custody, and control of their children. Safety actions that require the separation or restriction of a parent's access to their child(ren) affect a parent's custodial rights. When a county child welfare agency interferes with this right, reasonable procedural protections must be in place. This procedural protection often takes the form of a hearing in juvenile court. In certain situations, to protect a child, a county child welfare worker conducting an assessment may be required to perform actions that affect a parent's custodial rights without first providing procedural due process. These instances should be used only to the extent necessary to protect the child and should not continue longer than necessary to assure safety. Procedural protection must be provided within a reasonable period, even when a parent agrees to the infringement on the parent's own custodial right.

Guardians, custodians, caretakers, and other relatives, do not have these same constitutional rights; this due process consideration only applies to birth and adoptive parents.

Protocol – What you must do	Guidance – How you should do it
Assessing Safety	The Safety Assessment DSS-5231 is
The Safety Assessment <u>DSS-5231</u> must be used during a CPS Assessment and	completed during a CPS Assessment.
establishes the safety threats for ongoing service needs. The assessment of safety is an	However, the Safety Assessment can be
ongoing process that starts at the time a case is accepted for a CPS Assessment and	referred to for guidance regarding safety
continues until case closure.	concerns identified during ongoing services.
Safety Planning	Safety Planning
, ,	, 0
An individualized safety agreement must be developed when a safety threat has been	While this is not an exhaustive list, there are
identified. The safety agreement/plan must be documented through:	four main categories of safety interventions
The Temporary Parental Safety Agreement developed with a CPS Safety	that may be incorporated into a safety
Assessment or	agreement:
The safety agreement developed with a family during a CFT during the provision	1) Resource support refers to safety
of CPS services (Assessments or In-Home).	actions that address a shortage of
	family resources and resource
When a Safety Agreement requires modification (i.e. new concerns arise; some safety	utilization (such as obtaining heat,
issues identified have been addressed and others remain) the Safety Agreement must	water, electricity, food, child care, etc.),
reflect the changes.	the absence of which directly threatens
	the safety of the child.
As soon as the county child welfare agency obtains sufficient evidence that the safety	Social support includes actions that
threats no longer exist, the agency must dissolve the Safety Agreement.	reduce social isolation. Social support
	may be used alone or in combination
The Safety Agreement must be signed by:	with other actions to reinforce and
 A parent (someone with legal authority) and 	support the capacity of the parents or
The county child welfare worker and	other caretakers.

Protocol – What you must do	Guidance – How you should do it
 Protocol – What you must do The county child welfare supervisor. If applicable, a guardian, custodian, or caretaker, and/or approved Temporary Safety Provider(s) must also sign the agreement. The Safety Agreement must be signed the same day that it is developed by the parent and county child welfare worker. The county child welfare supervisor must review and approve the Safety Agreement the same day (within 24 hours). This must be evidenced by: A Safety Agreement signed by the county child welfare supervisor or Documentation that reflects the joint decision-making process between the county child welfare worker and supervisor and the supervisor's subsequent approval of the plan. A CFT meeting must be held when a safety threat exists and: A Safety Agreement requiring separation or restriction is being proposed or Non-secure custody is the only means necessary to ensure safety of the child. During this CFT meeting, other safety interventions, as well as, possible Temporary Safety Providers must be discussed. If a CFT cannot be held prior to making a Safety Agreement involving separation or restriction or filling a petition for non-secure custody, a CFT must be held as soon as possible. A Safety Agreement must be used when part of the environment must be controlled to determine whether there is sufficient evidence to support a case decision finding that the reported allegations of abuse, neglect, or dependency occurred. In some cases, it may involve one or more family members leaving the home or an agreement that certain family members will not have unsupervised contact with other family members.	 Guidance – How you should do it 3) Crisis management is specifically concerned with intervening to bring a halt to a crisis and to facilitate problem solving to bring a state of calm to a family. The purpose of crisis management is to quickly control the threat to the child's safety. Crisis management will often be employed along with other safety actions. 4) Separation or restriction refers to the removal of any household member from the home for a period of time or otherwise interfering with a parent's custodial rights. Separation is viewed as a temporary action. Separation may involve, among other things, the child temporarily moving to a safe environment; a friend or relative moving into the home; the protective parent moving with the child to a safe environment; a parent agreeing not to have unsupervised contact with the child; or the alleged perpetrator agreeing to leave the home. At any time while a Safety Agreement is in place, the county child welfare agency may consider involving the court. A CFT meeting may be held at any time during a CPS involvement to address issues of safety planning.

WHEN A PETITION IS REQUIRED There are some circumstances when juvenile court involvement (through filing a petition) must occur. When risk to the safety of a child is so great that the agency must protect the child by removing the child from the home, the county child welfare agency must file a petition including non-secure custody. Although this is not an exhaustive list, it covers many of the circumstances requiring immediate removal. • The juvenile has been abandoned; or • The juvenile has serious physical injuries that are not accidental such as abusive head trauma, internal injuries, or numerous broken bones injury; The juvenile has serious sexual abuse; or • The juvenile is exposed to a substantial risk of injury or sexual abuse due to the actions or inaction of the parent, guardian, or custodian; or The juvenile needs medical treatment to cure, alleviate, or prevent suffering serious physical harm which may result in death, disfigurement, or substantial impairment of bodily functions and the parent, guardian, or custodian is either unable or unwilling to provide or consent to treatment; or • A safety threat exists, and a prior Safety Agreement/plan was executed, but the parent did not adhere to the agreement; or • A safety threat exists and the parent's ability to make changes is limited because of limited intellectual ability or a mental health diagnosis; or A safety threat exists and there is no identified alternative caregiver that is willing to protect the child; or A safety threat exists and there is no identified alternative caregiver whose home environment is appropriate; or The parent consents to continuation of the non-secure custody order; or The juvenile is a runaway and consents to non-secure custody; and That there is a factual basis to believe that no other reasonable means are available to protect the juvenile. Additionally, filing a juvenile petition during the CPS involvement must occur when: • A Safety Agreement is not sufficient to ensure the safety of the child(ren) or • There is reason to suspect the parent, guardian, or custodian will not abide by the Safety Agreement. Voluntary Placement Agreements are not appropriate for use in any of the above situations regarding immediate removal.

Protocol – What you must do	Guidance – How you should do it
The filing of a juvenile petition requesting non-secure custody must occur in lieu of a Safety Agreement when a child will move to a home in another state, unless specifically allowed by a border agreement with the other state. The Interstate Compact on the Placement of Children (ICPC) must be followed whenever required by N.C.G.S. § 3800 et. seq. or the ICPC regulations.	
When a safety threat exists and at least one parent has communicated that he or she will not agree to a Temporary Parental Safety Agreement or other safety agreement, the county child welfare agency must file a juvenile petition when protective services are refused, regardless of whether the agency requests custody of the child.	
 VOLUNTARY REQUIREMENT Safety Agreements are only available when the parent voluntarily agrees. Only the court may restrict a parent(s)'s access to their child(ren), including supervised visitation between a parent and that parent's child. Because a Safety Agreement exists only when it is voluntary, it may be revoked at any time. Revocation by a parent must include notification of the county child welfare agency. The Temporary Safety Provider must communicate their inability or unwillingness to continue to care for the child(ren) directly to the county child welfare agency. If a Safety Agreement is modified or dissolved by the county child welfare agency, the county child welfare agency must ensure that everyone included in the Safety Agreement has been notified as soon as possible. Any time that a Safety Agreement is revoked or dissolved, the county child welfare agency must: Inform all individuals involved with the Agreement, and Assess safety and take action to ensure that the child(ren) is safe. 	 VOLUNTARY REQUIREMENT A county child welfare worker should never attempt to coerce a parent into agreeing to a Temporary Parental Safety Agreement with threats or promises that would affect the voluntary nature of the Temporary Parental Safety Agreement. An offer of a Temporary Parental Safety Agreement, even when the parent does not agree, may be included as an effort to prevent removal when asking the court to find that the agency made reasonable efforts. If a Safety Agreement is revoked or dissolved, the county child welfare agency should consider: If safety still requires the need for a Temporary Safety Provider; Scheduling of a CFT; Other options to address remaining safety threats; including if necessary;

Protocol – What you must do	Guidance – How you should do it
MONITORING SAFETY	
The county child welfare agency must monitor all aspects of the Safety Agreement to	
ensure that the child continues to be safe and the Agreement continues to be necessary	
and voluntary.	
The county child welfare agency worker must meet with the parents and the child at regular intervals sufficient to ensure the safety and protection of the child, as well as,	
monitor progress towards goals. At each contact, it is important that the county child	
welfare worker assess safety, risk, and any other concerns that have arisen.	

Return to <u>CPS Family and Investigative Assessments TOC</u>

- Return to In-Home Services TOC
- Return to Permanency Planning TOC
- Return to Cross Function TOC

Policy

The primary concern of Child Welfare Services is protecting children from maltreatment.

Definition

Risk is the likelihood that a child will be harmed (abused or neglected). <u>Safety</u> threats are a subset of risk that represent the likelihood of immediate or imminent serious harm to the child.

Risk:

- Occurs on a continuum from mild to severe;
- Includes family situations and behaviors from onset progressing into seriously troubled;
- Applies to aspects of family life relevant to understanding the likelihood of maltreatment;
- Impacts child well-being and safety;
- Is based on an unlimited time frame (could occur any time in the future);
- Is associated with family functioning and behaviors that need to be managed or treated; and
- Requires a judgement about the negative effects on the child from future maltreatment.

Risk assessment is an ongoing process to determine the possibility of future harm to the child. It does not predict when or how serious the harm may be, but rather the likelihood that harm will occur. Risk assessment, based on an examination of factors, attempts to address whether the harm may continue, and whether the harm is acute or chronic in nature. It is used as a vehicle for decision making in child maltreatment cases. The risk scales are based on research on cases with "substantiated" abuse or neglect or "services needed" findings that examined the relationships between family characteristics and the outcomes of subsequent abuse and/or neglect. The scales do not predict recurrence; simply the likelihood that a family will have another incident without intervention by the county child welfare agency.

Protective Capacity is defined as the ability and willingness to mitigate or ameliorate the identified safety and risk concerns. Protective capacity can be demonstrated by a parent through their statements, actions, and reactions. Protective capacity exists both within the parent/caretaker and within the family environment.

Protocol – What you must do	Guidance – How you should do it
MONITORING AND ASSESSING RISK	When assessing risk, a county child welfare agency should consider:
Risk assessment is an ongoing process	 CPS history, how long has risk been occurring;
that starts at the time a case is accepted for a CPS Assessment and continues until	 Parent(s)/Caretaker(s) reaction to and/or explanation regarding the risk, what was the parent's/caretaker's intent;
case closure.	Related criminal history;
County child welfare efforts must assess the risk and develop a plan to reduce the risk to an acceptable level with a focus on	 Parent(s)/Caretaker(s) willingness to engage and/or agreement with safety and risk planning, what is the parent's/caretaker's attitude; How severe the potential risk is to the child(ren);

 maintaining the child(ren) in the family home. What is the impact of the potential risk on the child(ren); What is the degree of change needed by the parent(s)/caretaker(s) to ren risk; What is the timeframe within which the risk is likely to occur; and What is protective capacity of the parent(s)/caretaker(s) to address the identity of the parent(s)/caretaker(s) to address the	nediate the
County child welfare social workers when assessing for risk must observe and What is protective capacity of the parent(s)/caretaker(s) to address the id	nediate the
 County child welfare social workers when assessing for risk must observe and What is the timeframe within which the risk is likely to occur; and What is protective capacity of the parent(s)/caretaker(s) to address the id 	
 assessing for risk must observe and What is protective capacity of the parent(s)/caretaker(s) to address the id 	
document the impact of maltreatment on	entified risk.
the child(ren). The social worker must use objective language to document the child's child welfare agency (based on System of Care principles and Family-centered p	
behavior or condition and relate that	
behavior or condition to the identified While the approach is family-centered, decisions regarding the risk, needs, and s	strengths are
maltreatment. the responsibility of the county child welfare agency. The outcome of any decision	
not be surprising to the family if the county child welfare worker has successfully	
ASSESSMENT TOOLS family members.	
The following assessment tools must be completed accurately and thoroughly, IMPACT ON CHILDREN	
	a la st fa s
approved and signed within the When assessing for risk, county child welfare agencies social workers should be conditions, behaviors, and reactions in children that indicate an impact from male	
functional protocol:	
Safety Assessment <u>DSS-5231</u> but not limited to:	n, moraanig,
(Assessments), • Bruising, burn, bites or broken bones from abuse or neglect;	
Risk Assessment <u>DSS-5230</u> Medical condition from lack of medical care; and/or	
(Assessments), • Exposure to an unsafety condition, for example: young child running acro	ss busy
Risk Reassessment <u>DSS-5230</u> (In- thema)	-
Home),	
 Reunification Risk Assessment DSS-5227 (Permanency Planning), However, some impact is less obvious and the agency will have to link the maltre the conditions/impact on the child. The following observations or conditions regardless the cond	
DSS-5227 (Permanency Planning), the conditions/impact on the child. The following observations or conditions rega and the provide may indicate abuse or neglect:	raing a child
 Family Strengths and Needs Family Strengths and Needs Changes in behavior, for example, a change in school performance, actir 	a out or
Assessment <u>DSS-5229</u> irrational behavior, or change in appetite;	ig out of
(Assessments, In-Home, and • Difficulty focusing that cannot be attributed to physical or psychological c	auses:
 Permanency Planning). Hyperactive, inability to calm themselves; 	,
 Hypervigilant, as if always concerned that something will happen. 	
These tools assess safety and risk for all abildron living in the home throughout a	htmares,
children living in the home throughout a case, define service needs of the family,	
• Overly compliant, passive or withdrawn,	
Agreements	
Reluctance to interact with or be around a specific adult;	

Protocol – What you must do Guidance – How you should do it The tools must be: Attaches easily and guickly to strangers or new adults; Fear, stated or demonstrated (shrinks away from an adult): Based on face-to-face interviews with and/or observation of parents, Abuses animals or pets: • caretakers, others living in the Poor hygiene, lack of self-care; ٠ home, and children, Use of alcohol or drugs; Based on information gained Runs away; • through collateral contacts, Stealing or other juvenile involvement; • Be reviewed and updated as Depression; • necessary when new information is Sudden knowledge about drugs or sexual activities; • received regarding safety and risk, Lack of follow up care for medical, mental health or other needs; and Repeated incidents of hunger, tardiness, missed appointments or school absences; • Be signed by the case county child or welfare worker and case supervisor Delay in physical or emotional development. • to designate two-level review within time frames specified by each The impact on children from chronic neglect and abuse can be lifelong. The consequences functional area. of experiencing trauma from maltreatment impact a child's ability to cope, which can lead to cognitive delays and emotional difficulties. Childhood trauma negatively affects the body's Assessments must be completed for the nervous and immune system development, putting those children at a higher risk of ongoing household of the parent(s)/caretaker(s) health problems, even into adulthood. Social workers should be keep an open mind about where the safety or risk of maltreatment potential symptoms of maltreatment being careful not to assume the above behaviors or was alleged or where services are to be conditions are always indicators of maltreatment. provided. When the parent(s)/caretaker(s) have separate households and each PROTECTIVE CAPACITY parent/caretaker provides care Parent/Caretaker protective capacity should be assessed in three domains: independently, separate assessments Behavior characteristics: based on their household must be Cognitive characteristics; and • considered. If determined that Emotional characteristics. assessments are not required on parent/caretaker household, the Behavioral characteristics are defined as specific actions and activities consistent with and iustification must be documented. resulting in parenting and protective vigilance. Questions to consider include: Does the parent/caretaker have the physical capacity and energy to care for the The North Carolina Family Risk child? If the parent/caretaker has a disability(ies) (i.e., blindness, deafness, Assessment (Risk Reassessment) of paraplegia, chronic illness), how has the parent/caretaker addressed the disability in Abuse / Neglect identifies the level of risk parenting the child? of future maltreatment to the child(ren) in • Has the parent/caretaker acknowledged and acted on getting the needed supports to the family and determines the level of effectively parent and protect the child? service to be provided to each family.

res	 Does the parent/caretaker consistently meet their own emotional needs via other adults, services? statement by the parent/caretaker that he or she has the capacity to protect should be spected but observations of this capacity are equally if not more important. Observations of supporting information include: A history of behavioral responses to crises may indicate what may likely happen.
res	 spected but observations of this capacity are equally if not more important. Observations ind supporting information include: A history of behavioral responses to crises may indicate what may likely happen.
	 Spontaneous behavior will provide insight into how a parent/caretaker feels, thinks and acts when they are or feel threatened. Recognize that a parent/caretaker may initially react in anger or "righteous indignation" and that this initial reaction may be appropriate and natural. However, once the initial shock and emotional reaction subsides, does the parent/caretaker blame everyone else for the "interference"? What are the dynamics of the relationship of and between multiple parents/caretakers? Is there domestic violence? What efforts have been made by the victim to protect the child? Does the victim align with the batterer? Does the parent/caretaker actively engage in a plan to protect the child from further harm? Is the plan workable? Does the parent/caretaker demonstrate actions that are consistent with verbal intent or is it contradictory?
Wi as to co	 wironmental Protective Capacities hile the assessment of the parent/caretaker's protective capacities is critical, an sessment of environmental capacities may also mitigate the safety concerns/risk of harm a child. Below are several categories of environmental protective capacities to be nsidered. Family/kinship relationships that contribute to the protection of the child; Informal relationships; Agency supports; Community supports; Financial status; Spiritual supports; For American Indians, the tribe; and Concrete needs being met such as food, clothing, shelter.

Protocol – What you must do	Guidance – How you should do it
	and low numbers. The county child welfare worker should plan to ask follow up questions. Identifying the number is just the beginning; the real value of scaling is in the follow-up questions. What does the parent/caretaker think makes it that number? What's one thing they could do to lower the risk?
RISK PLANNING	RISK PLANNING
Family Service Agreements and safety agreements/plans must be individualized based on the level of risk. Refer also to	For ongoing cases, risk planning should be addressed by the activities in the Family Services Agreement.
Safety for requirements for safety planning.	An intervention to address a severe potential risk, or risk with severe potential impact, could occur through development of a plan or holding a CFT. A plan may be required to reduce the risk even if a current safety threat is not present. Filing a petition for custody may be
When there is severe potential risk to the child(ren) and/or severe potential impact on the child(ren), the county child welfare agency must determine if an intervention is necessary.	necessary in some circumstances for the protection of the child(ren).

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Legal Basis

N.C.G.S. § 7B-302 (e) states: " in performing any duties related to the assessment of the complaint or the provision or arrangement of social services, the director may consult with any public or private agencies or individuals, including the available State or local law enforcement officers who shall assist in the assessment and evaluation of the seriousness of any report of abuse, neglect, or dependency when requested by the director. The director or the director's representative may make a written demand for any information or reports, whether or not confidential, that may, in the Director's opinion, be relevant to the protective services case. Upon the Director's or the Director's representative's request and unless protected by the attorney-client privilege, any public or private agency or individual shall provide access to and copies of this confidential information and these records to the extent permitted by federal law and regulations."

Protocol – What you must do	Guidance – How you should do it
A collateral contact is any person(s) identified as having information relevant to the CPS	Professional Collateral Contacts
case or other persons or agencies known to be currently involved with the family or known	It is expected that professional service
to have knowledge of the situation. This includes, but is not limited to:	providers and agencies will share
Medical and mental health providers. When a child is alleged to have a medical or	concerns about the family, with the family
mental health condition, disease or illness, relevant to the allegation, the county	members themselves. When a
child welfare agency must consult the medical or mental health provider treating the	professional collateral is to be contacted,
condition. This consultation must be focused on determining the family's assertions	whether provided by the reporter, the
about that medical or mental health condition, or there must be justification for why	family, or the county child welfare worker,
this was not done.	the parent/caretaker should be given the
Educational providers.	option to be present for this collateral
 Collateral sources provided by the family. The county child welfare worker should 	contact. In those instances, when the
ask the family for collateral information sources. These contacts should be people	parent chooses not to be present, the
who can provide reliable information concerning the child and family-not simply	county child welfare worker should advise
character references. This would include, but not be limited to:	the parent of the information gathered
 Extended family members, 	from that collateral source.
\circ Friends,	Non professional Calletoral Sources
 Community members, 	Non-professional Collateral Sources
Reporters/Intake Form Collaterals.	
 I emporary Safety Provider 	•
 Faith community members. Reporters/Intake Form Collaterals. The following case participants must be contacted but are not considered collateral contacts: Placement provider, including but not limited to: Foster care provider, including residential providers 	The parent will be with the county child welfare worker when contact is made if the parent chooses, and if the safety of the non-professional collateral information source is not compromised as a result. The county child welfare worker should contact the non-professional collateral information source to determine whether that individual has any concern about his/her own personal safety if the parent

CROSS FUNCTION TOPICS: Collateral Contacts

Protocol – What you must do	Guidance – How you should do it
Parents or caretakers, including non-residential parents	and county child welfare worker make contact with them together. If that
When a child has, or is alleged to have a medical condition, disease or illness, relevant to the allegation or to the need for ongoing services, the county child welfare agency must consult the medical provider treating the condition. This consultation must be focused on determining the family's assertions about that medical condition and/or the family's engagement in the medically recommended treatment for that medical condition, or there must be justification for why this was not done.	collateral expresses no concern for his/her own personal safety, the parent should be given the option of being present during the contact.
The county child welfare agency must exercise discretion in the selection of collateral sources to protect the family's right to privacy and the confidentiality of the report.	
Parents must be advised of any professional collateral that will be contacted and their permission obtained to talk to that collateral. If the parent refuses permission, the county child welfare worker must first discuss the reason for the parents' refusal, and try to gain their permission. If that fails, then the county child welfare worker must decide if contact with the professional collateral is necessary to assess the safety and risk of maltreatment for the child(ren). If so, then the parent must be advised that due the statutory obligation to make a thorough assessment, based on the concerns reported, the collateral will be contacted, and the findings reported will be considered in the case decision.	
The court may designate certain local agencies authorized to share information concerning juveniles. Agencies that are so designated must share, upon request, information that is in their possession that is relevant to any case in which a juvenile petition is filed alleging abuse, neglect, dependent, undisciplined, and/or delinquent and must continue to do so until the juvenile is no longer subject to the jurisdiction of juvenile court.	
 Documentation regarding collateral contacts must include Whom the county child welfare worker talked with, when, and what observations have been made regarding: Safety and risk of maltreatment, and The family's progress or barriers toward case goals, and Attempts to contact a collateral contact. 	

Legal Basis

10A NCAC 70A.0105 regarding children: "the director shall make diligent efforts to locate the alleged victim child or children until such efforts are successful or until the director concludes that the child or children cannot be located. Diligent efforts shall include, but not be limited to, visits to the child's or children's address at different times of the day and on different days. All efforts to locate the child or children shall be documented in the case record."

N.C.G.S.§ 7B-505(b) regarding diligent efforts to notify identify and notify relatives of child in agency custody

Protocol – What you must do	Guidance – How you should do it
 Protocol / Standards LOCATING VICTIM CHILDREN AND THE VICTIM CHILDREN'S FAMILY Diligent efforts to locate must be performed to: Locate all alleged victim children; Locate parents, including a noncustodial parent; and Locate the family residence. 	To locate a parent that is in prison, contact the <u>NC</u> <u>Department of Corrections</u> Records Office. Contact numbers and addresses for specific prisons can be found on the NC Division of Prisons website <u>http://www.doc.state.nc.us/dop/index.htm.</u> All inmates have a case manager or county child welfare worker that can assist in contacting a prisoner.
 Diligent efforts are defined as persistent, relevant attempts to locate an individual or family. Diligent efforts must include, but are not limited to: Visits to the child's or parent's address at different times of the day and on different days; Attempts to call last known phone number(s); Searches on Accurint, ASSIST and/or equivalent; Letters to possible address(es); Visits to the school or daycare the child attends; Contact with extended family members; Initial and ongoing discussion with children and known parent regarding any contact with absent parent or missing family member; Review of past CPS records or another agency history (NCFAST); Contact with service providers, public and private; Contact with reporter or other collateral contacts; Contact with current or past employer(s); Contact with Child Support, vital records, check of civil records, including VCAP; 	County child welfare agencies are expected to be creative and flexible in determining the whereabouts of children, families, and/or parents who are not located by routine means. A <u>diligent efforts guide</u> is available for use.

CROSS FUNCTION TOPICS: Diligent Efforts

Protocol – What you must do	Guidance – How you should do it
 Review of police reports, criminal history (DOC, NC and Federal inmates, sex offender registry), court calendars check, contact with parole officers, etc.; Review of internet searches (WhitePages, Anywho, etc.); and Review of Social media (Facebook, etc). 	
 Diligent efforts to locate a victim child, victim child's family member or the victim child's family must continue throughout an open case. A case staffing, including supervisor approval, must occur: To determine the frequency of diligent efforts for each case based on the safety and risk, and Prior to ceasing diligent efforts. 	
IDENTIFYING AND LOCATING EXTENDED FAMILY MEMBERS Diligent efforts to identify and locate extended family members must occur at least once a month throughout an open case. See <u>Extended Family</u> . The same listing of diligent efforts described above pertain to the identification and location of extended family members.	
 Documentation in the case file must include: What diligent efforts were made by the county child welfare agency to locate the child/family; What the county child welfare agency considers as sufficient diligent efforts for each case. The documentation must support the decisions by the agency regarding the frequency and length of time that diligent efforts continue. 	

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Policy	Legal Basis
The agency must make reasonable efforts to protect the child(ren) in their own home and to prevent placement.	Under N.C.G.S. § 7B-302(c), a county child welfare agency is required to file a petition for the protection of the child when the parent, guardian, custodian, or caretaker refuses to accept the protective services provided or arranged by the child welfare agency. This petition may be filed with or without requesting non-secure custody, depending on the circumstances that
 A county child welfare agency must file a petition requesting adjudication of abuse, neglect, and/or dependency: When safety related circumstances necessitate the need for immediate removal; Due to the family's unwillingness to accept critically needed services and those services are necessary to keep the family intact; or When despite agency efforts to provide services, the family has made no progress towards providing adequate care for the child and those services are necessary to keep the family intact. For the 2nd and 3rd bullet above, the petition may be filed with or without requesting non-secure custody, depending on the circumstances that exist in the family at the time. 	 Tiled with or without requesting non-secure custody, depending on the circumstances that exist in the family at the time. When preparing the Juvenile Petition alleging abuse, neglect, and/or dependency, N.C.G.S. § 7B-402 states, "The petition shall contain the name, date of birth, address of the juvenile, the name and last known address of the juvenile's parent, guardian, or custodian, and allegations of facts sufficient to invoke jurisdiction over the juvenile." N.C.G.S. § 7B-404 allows for the authorization of a magistrate by a judge when the clerk's office is closed. N.C.G.S. § 7B-406 reads, "Immediately after a petition has been filed alleging that a juvenile is abused, neglected, or dependent, the clerk shall issue a summons to the parent, guardian, custodian, or caretaker requiring them to appear for a hearing at the time and place stated in the summons." In extreme safety situation, N.C.G.S. § 7B-500(a) provides the county child welfare worker authority to take temporary physical custody without a court order if there are reasonable grounds to believe that the juvenile is abused, neglected, and/or dependent and that the child would be injured or could not be taken into custody if it were first necessary to obtain a court order. In cases in which custody of the child has to be removed from the caretaker due to the immediate safety needs of the child, the agency is authorized to obtain an order for nonsecure custody under N.C.G.S. § 7B-502. Non-secure custody will only be granted when one or more criteria exist as specified in NCGS § 7B-503. N.C.G.S. § 7B-504 explains that the Order for Non-Secure Custody shall be in writing (form AOC-J-150) and directs a local law enforcement officer the authority to assume custody of the
	juvenile and to give a copy of the custody order to the juvenile's caretaker. Under N.C.G.S. § 7B-505, the court may place the child in a foster home or facility, with a relative, or with nonrelative kin. The Adoption and Safe Families Act (and § 7B-505(b)) includes the following statement: "In placing a juvenile in non-secure custody, the court shall first consider whether a relative of the juvenile is willing and able to provide proper care and supervision of the juvenile in a safe home. If the court finds that the relative is willing and able

to provide proper care and supervision in a safe home, then the court shall order placement of the juvenile with the relative unless the court finds that placement with the relative would be contrary to the best interest of the juvenile."
The county child welfare agency may request custody under N.C.G.S. § 7B-903 at the dispositional hearing following adjudication.
N.C.G.S. § 7B-904 statute specifically sets the procedure governing the contempt proceedings. Failure to comply with the order of the court may lead to the parent being found in civil or criminal contempt.
All state and county agencies must comply with the Multiethnic Placement Act of 1994, as amended by the Interethnic Adoption Provisions of 1996 (MEPA-IEP). The Multiethnic Placement Act is designed to "prevent discrimination in the placement of children in foster care and adoption on the basis of race, color, or national origin; decrease the length of time that children wait to be adopted; and facilitate the identification and recruitment of foster and adoptive parents." The Act prohibits states or agencies from delaying or denying the placement of any child on the basis of race, color, or national origin. Further, any consideration of race or ethnicity must be done in the context of individualized needs of the child, with the rationale specifically documented in the placement record.
<u>N.C.G.S. § 7B-101</u> statute defines reasonable efforts as: "The diligent use of preventive or reunification services by a department of social services when a juvenile's remaining at home or returning home is consistent with achieving a safe, permanent home for the juvenile within a reasonable period of time. If a court of competent jurisdiction determines that the juvenile is not to be returned home, then reasonable efforts means the diligent and timely use of permanency planning services by a department of social services to develop and implement a permanent plan for the juvenile."

FILING A PETITION

This section specifies how to file a petition for adjudication for Abuse / Neglect / Dependency with or without filing for non-secure custody. See Assessments policy for petitioning regarding <u>Refusal to Cooperate with / Obstruction of a CPS Assessment</u>.

When a county child welfare agency determines that a petition is needed for the protection of a child alleged to be abused, neglected, or dependent, the petition must be drawn by the director or his designee, verified before an official authorized to administer oaths, and filed by the clerk, recording the date of filing. Whether removal of the child is required, the Juvenile Petition (form <u>AOC-J-130</u>) is filed with either the local clerk of court's office or when the clerk's office is closed, with the local magistrate's office. Using the Administrative Office of the Courts (AOC) Juvenile Petition (form <u>AOC-J-130</u>) ensures that all of the information required is captured.

When a child is placed outside their county of residence as the result of a TAPA or Conflict of Interest (COI), whether during an Assessment or In-Home Services, this does not change the original venue (resident county) when filing a Juvenile Petition.

Along with Juvenile Petitions, a Juvenile Summons must also be filed (form <u>AOC-J-142</u>). The juvenile summons also contains the following information:

- A parent's rights to legal representation;
- In many districts, information relative to the date, time, and location of a prehearing conference or child planning conference;
- If the agency has assumed custody of the child or children when filing a petition, information related to the hearing on need for continued non- secure custody (7-day hearing);
- Information that the dispositional order (or any subsequent order) may require certain activities of either the parent or the juvenile or may even remove the juvenile from the parent's custody;
- Information related to the local law enforcement officer's ability or inability to serve the summons, petition, affidavit as to the status of a minor child, and order for non-secure custody (if applicable) on the persons identified within the summons;
- A notice to parents, guardians, or caretakers that they may be held in contempt of court if they fail to show, without reasonable cause, at the hearing specified; and
- An additional notice that with the service of the summons on the parents, guardians, or caretaker the court system has obtained jurisdiction over them and that their failure to comply with any court order may result in the court issuing a show cause order for contempt.

Juvenile Petitions should also include information relative to the agency's knowledge about issues including:

- Paternity or information on absent / missing parent(s);
- Known relatives able and willing to provide care for the child(ren);
- Child's Mexican heritage;
- <u>ICWA</u> related issues;
- <u>MEPA</u> related issues;
- Information regarding the parent's military affiliation (<u>http://www.nccourts.org/Forms/Documents/1664.pdf</u>); and
- Siblings or other juveniles remaining in the home and any specific findings of the assessment of the juveniles or any actions taken to secure the protection of the juveniles.

Protocol – What you must do	Guidance – How you should do it
 Any petition initiated by a county child welfare agency must: Clearly state all the conditions that would invoke the court's jurisdiction and Contain sufficient information to make a legally valid case. 	Parental behavior alone does not constitute a basis for a petition or non-secure custody. There is a basis for agency intervention only when the parent's behavior causes harm or risk of harm to a child(ren).
	County child welfare workers should consider the situation and its effect on the child before exercising the right to intervene, and

Protocol – What you must do	Guidance – How you should do it
A county child welfare supervisor (or another county manager position) must approve the decision to file a petition prior to filing a petition.	most especially the need to remove a child. County child welfare workers should consider the possibility of first reducing the risk of harm to the child through the provision of services in the home. In making the decision whether to remove a child, county child welfare workers should evaluate the risk of harm to the child in the home compared to the harm that will be caused by the removal.
	County child welfare workers should consider staffing the case with the county child welfare agency's designated attorney prior to the decision to file a petition.
SAFETY CIRCUMSTANCES REQUIRING NON-SECURE CUSTODY See <u>Safety</u> for list of circumstances requiring non-secure custody.	SAFETY CIRCUMSTANCES REQUIRING NON-SECURE CUSTODY
 Temporary Custody in Extreme Safety Situations In extreme safety situation, the county child welfare worker must take temporary physical custody without a court order if there are reasonable grounds to believe that the juvenile is abused, neglected, and/or dependent and that the child would be injured or could not be taken into custody if it were first necessary to obtain a court order. The county child welfare worker must arrange for the placement, care, supervision, and transportation of the juvenile while in the temporary custody of the county child welfare worker. Upon notification by the CPS county child welfare worker of the 	The initial decision to remove the child should be based on whether it is safe for the child to remain in the home. Criteria determining safety should be objective and behaviorally specific, and documented. The documentation should include terms which describe specific behaviors and patterns of parental care which have resulted in, or are likely to result in harm to the child. Removal of a child from his home has negative consequences for the child, even when necessary to protect the child's safety. Therefore, removal should be approached with great caution. Removal will never be in the child's best interest unless the removal is part of an overall plan, not only for safety but also for a timely, appropriate and permanent resolution.
 extreme safety situation, the agency director or the designee determines whether to file a petition for non-secure custody. If no petition is filed, the child must be returned to the parent from whom he or she was removed. When taking a juvenile into temporary custody, the agency must: Notify the parent, guardian or custodian that the juvenile has been taken into custody and advise the caretaker of the right to be present with the juvenile until a determination is made of the need for non-secure custody (worker must make every reasonable effort to notify the caretaker; however, failure to notify the caretaker that the juvenile is in temporary custody is not be grounds for release of the juvenile); 	a timely, appropriate and permanent resolution. County child welfare agencies are strongly encouraged to record the allegations of fact regarding the caretaker's neglectful and/or abusive behavior along with allegations of fact of the harm this neglectful and/or abusive behavior has caused to the children. Both should be stated in a plain, concise, and objective manner. Petitions should also state the severity of harm and explain how the behavior of the caretaker has resulted in the children's condition. The petition should also state the ability and willingness of the caretaker to adequately care for the child and, if appropriate, any services the parents

Protocol – What you must do	Guidance – How you should do it
 Release the juvenile to the parent, guardian or custodian when the need for custody no longer exists; and File a petition within twelve (12) hours and obtain an order from the district court judge for non-secure custody if the need for non-secure custody exists. 	have been offered but have refused. Petitions should also specifically state the efforts the agency made with the family to prevent the need for removal of the child. Finally, the petition should state clearly that the children need the court's protection by citing any relevant statutes.
	These petition statements should be broad enough to allow introduction of all evidence that the agency considers important to the case. Statements should only include what the agency believes to be facts in the case, not observations or opinions held by others. Workers should be aware that while only those allegations that rise to level of abuse, neglect, and/or dependency are to be included on the petition, some allegations might support more than one category. County child welfare workers should, in consultation with their agency's legal counsel, thoughtfully examine the benefits and the drawbacks to whether to petition for abuse, neglect and/or dependency.
UNWILLINGNESS TO ACCEPT CRITICALLY NEEDED SERVICES or DESPITE AGENCY EFFORTS TO PROVIDE SERVICES, NO PROGRESS HAS BEEN MADE TOWARD PROVIDING ADEQUATE CARE FOR THE CHILD The Juvenile Petition (form <u>AOC-J-130</u>) filed by county child welfare agencies in situations above is the same petition filed when the agency is seeking custody. The petition can be filed without an Order for Non-secure Custody (form <u>AOC-J-150</u>) if the county child welfare agency determines that removal of the child(ren) from the home is not required due safety.	
Upon an adjudication finding that the juvenile is abused, neglected, and/or dependent, a dispositional hearing is held. At the dispositional hearing, the court can require the caretaker to engage or comply with actions or services to remediate or remedy behaviors or conditions that led or contributed to the juvenile being adjudicated as abused, neglected, and/or dependent.	
Filing a petition requesting adjudication of abuse, neglect and/or dependency due to a lack of progress or engagement does not have	

Protocol – What you must do	Guidance – How you should do it
to involve non-secure custody. An individualized decision must be made for each case about the need for court involvement with or without custody based upon whether removal of the child(ren) from the home is necessary for their protection.	
If the child has been adjudicated abused, neglected, and/or dependent and, at a later date, the agency decides that non-secure custody is necessary to protect the child, the agency must insure that the non-secure custody order removing the child contains language stating that the removal is in the child's best interest or that the child remaining in the home is contrary to the welfare of the child. This involves removing the child after a hearing on custody or, if non- secure custody grounds exist, obtaining an ex-parte non-secure custody order.	
 PETITION REQUIREMENTS REGARDING PARENT/CARETAKER SERVICES Whenever a juvenile is removed from the home of a parent, guardian, custodian, stepparent, or adult relative entrusted with the juvenile's care due to physical abuse, the director must conduct a thorough review of the background of the alleged abuser or abusers. This review must include a: Criminal history check and Review of any available mental health records. 	
If the review reveals that the alleged abuser or abusers have a history of violent behavior against people, the director must petition the court to order the alleged abuser or abusers to submit to a complete mental health evaluation by a licensed psychologist or psychiatrist.	
 NOTIFICATION The county child welfare agency must notify the following when a juvenile petition is filed. This includes, but is not limited to: All named respondents (parents, caretakers); Within 30 days, adult relatives (grandparents, great-grandparents, siblings, nieces, nephews, aunts and uncles). See <u>Permanency Planning</u> policy. This notification must occur even if the child is placed with a relative or fictive kin at the 	

Protocol – What you must do	Guidance – How you should do it
time when the county child welfare agency petitions for	
custody.	
 Notification of Mexican Heritage The county child welfare agency must inquire at the time the decision is made to take custody whether a child has any Mexican parentage. The County must notify the Mexican Consulate within 10 days of the decision to take custody the following information: The full name of the child; The child's date of birth; The full name of the parent or custodian; and A name and phone number of the agency worker directly responsible for the case. 	
ICWA See <u>ICWA</u> for additional notification requirements for American Indian children.	
COURT HEARING A hearing must occur within seven days when a child is removed from home by a non-secure order and may be postponed for no more than 10 business days with the parent's consent. The non-secure order must give specific sanction for a placement other than a licensed placement provider.	

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Preparing Parents, Children and Placement Providers

Protocol – What you must do	Guidance – How you should do it
PREPARING PARENTS AND CHILDREN	PREPARING PARENTS AND CHILDREN
The parents must be appropriately prepared for placement of their	Preparing children and parents for placement can be
children into agency custody by explaining:	accomplished even when the removal is an emergency.
The reason for the removal;	County child welfare workers need to enlist the cooperation of
Appropriate details about the placement provider;	the parent in helping the child understand the need for a new
• What to expect from the placement provider and county child	living arrangement. If the parent cannot do this, the county
welfare worker;	child welfare worker must take this role with the child. Even
• How to reach the county child welfare worker and/or agency;	very young children can understand that a change is being
When the next contact with the child will occur; and	made and that the parent cannot care properly for the child at
The legal process.	this time.
The Understanding Foster Care – A Handbook for Parents ($DSS-5201$) must be provided to the parents.	It is generally helpful if the county child welfare worker can provide pictures of the placement provider when the child does not know the provider. This can be done on the way to the
The child must be prepared for placement into agency custody	foster home and can help the child begin to master the move.
based on their level of understanding by explaining:	Young children have a different concept of time and they have
The reason for the removal;	vivid imaginations. In strange surroundings, they imagine that
Appropriate details about the placement provider;	terrible things have happened to the parent or that they will
What to expect from the placement provider and county child welfare worker;	never see members of the family again. The county child welfare worker is the child's link to his family in the first few
• How to reach the county child welfare worker and/or agency;	hours of the move.
• When the next contact with their parents will occur; and	
When the next contact with their siblings will occur.	Through the eyes of the child, it is traumatic to be removed
For youth ages 12-17 entering county child welfare custody, a copy	from parents and home. To be separated from siblings adds to the impact of loss and trauma. When siblings can remain
of the Understanding Foster Care – A Handbook for Youth (DSS-	together in an out of home placement, there can be a greater
<u>1516</u>) must be provided to the youth.	sense of continuity of family. Frequently, older children will
	have had some responsibilities for caring for younger siblings
	when in their own home, and they may feel worried and
	protective regarding these siblings if separated from them.
	Likewise, the younger siblings may have looked to their older
	siblings for comfort and guidance.

Protocol – What you must do	Guidance – How you should do it
PREPARING PLACEMENT PROVIDERS	PREPARING PLACEMENT PROVIDERS
The placement provider must be appropriately prepared for the	Before a child is placed with prospective placement providers,
placement by providing the following:	the provider should be adequately prepared and have
	appropriate knowledge and skills to provide for the needs of
 Medical information about the child; 	the child.
 Any medications, glasses, hearing aids, etc.; 	
 Any upcoming appointments the child(ren) will need to 	Any information regarding the child's bedtimes, routines,
attend,	favorite foods, etc. that was gathered from the parent(s) should
Necessary information regarding the child's educational	be shared with the placement provider at the time of
needs; and	placement. Knowledge of such things can help the child feel
 Specific information regarding the child's behaviors; 	more comfortable.
 Any other strengths and needs of the child; and 	If the term endowed from the endowed endowed along the term whether the term of the endowed endowed and the term
 Any other information that will make the transition less 	It is important for the placement provider to know what may be
traumatic for the child(ren).	expected from the child behaviorally in order to respond
	appropriately to those behaviors.
Placement providers must be provided county child welfare agency	The county child welfare worker should also inform the
contact information.	placement provider of the concurrent permanency planning
	process for the child and of possible concurrent plans for
Placement providers have a need to know the HIV status of children	achieving permanence for the child. The foster parent should
in their care. Infections or viruses that are less serious in a non- infected child can be fatal to an HIV-infected child, and placement	be informed of their role in planning for the child in partnership
providers must be aware of symptoms that require immediate	with the agency and the birth family.
medical attention. However, prior to disclosure of a child's HIV	
status, child welfare agencies must consider and protect the child's	At the time of placement, when the county child welfare agency
right to confidentiality. While concern for confidentiality exists	provides agency contact information, the placement provider
throughout the service delivery system, information regarding	should be reminded to contact the agency when, but not limited
persons infected with HIV requires special consideration. This is due	to:
to the potential social and psychological damage that can be caused	 Any child injury or medical issue;
by inappropriate sharing of such information.	Any child significant behavioral issue;
	 Any disclosure by the child regarding incidents of abuse
If the child is in the legal custody of the county child welfare agency,	and/or neglect;
the county child welfare worker must provide the placement provider	 Any scheduled or canceled child appointments; and/or
with the Child Health Status Component (DSS-5206) at the time of	 Any challenge that could have an impact on the stability of the placement
placement.	of the placement.

PLACEMENT OF CHILD(REN)	PLACEMENT OF CHILD(REN)
When removal from the home is required, the agency must arrange	Carefully choosing the best placement resource is critical to the
for and maintain a single, stable living arrangement for the child. The	goal of one single, stable, safe placement within the child's
agency must first assess:	own community.
Whether any relatives are willing and able to care for the	
child and	When children cannot be assured safety in their own homes,
• The extent to which the placement with a relative is in the	the best alternative resource can often be found within the
best interest of the child.	extended family and other "kin." Kinship is the self-defined
	relationship between two or more people and is based on
The Initial Provider Assessment (DSS-5203) and the	biological, legal, and/or strong family-like ties. Parents and
Comprehensive Assessment (DSS-5204) and the Comprehensive	guardians facing the risk of child placement should be given a
Assessment instructions (DSS-5204ins) along with criminal and	reasonable opportunity to identify and come together with their
other background checks must be used to assess relatives/kinship	kinship network to plan for and provide safety, care, nurture,
care providers. See <u>Using Kinship Provider</u> .	and supervision for the child. The agency has the responsibility
care providers. See <u>Osing Kinship Provider</u> .	of assessing the suggested resource to assure that the child
The assessment of any identified placement must be sufficiently	will receive appropriate care.
thorough to allow the court to make an informed decision. The	
judicial process must be directed toward the goal of ensuring a safe,	At the first conversation with relatives or kin about having a
	child(ren) placed with them, it is critical that a thorough
permanent home for the child within a reasonable time.	discussion about all options occurs. A critical piece of
Drien te placement with a valative autoide Narth Carolina, the	information for the relative or kin considering taking the
Prior to placement with a relative outside North Carolina, the	child(ren) into their home at the time of non-secure custody is
placement must be in accordance with the Interstate Compact on	the possibility of becoming a licensed foster parent or for
the Placement of Children.	adoption should the plan for reunification not be achieved.
If a relative cannot be identified as an appropriate placement for the	This conversation should occur during the kinship care
child, a placement resource must be chosen for the child(ren) that	assessment as well as when any changes in the planning
ensures that the child is placed:	occur.
 In the least restrictive setting; 	
 In the most family-like setting; 	Whether licensed as a foster home or not, kinship care
 In close proximity to the parent's home; and 	providers should be valued and treated as partners with the
 In a setting that is consistent with the safety and best 	birth family and the agency. This includes notifying relatives
interests, strengths and special needs of the child.	providing care for a child of any court review or hearing to be
	held about the child and of their opportunity to be heard in
Documentation must reflect the diligent efforts made to provide a	court.
placement that meets the above criteria or reasons why this is not	
possible. Carefully choosing the best placement resource is critical	Kinship care providers may not be aware of the impact of
to the goal of one single, stable, safe placement within the child's	abuse, and may be reluctant to agree to a non-corporal
own community.	punishment policy. The agency should discuss and formalize a

Protocol – What you must do	Guidance – How you should do it
Out of State placements must comply with the Interstate Compact on	child-specific alternative discipline plan for children in agency
the Placement of Children (ICPC). County child welfare agencies	custody.
 must: Consider in state and out-of-state options when making reasonable efforts to place the child in accordance with the permanent plan and to finalize the permanent plan; Consider in state and out-of-state permanent placement options at permanency hearings. (If a child is in an out-of-state placement at the time of the hearing the permanency hearing must determine whether the out-of-state placement continues to be appropriate and in the child's best interests.) A child must only be moved when it is in their best interest and there are clear indicators documented to support the necessity of the move. 	County child welfare workers should use family-centered practice tools which focus on a mutual sharing of information among agency staff, other professionals, the family, and their kinship network. Families, along with their kinship network, should be fully involved in the decision-making process from the point of initiation of services so that the resources and wisdom of the family and its culture can be tapped. The family's understanding incorporates an historical perspective of the problems faced by the family, as well as their efforts to remedy those problems. They can confront the problems and to help provide realistic supports needed to help the child and their family of origin move toward healing.
 EDUCATIONAL STABILITY Placement of a child must consider the appropriateness and proximity of the current educational setting. To comply with this requirement the county welfare agency must: Coordinate with the local educational agency to ensure that a child remains in their current school, or If remaining in that school is not in the child's best interest, assure immediate enrollment of the child in a new school with all educational records provided. When a county child welfare agency takes custody of a child(ren) a Best Interest Determination (BID) meeting regarding a child's school placement must occur prior to a change in school. If the BID meeting does not occur prior to the child's new placement, a BID meeting must be scheduled within five school days after the child's placement. The Notification form (DSS-5133) must be provided to the child's current school. See DSS-5133ins. 	 Placement of children under 12 years of age in group care should only be considered after other less restrictive and/or more family-like options have been seriously pursued. Residential/group care should only be used when it clearly meets the well-being needs of the child and no other family setting is available for that child. In addition, the Federal Child and Family Services Review assesses (in Permanency Outcome 2) the state's performance in (1) placing children in county child welfare custody in close proximity to their parents and close relatives; (2) placing siblings together; (3) ensuring frequent visitation between children and their parents and siblings in county child welfare custody; (4) preserving connections of children in county child welfare neutropy; (4) preserving connections of children and their parents and schools; (5) seeking relatives as potential placement resources; and (6) promoting the relationship between children and their parents while the children are in county child welfare custody.

Protocol – What you must do When an emergency placement requires a school change prior to holding a BID meeting, the Immediate Enrollment form (<u>DSS-5135</u>) must be provided to the new school. See <u>DSS-5135ins</u> .	Guidance – How you should do it EDUCATIONAL STABILITY The BID meeting regarding a school change for a child(ren) should be coordinated with the pre-petition CFT meeting, whenever possible, and appropriate.
SHARED PARENTING The county child welfare agency worker must facilitate an initial shared parenting meeting between the parent(s) and placement provider(s) no later than fourteen days after a child(ren)'s placement out of the home. The county child welfare worker must document if there is a family reason that prevents this meeting from taking place within seven days.	SHARED PARENTING A shared parenting meeting between the parent(s) and placement provider(s) should occur as soon as possible to ensure that the partnership has a strong beginning and is supported by the child welfare agency. When the parent and placement provider meet the day the child(ren) enters county custody, the adults can share information about the child(ren) that will make the transition for the child(ren) must less difficult. The county child welfare worker should coach the parent through this first interaction to maintain focus on the needs of the child(ren). The foster parent and county child welfare worker partner should with the birth parent to maintain the parent's connection to their children while continually focusing on the welfare of the child. This connection can preserve and/or rebuild their relationship leading to long term good outcomes for children and families. Shared parenting emphasizes foster parents as being a support to birth families instead of substitute caretakers.

Protocol – What you must do	Guidance – How you should do it
AFTER PLACEMENT	•
Within 3 calendar days following out-of-home placement the county	
child welfare agency must:	
Have face to face contact with the child to assess the child's	
adjustment to the placement, or	
 Document diligent efforts and a plan to address these requirements. 	
The 3-day contact with a child(ren) is in addition to any contact or	
interaction with the child(ren) at time of placement.	
Within 7 days the county child welfare agency must:	
 Provide to the placement provider the Child Educational Status DSS-5245 	
 Ensure a medical exam occurs for the child(ren), use Form <u>DSS-5206</u>, 	
Have face to face contact with the placement provider in the provider's home (if it is a two-adult provider home, contact	
must occur with both providers). This 7-day contact with the	
provider is in addition to any contact or interaction with the provider at time of placement, and/or	
 Document diligent efforts and the plan to address these 	
requirements.	
See Permanency Planning for additional After Placement	
requirements.	

Return to <u>CPS Family and Investigative Assessments TOC</u> Return to In-Home Services TOC Return to Permanency Planning TOC

Return to Cross Function TOC

Policy

When during provision of child welfare services, a child is placed in the care of a provider other than the parent or caretaker, the county child welfare agency must remain involved and maintain the required contacts with the child, the family providing placement, and the family until safety can be assured and the child can be reunified with the family or until the child is in a legally secure placement, whether it be custody or guardianship or adoption. Parents must be involved, as well as the safety provider, with the county child welfare agency in planning at every stage of the case.

Definitions

Safety Provider – Any person or persons (either Temporary Safety Provider or Kinship Provider) that is not the parent or caretaker but is providing care for a child and is required for child safety.

Temporary Safety Provider - A voluntary, temporary intervention made between a parent and a county child welfare agency during the delivery of child protective services. Temporary Safety Providers are used to address immediate safety threats to a child when a child is found unsafe in the care of their parents/caretakers during child protective services. Temporary Safety Providers must only be used when less intrusive safety interventions are not sufficient. Temporary safety providers may care for the child outside of the child's home or provide supervision of the parent's contact with the child in or outside of the child's home.

Kinship Provider – A relative or fictive/nonrelative kin identified or in place during Child Permanency Planning Services. Kinship is the selfdefined relationship between two or more people and is based on biological, legal, and/or strong family-like ties. Identification of a Kinship Care Provider by a parent is desired; however, a parent may not always agree with the decision to evaluate or place a child with a specific kinship care provider. Placement with a Kinship Care Provider often lasts for months or years, must have court oversight, and addresses safety and/or risk factors.

Nonrelative kin. – An individual having a substantial relationship with the juvenile. In the case of a juvenile member of a State-recognized tribe as set forth in G.S. 143B-407(a), nonrelative kin also includes any member of a State-recognized tribe or a member of a federally recognized tribe, whether or not there is a substantial relationship with the juvenile. <u>http://www.ncga.state.nc.us/enactedlegislation/statutes/pdf/bychapter/chapter_7b.pdf</u>

Protocol – What you must do	Guidance – How you should do it
INITIATING USE OF A SAFETY PROVIDER, TEMPORARY SAFETY	INITIATING USE OF A SAFETY PROVIDER,
PROVIDER OR KINSHIP PROVIDER	TEMPORARY SAFETY PROVIDER OR KINSHIP
When a Temporary Safety Provider or Kinship Provider is identified, the	PROVIDER
following must occur prior to the child being left in the care of the provider:	ASSIST can be used to complete provider background
Background checks that includes:	checks but results should be validated.
 Criminal check. A review of ACIS for any criminal charges or 	
convictions in North Carolina through the AOC data base or	Critical information for the relative or kin considering
equivalent;	taking the child into their home is the potential for

Protocol – What you must do	Guidance – How you should do it
 O Check of Civil Case Processing System (VCAP) for civil actions such as domestic violence protective orders; and Review of county child welfare agency records and RIL records; Initial Provider Assessment, <u>DSS-5203</u>, which includes a home visit, as evidenced by county child welfare worker and provider signatures. Approval of the Initial Provider Assessment by the county child welfare agency supervisor. Approval at the time of the assessment may be verbal. The Initial Provider Assessment must be signed by the supervisor within 3 days. Documentation of all the above. CPS Central Registry check for previous CPS involvement must be completed prior to use of a Temporary Safety Provider (for open CPS cases). When a Temporary Safety Provider will be supervising contact of the parent with his or child, and not providing care in the Safety Provider's residence, some aspects of the Initial Provider Assessment are not required as defined in the instructions. All background checks must still be completed. A review of 911 call logs for the address of all Temporary Safety Providers or Kinship Providers must also occur. As this cannot always be completed within the timeframe necessary to assess and approve use of a Temporary Safety Provider, it must be completed within one week. 	 adoption down the road, even if that is not the plan at the time. If the child has never been in the custody of a county child welfare agency before being adopted, Adoption Assistance is not an option. If that relative or kin later adopts the child, they cannot receive Adoption Assistance. Relatives need to understand that the county child welfare agency may be involved and not have custody; therefore, it is critical because of future implications as described above, that the county child welfare agency is very clear about this when working with relatives. In some cases, the county child welfare agency may file a petition for abuse or neglect and obtain a non-secure custody order. At the adjudication/disposition, the county child welfare agency may recommend custody be awarded to the relative or kinship caregiver. Adoption Assistance later would be an option because the child was in the custody of a county child welfare agency, though briefly. At the first conversations with relatives or kin about having the child placed with them, either by the parent with county child welfare involvement, or by the county child welfare agency through court order, all options must be explained. This should occur throughout the case when changes in the planning occur.
USE OF TEMPORARY SAFETY PROVIDERS (CPS ASSESSMENTS & IN- HOME SERVICES) The county child welfare agency must assess the Temporary Safety Provider and their residence (assessment of the provider's residence is not required when the Temporary Safety Provider moves into the family home or supervises contact with a parent at a location not within the Temporary Safety Provider's residence) when it is determined that a Temporary Safety Provider is necessary to ensure safety, either through: • The child staying in the residence of the Temporary Safety Provider or	USE OF TEMPORARY SAFETY PROVIDERS Whenever a Temporary Safety Provider is used the county child welfare agency should consider the additional trauma that the child(ren) will experience. The county child welfare agency should prepare the child(ren) for the transition to the Temporary Safety Provider and for the return to their home.

Protocol – What you must do	Guidance – How you should do it
 A Temporary Safety Provider moving into the family home to supervise parental contact. The Temporary Safety Provider must be someone that both parents and the 	The option to use a Temporary Safety Provider, even when the parent does not agree, may be included as an effort to prevent removal when asking the court to find that the agency made reasonable efforts.
county child welfare worker agree will safely care for the child. Use of a Temporary Safety Provider must be a last resort and must not be done if an intervention can be identified that will keep the child safe without use of separation or restriction of a parent's access. Use of a Temporary Safety Provider must be voluntary. A county child welfare worker must never attempt to coerce a parent into agreeing to use of a Temporary Safety Provider.	If the proposed Temporary Safety Provider lives in another county and is within driving distance, the county child welfare worker (either the CPS Assessment worker or In-Home Services worker) should conduct the Initial Provider Assessment including making a visit to the home of the Temporary Safety Provider, or assistance should be requested from the safety provider's county of residence.
When use of a Temporary Safety Provider is proposed, a Child and Family Team (CFT) meeting must be held. If it is not possible to hold the CFT meeting prior to the separation or restriction due to an urgent need to maintain safety, then the Child and Family Team meeting must be held as soon as possible. Before the child(ren) are placed with a Temporary Safety Provider, see <u>Initiating Use of Safety Provider</u> . If at any time parent is not in agreement with the use of a Temporary Safety Provider and the county agency determines that use of the Temporary Safety Provider is necessary to ensure safety, the county child welfare agency must file a petition and request non-secure custody. If use of the Temporary Safety Provider includes a provision that the Temporary Safety Provider will supervise contact of the parent(s) with the child, it must be clear that the arrangement remains voluntary on the parent's part. If at any time the parent is not in agreement with the need for the contact to be supervised, the county child welfare agency must <u>file a petition</u> in juvenile court. If the proposed Temporary Safety Provider lives in another county the county child welfare worker must ask the Temporary Safety Provider's county for permission to enter the county for the purposes of conducting the home visit and Initial Provider Assessment.	If the Temporary Safety Provider lives in another county and does not live within driving distance of the county child welfare agency conducting the CPS Assessment the county child welfare worker conducting the CPS Assessment should contact the agency where the Temporary Safety Provider lives to arrange for a county child welfare worker from the county where the Temporary Safety Provider lives to make an immediate home visit and conduct the Initial Provider Assessment. When a parent identifies a relative/kin for use as a Temporary Safety Provider, the same protocol for approval and monitoring that placement is used as for all Temporary Safety Providers. The term Kinship Provider is only applied to relative/kin placement providers when a child is open for Permanency Planning Services.

Protocol – What you must do	Guidance – How you should do it
Whenever the Safety Assessment determines an intervention requiring separation or restriction of a parent's access to their child is necessary and the family names a Temporary Safety Provider that resides in another state, the agency conducting the CPS Assessment must file a juvenile petition and request non-secure custody and comply with <u>ICPC policy</u> . The only exception is for CPS Assessment cases for families that reside in counties that have a border agreement with a neighboring state.	
 MONITORING USE OF A TEMPORARY SAFETY PROVIDER Contacts with each child in the care of a temporary safety provider must: Occur in the home at least once a month and Occur at the frequency required to monitor safety and risk. Refer to the appropriate function (Assessments or In-Home) for the requirements regarding the frequency of contacts. Every contact must: Include observations of each person, their behavior, and the environment, especially related to safety or risk; Describe specific interactions with each household member, and Explain the inability to interview any child, if appropriate. Contact with the temporary safety provider must: Include discussion regarding any needs or issues regarding the child(ren); Occur face to face at least once a month; and Include observation of the child(ren) and the safety provider during the face to face contact. 	MONITORING USE OF A TEMPORARY SAFETY PROVIDER Monitoring of the parent(s)/caretaker(s)'s progress to address the safety threat that requires use of the Temporary Safety Provider should be case specific. The number of visits to the home to which the child(ren) will return, in addition to the one required visit, should be case specific. The frequency of contact with the safety provider, above the once per month required contact, should be case specific.
For CPS Assessments, when use of a Temporary Safety Provider continues beyond 29 days, a review of the Initial Provider Assessment must be completed within 30 days and within every 30 days after until the case decision date. An updated criminal records check on anyone in the home over age 16 and a request for 911 call logs must occur at the time of each review.	
 For In-Home Services cases, the Comprehensive Provider Assessment, DSS-5204, must be completed for Temporary Safety Providers: When use of the Temporary Safety Provider continues over 29 days after the case decision date and transfer to In-Home Services, or 	

Protocol – What you must do	Guidance – How you should do it
When use of the Temporary Safety Provider initiates during an In-Home Services case and continues in use over 29 days after it was initiated. The Comprehensive Provider Assessment must be completed within 30 days of case decision or initiation based on the above.	
 Monitoring of the parent(s)'s progress to address the safety threat that requires use of the Temporary Safety Provider must: Identify progress by the parent(s) to address the safety threat; Confirm with the parent that use of the Temporary Safety Provider remains voluntary; Include visits to the home to the which the child(ren) will return; and Be staffed by the county child welfare worker with the case supervisor, to determine what progress is required and the number/frequency of visits to the home to which the child will return prior to the child(ren)'s return. 	
 The county child welfare agency must remain involved with the safety provider and the birth family until: The child's ongoing safety is assured and the child can return to the home of the birth family and the placement is legally secure or The county child welfare agency files petition for custody. If a child(ren) cannot be returned to the home from which they were removed because of safety, the case cannot be closed until legal permanence has been obtained for the children. 	
Temporary Safety Providers are NOT legally secure for the child or for the caregiver. A case must not be closed until legal security for the child has been established through return to the parents or custody or guardianship to the relative or kin.	
 TERMINATION OF A TEMPORARY SAFETY PROVIDER Use of a Temporary Safety Provider must end once the safety threat has been addressed. When terminating a Temporary Safety Provider, the county child welfare agency must: Hold a CFT, Develop a plan for return of the child to the care of their parent, and 	

Perform a home visit in the parent(s)'s home within 24 hours after the child(ren)'s return to the home. An interview with the child, separate from the parent, must occur within 24 hours after the child(ren)'s return to the home.	
SERVICES) Placement with relatives or kin must be considered for children who are removed from their homes and in the custody of a county child welfare agency.Providi impica changeIn order to maximize the possibility of a positive kinship placement, a thorough assessment must be conducted to evaluate the suitability of the placement. See Initiating Use of Safety Provider.It is crit the unit other k other kinship provider.MONITORING KINSHIP PROVIDERSIt is crit the unit other k childre undersFor Permanency Planning cases, the Comprehensive Provider Assessment, DSS-5204, must be completed for Kinship Providers: • When use of the Kinship continues over 29 days after the case is transferred to Permanency Planning, or • When use of the Kinship Provider initiates during Permanency Planning Services and continues in use over 29 days after it was initiated. The Comprehensive Provider Assessment must be completed within 30 days of the child entering custody).If kin a nurturi foster of submit foster of submit foste	E OF KINSHIP PROVIDERS widing all information to a kinship providers is a very portant part of concurrent planning and provides the ship care provider with valuable information that has blications later, especially as plans for permanency ange for the child as time goes on.
CROSS FUNCTION TOPICS: Temporary Safety Providers & Kinship Providers

Protocol – What you must do	Guidance – How you should do it
SERVICES FOR SAFETY PROVIDERS, TEMPORARY SAFETY PROVIDERS OR KINSHIP PROVIDERS For all safety providers, services must be identified and provided to assure that the safety provider can meet the child's needs.	SERVICES FOR TEMPORARY SAFETY PROVIDERS OR KINSHIP PROVIDERS Agency staff should help the safety provider locate and develop support and resources needed in caring for the child.
 The safety provider must be invited to participate in planning at every stage of the case, to include, but not limited to: Development and reviews of Family Services Agreements; Medical, mental health, educational, and other appointments regarding the child in their care; and CFTs and PPRs. 	 Some services that are frequently requested by safety providers are: "grandparent" support groups open to all kinship caregivers regardless of age; legal assistance in obtaining permission to enroll the child in school, to obtain medical attention or to obtain legal custody or guardianship; assistance negotiating the social services system to get approved for food stamps, Work First grants, Medicaid or state supported insurance coverage for the child, child support, or day care services; and information and referral services to connect with informal and formal service providers in the local community.

Return to CPS Family and Investigative Assessments TOC

Return to In-Home Services TOC

Return to Permanency Planning TOC

Return to Cross Function TOC

Purpose

Following are the six principles developed through the Child Well-Being and Domestic Violence Task Force to address the intersection of child safety, permanence and well-being and domestic violence.

- Enhancing a non-offending parent/adult victim's safety enhances their child's safety.
- Domestic violence perpetrators may cause serious harm to children.
- Domestic violence perpetrators, and not their victims, should be held accountable for their actions and the impact on the well-being of the non-offending parent/adult victim and child victims.
- Appropriate services, tailored to the degree of violence and risk, should be available for non-offending parent/adult victims leaving, returning to, or staying in abusive relationships and for child victims and perpetrators of domestic violence.
- Children should remain in the care of the non-offending parent/adult victim whenever possible.
- When the risk of harm to the child outweighs the detriment of being separated from the non-offending parent/adult victim, alternative placement should be considered.

The primary focus in cases involving domestic violence is the assessment of risk posed to children by the presence of domestic violence. The goals of CPS interventions in cases involving domestic violence are:

- Ensure the safety of the child.
- All family members will be safe from harm.
- The non-offending parent/adult victim will receive services designed to protect and support him or her.
- The children will receive services designed to protect, support, and help them cope with the effects of domestic violence.
- The alleged perpetrator of domestic violence will be held responsible for their abusive behavior.
- The incidence of child maltreatment co-occurring with domestic violence will be reduced.

The challenge in providing Child Protective Services interventions in domestic violence situations is to keep the children safe without:

- Penalizing the non-offending parent/adult victim and
- Escalating the violent behavior of the alleged perpetrator of domestic violence.

Definition	Legal Basis
Domestic violence is defined as the establishment of control and	The N.C.G.S. § Chapter 50-B also defines domestic violence
fear in an intimate relationship through the use of violence and	according to the relationship between the parties and behaviors or
other forms of abuse including, but not limited to physical abuse,	actions that constitute domestic violence, as well as its available
emotional abuse, sexual abuse, economic oppression, isolation,	relief. North Carolina General Statutes also identify certain
threats, intimidation and maltreatment of the children to control the	misdemeanor and felony criminal offenses that often occur in the
non-offending parent/adult victim.	context of domestic violence, such as assault, stalking, violation of
	a Domestic Violence Protection Order, domestic criminal trespass,
While victims and families may experience and be affected by	harassing telephone calls, communicating a threat, and
domestic violence in different ways, there are still core aspects of	strangulation.

 domestic violence that are consistent across racial, socio-economic, educational, and religious lines: The primary goal of a domestic violence perpetrator is to obtain and maintain power and control over their partner. While domestic violence may "present" as an incident of violence or neglect, it is rather a pattern of abuse, which may include violent incidents. Domestic violence is not simply discord between intimate 	
 Domestic violence is not simply discord between intimate partners but rather a progressive, intentional, patterned use of abusive behaviors. 	

Protocol – What you must do	Guidance – How you should do it
INTERACTION WITH NON-OFFENDING PARENT/CARETAKER	Each parent or caretaker is only responsible for their own actions to provide safe, nurturing care for their children.
The non-offending parent/adult victim must	
never be placed in danger by having to be	INTERACTION WITH NON-OFFENDING PARENT/CARETAKER
interviewed; develop safety plans; or meet with the perpetrator of violence against him or her.	The Non-Offending Parent/Adult Victim Domestic Violence Assessment Tool, <u>DSS-5235</u> , contains scaled assessment questions and should be used to support the determination of safety and risk factors.
	The inability to speak with the non-offending parent/adult victim alone may be an indication of the level of control the perpetrator of domestic violence exerts over the family, and an indication of high risk. The presence of relatives or friends may also affect disclosure and safety.
	Information concerning resources and referrals to services should immediately be given to the non-offending parent/adult victim and children (as appropriate).
	With cases involving domestic violence, the safety of children is closely linked to the safety of the non-offending parent/adult victim. So, domestic violence cases also include a secondary focus on the safety of the adult victim. The non-offending parent/adult victim of domestic violence is the expert at predicting the domestic violence perpetrator's reactions. Therefore, development of the family safety plan or services agreement is driven by the non-offending parent/adult victim based on what they thinks they are capable of and willing to do to ensure safety for their children and themselves.

Protocol – What you must do	Guidance – How you should do it
	 A Safety Plan is a tool used by domestic violence advocates in providing services to non-offending parents/adult victims. The Personalized Domestic Violence Safety Plan (DSS-5233) contains suggested steps that may be useful for county child welfare agencies in: Safety planning with the non-offending parent/adult victim and Assisting in the development of service agreements.
	Keep in mind that a perpetrator (or his legal representative) can subpoen the contents of a case file. For the protection of the victim, the county child welfare agency should make decisions on where and how domestic violence safety plans are maintained accordingly.
	 To develop and monitor a coordinated services plan for every case with domestic violence, the county child welfare worker should: Seek out and utilize the consultation of a domestic violence expert throughout the life of the case.
	 Communicate with a domestic violence perpetrator's probation or parole officer regarding any current abuse. Reach out and make connections with school social workers and teachers to gain information about the child's day-to-day functioning. Work closely with Work First to create plans together. This is especially true when Work First may already be providing or can assist in referring a family for domestic violence services.
INTERACTION WITH THE CHILD(REN) The children must not be interviewed in the presence of the violent adult. It is appropriate to interview the children in the presence of the	INTERACTION WITH THE CHILD(REN) The Children's Domestic Violence Assessment Tool, <u>DSS-5237</u> , contains scaled assessment questions and should be used to support the determination of the safety and risk factors.
non-offending parent/adult victim as circumstances allow, and when the safety of the children is not compromised.	Every child reacts differently when exposed to domestic violence. Some children develop debilitating conditions, while others show no negative effects from the exposure to violence. As a result, it is important to interview the children regarding their
Information obtained from the non-offending parent/adult victim or children that may jeopardize the safety of the child or the non-offending parent/adult victim must not be shared, especially with the alleged perpetrator	involvement and/or exposure to domestic violence, as well as their general safety and well-being. It is important to recognize that older children are more likely to minimize reports of parental fighting. Younger children may be more spontaneous and less guarded with the information they share. See <u>Impact on Children</u> section of the Cross Function topic of Risk.

Protocol – What you must do	Guidance – How you should do it
of domestic violence. Information shared,	INTERACTION WITH THE ALLEGED PERPETRATOR
including information that may seem	The Domestic Violence Perpetrator Assessment Tool, <u>DSS-5234</u> , contains scaled
inconsequential, and specifically information	assessment questions and should be used to support the determination of the safety
about the non-offending/adult victim's	and risk factors.
whereabouts and/or schedule if he or she has	
left the home/relationship, can place the child and non-offending parent/adult victim in grave	Interaction with the alleged perpetrator of domestic violence provides the opportunity to observe and document behaviors relative to the allegations, both positive and
danger.	"concerning." This observation supplements information obtained from:
	Police reports;
	Criminal records;
	Hospital/medical records;
	• The child(ren); and
	The non-offending parent/adult victim.
	It is important to note that the alleged perpetrator of domestic violence may attempt to:
	 Present himself or herself as the "victim";
	 To charm the county child welfare worker;
	 Gain control of the interview; and/or
	 Deny any domestic violence, insisting that the relationship is "perfect."
	During interaction with the perpetrator, the county child welfare worker should:
	• Focus on information from third party reports such as law enforcement, medical
	providers, or the Administrative Office of the Courts.
	 Follow up on legal accountability and/or treatment, and other service referrals for the alleged perpetrator of domestic violence.
	 Convey to the alleged perpetrator of domestic violence that based on what
	happened (citing as much information as possible without compromising
	confidentiality or safety of the children, non-offending parent/adult victim, and/or
	the reporter) he or she will be required to take steps to stop the violence and
	ensure that the children are safe.
	 Avoid debates and arguments with the alleged perpetrator of domestic violence.
	This is crucial. The focus of CPS is not to convince the alleged perpetrator of demostic violence to admit violent behavior, but discuss how to onsure the
	domestic violence to admit violent behavior, but discuss how to ensure the child's safety with him or her.
	 Set limits within the interaction with the alleged perpetrator of domestic violence
	and document the behaviors that make limit setting necessary and their
	capacity to respect efforts at setting limits.

Protocol -	– What you must do	Guidance – How you should do it
		 COLLATERAL CONTACTS It should be remembered that domestic violence usually occurs in private and collaterals will not always be aware of the violence. Collateral contacts being unaware of the occurrence of violence does not mean that it is not happening.
Forms		ment Tool (DSS-5237), Non-Offending Parent/Adult Victim DV Assessment Tool (DSS- ool (DSS-5234), Personalized DV Safety Plan (DSS-5233)

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CROSS FUNCTION TOPICS: Child Well-Being

Protocol – What you must do	Guidance – How you should do it
CHILD WELL-BEING	CHILD WELL-BEING
All child well-being needs or any lack of medical, dental, mental health or	Assessment of and identification of child well-being needs
other care of the child must be:	is an important aspect of child welfare services.
 Assessed during the provision of all child welfare services, 	
• Addressed by the child welfare agency or through service referrals,	Involvement with child protective services in and of itself
Reviewed during development and review of Family Services	can be traumatic to children and families. Most children,
Agreements, and	with or without a CPS intervention, have experienced
 Documented (all the above). 	incidents of trauma. Assessment of trauma and the
	impact of that trauma on each child should be a part of
Any physical, dental, developmental, psychological, and educational needs	each child's well-being assessment.
must be addressed, and appropriate assessments scheduled, within one	If the family needs assistance in meeting any of the child
week from the identification of the need.	well-being needs, the county child welfare worker should
	provide information, services or referrals to meet the
To facilitate meeting the above, all open In-Home and Permanency	needs.
Planning Services cases must include at a minimum, current copies of:	
 Medical exam(s) current within the last year, 	Court proceedings against a parent/caretaker are not
Dental exam(s) current within the last year,	appropriate when there is a lack of adherence to child
 Mental health or substance abuse treatment plan(s) current within 	well-being issue(s) if the well-being(s) issue is not a
the last year if the child has an associated need,	risk/safety concern. Well-being issues alone do not
 Educational reports (academic and behavior) within the last year if the child is of school age, and/or 	provide sufficient justification to keep a case open when it
 Diligent efforts to obtain the above documentation. 	would otherwise be closed for services.
	All open In-Home and Permanency Planning Services
Requests for this documentation must occur within the first month of	cases should request current copies of this
ongoing (In-Home and Permanency Planning) cases. Confirmation of these	documentation every six months:
documents and review of the documents as appropriate must occur during	Medical exam(s),
all updates of Family Services Agreements. There are additional	 Dental exam(s),
requirements for open Permanency Planning Services cases regarding	 Mental health or substance abuse treatment
Education and Health. Also, refer to Permanency Planning and LINKS for	plan(s) if the child has an associated need,
additional requirements for youth over age 14.	Educational reports (academic and behavior) if
	the child is of school age, and/or
Child Educational/Developmental/Cognitive Needs include:	Other documentation regarding services to meet a
Special education classes;	child's well-being needs.
 Normal grade placement, if child is school age; Services to meet the identified educational needs, uplace no unusual 	
 Services to meet the identified educational needs, unless no unusual educational needs are identified; 	

CROSS FUNCTION TOPICS: Child Well-Being

Protocol – What you must do	Guidance – How you should do it
 Early intervention services; Advocacy efforts with the school, unless the child is not school age or there have been no identified needs that are unmet by the school; 	
andHow the educational needs of the child have been included in the	
 case planning. Child Physical/Medical Health Needs include: Whether the child has received preventive health care and if not, the efforts the agency will take to ensure that this care is obtained; Whether the child has received preventive dental care and if not, the efforts the agency will take to ensure that this care is obtained; 	
 Whether the child has up-to-date immunizations and if not, what efforts the agency will take to obtain them; Whether the child/family is receiving treatment for identified health needs and if not, what efforts the agency will take to obtain the treatment; Whether the child is receiving treatment for identified dental needs and if not, what efforts the agency will take to obtain the treatment. 	
 Child Behavioral/Mental Health/Emotional Needs include: Whether the child is receiving appropriate treatment for any identified mental health/behavior/emotional needs/substance abuse needs and if not, what efforts the agency will take to obtain such treatment, and Assessment of trauma and impact on child's well-being. 	
 Child Social/Cultural/Community Relationship Needs include: Whether the child has social/community connections and if not, what social/community connections could support the child; Whether the child in engaged in community (school, church, social groups) activities and if not, identify community activities that the child may benefit from; Whether the child has a network for emotional, social, cultural, and/or other needs and if not, how one could be developed. 	

CROSS FUNCTION TOPICS: Child Well-Being

Protocol – What you must do	Guidance – How you should do it
Early Intervention A referral must be made to the local Children's Developmental Services	Early Intervention Whenever a county child welfare worker or a parent
Agency (CDSA) for early intervention:	expresses concern about how a child's development,
There is the appearance or presence of any of the North Carolina Infant Toddler Program eligibility conditions of "Established	CDSA can be contacted for consultation.
Conditions" or "Developmental Delay", or	Definition for "Established Conditions" or "Developmental
 There is the likelihood that a child has a mild developmental delay in the errors of: 	Delay" can be found at <u>http://www.ncei.org/.</u>
 the areas of: Cognitive Development; Physical Development, including fine and gross motor function; Communication Development; Social-Emotional Development; or Adaptive Development. Any child under three who has been identified as a substance affected infant must be screened for referral to the North Carolina Infant Toddler Program (NC ITP) through the local Children's Developmental Services Agency (CDSA) for early intervention services. Refer to the North Carolina Family Assessment of Strengths and Needs (DSS-5229) S6 - Child Characteristics to screen a child for referral to a CDSA. 	Use the DSS Referral Form for Early Intervention Services (CDSA) (<u>DSS-5238</u>). Parental consent is not required to make this referral. Acceptance of Early Intervention Assessment and Services is totally voluntary for the family, unless a safety issue has been identified that would necessitate a referral to Early Intervention Services.

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Purpose

Child and Family Teams are family members and their community supports that come together to create, implement and update a plan for the child(ren), youth, and family. The purpose of a Child and Family Team meeting is to:

- Reach agreement on which identified child welfare issues will be addressed and how they will be addressed throughout the life of the case;
- Develop a Family Service Agreement or safety plan that is created using the best ideas of the family, informal, and formal supports that the family believes in, the agency approves of, and lessens risk and heightens safety for the child/youth and family; and
- Plan for how all participants will take part in, support, and implement the Family Service Agreement or safety plan developed by the team.

A CFT meeting is a way to engage and partner with all the people who surround a family and to support the family in building a support network that will eventually sustain it after the case is closed. A CFT meeting is a way for county child welfare agencies to share responsibility for protecting children/youth with their families and the community.

Definition

CFT meetings are structured, guided discussions with the family, the natural supports, and other team members about family strengths, needs, and problems and the impact they have on the safety, permanence, and well-being of the family's child(ren) and youth. The meetings share the following components:

- A clear but open-ended purpose;
- An opportunity for the family to be involved in decision-making and planning;
- Options for the family to consider and decisions for the family to make;
- The family's involvement in the development of specific safety or permanent plans and in the development of services and supports; and
- The outcome of the meeting will be reflected in the development or revision of a Family Services Agreement or a safety plan.

The primary focus must always be the safety and well-being of the child(ren) and youth.

A meeting is not a CFT meeting:

- When a decision or plan has already been made and there is no room for input from family and natural supports either in deciding the plan or how to achieve the plan;
- When the family and natural supports (either biological or fictive) are not present; and
- When the goal of the meeting is primarily information gathering, rather than case planning. While these fact-finding meetings are important and useful, they are not CFT meetings, and they may hinder the family's trust in county child welfare staff and services and ultimately negatively affect child welfare outcomes.

<u>CROSS FUNCTION TOPICS: Child and Family Team (CFT) Meetings</u>

Protocol -What Must Occur	Guidance – How it Should be Done
All CFTs must have a clear purpose and provide	"Family" is a term that should be defined by the members. T his is especially true
an opportunity for the family to be involved in	when working with cases where the birth parents are no longer involved. When
decision-making and planning.	this is the case, there should be an in-depth conversation with the child(ren)
	and/or youth about whom he or she considers as family. Knowing that the people
The county child welfare worker and/or the	chosen for the team are likely to sustain the child(ren) and/or youth after the
facilitator must assure that the ideas of the family	agency is no longer involved, it is important to keep an open mind and be
and its natural supports are considered with the	creative in finding ways to support not only the child(ren) and/or youth but also
same weight as those of the professionals in the	those seen as family.
room.	
	While parental wishes about who is invited to the CFT are to be considered and
Non-resident parents (may or may not be non-	respected, it is important that the county child welfare worker use diligence in
custodial parents) must be involved in the CFT	helping the family to expand the circle that will sustain it. When parents or
meeting unless there is a valid conflict or safety issue, and this must be clearly documented in the	caretakers are reluctant to hold a family meeting or invite critical participants county child welfare workers must seek to understand the source of the reluctance
case record.	and how the safety and comfort of the parents or caretakers can be achieved
	while still ensuring the presence of people critical to the lives of the child(ren) and
Children and youth must be involved in the CFT	youth. The child(ren)'s wishes are also to be considered. There may be times
meeting. Participation of the child(ren) and/or	when the parent is uncomfortable with inviting someone the child may desire to
youth and/or their input to the CFT must be clearly	have present. A balance should be found between the parents' wishes, the
documented in the case record.	child(ren)'s wishes, and what is necessary to achieve the purpose of the
	meeting.
The county child welfare worker, supervisor, and	
facilitator (if there is one) must ensure that physical	Critical participants in addition to the family members at a CFT meeting should
and psychological safety is not compromised by	include but not be limited to:
the CFT meeting process. If the county child	Involved professional providers
welfare agency determines that a CFT cannot be held safely, there must not be a CFT meeting.	Relatives
Their salely, there must not be a CFT meeting.	Safety Providers
A facilitator, who is neither the county child welfare	It is not a question about whether the child(ren) and youth should be involved in
worker for the family nor the supervisor of that	the process, but rather how they should be involved in the process. It is important
	to remember that while it is natural to want to protect children and youth from
	hearing traumatic details, remember that they have already lived through much of
	what will be discussed. There are several things to consider when deciding how
	the child(ren) and youth will be involved in a CFT meeting.
	The child(ren) and youth's own wishes.

CROSS FUNCTION TOPICS: Child and Family Team (CFT) Meetings

county child welfare worker, must be used in cases with a current risk rating of high.

The CFT meeting, or the decision to not hold a CFT meeting due to safety concerns, must be documented.

Use of CFT meetings is a key concept that must be applied to support family engagement. If a meeting is scheduled, and CFT participants have been invited, the county child welfare agency must still hold the meeting if a decision is needed regarding a child's safety, risk and/or wellbeing.

LACK OF PARENT/LEGAL CUSTODIAN If a parent does not attend a scheduled CFT meeting, the meeting will not meet the criteria to be a CFT. However, the agency must still determine the level of safety and/or risk, identify options to address the safety and/or risk, and make decisions regarding the required next steps.

- The child(ren) and youth's developmental and cognitive abilities.
- If the child(ren) and youth is in counseling, the therapist should be consulted about what kind of involvement is best.

Having the child(ren) and youth take part in a CFT meeting will not look the same in every meeting. Below are a few suggestions:

- Full participation in the entire meeting--preferably with a support person and/or mentor,
- Partial participation in the beginning or the end,
- Attendance, but with little participation. Some children and youth may want to be present but may not be comfortable speaking.
- Participation without attendance could be achieved through a spokesperson, reading a letter they have written, recording a message or by phone,
- For very young, pre-verbal children, having their picture in the room can be a powerful way to keep the meeting focused on the child.

When a child and/or youth participates in a CFT meeting, it will be very important to prepare them, as the adults are prepared.

Use of a neutral facilitator is best practice for all CFT meetings. Below is a list of circumstances in which a facilitator might be especially helpful:

- Cases in which there is conflict or volatility;
- Large or complicated family systems;
- Difficult issues in accessing family members due to distance; incarceration, disability or other factors;
- Strained relationships between family members and agency workers;
- Complex situations such as those involving multi-generational abuse, neglect, sexual abuse, substance abuse, domestic violence, or mental illness; and
- Extensive cultural and language differences between the county child welfare worker and the family or within the family system.

The following are some guidelines for assuring everyone's safety before, during, and after a CFT meeting:

CROSS FUNCTION TOPICS: Child and Family Team (CFT) Meetings

Protocol -What Must Occur	Guidance – How it Should be Done
	 a) Be sure the planning process for CFT meetings discusses the history of both conflict and violence with the family members prior to the meeting. Consider factors such as, but not limited to: Have there been any threats of harm, use of weapons, escalatio or increase in frequency of the threats or conflict, or criminal involvement? Is there a history of mental illness?
	 Is there a history of substance abuse?
	b) Be sure the planning process for CFT meetings includes the question of whether there are any court-sanctioned protective orders between family members. Do not conduct a meeting that violates protective orders. It ma be helpful to consult an attorney about whether a person who is the subject of a protective order may participate by phone. Cases with domestic violence cases or family violence may require separate CFT meetings.
	 c) Where there is a history of violence or a concern for potential violence, consider, but don't limit considerations to:
	Choose a safe, neutral location;
	 Have support people or mentors for threatened or potentially volatile family members;
	 Have some members participate through pre-meeting interviews, written statements, or conference calls;
	 Arrange for a private check-in after the meeting with any vulnerable participants;
	• Arrange for vulnerable family members or those in conflict with one another to arrive at and leave the meeting separately, or to be escorted by staff or security personnel; and/or
	Arrange for the presence of security and/or law enforcement.

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Policy

Efforts to locate and engage all maternal and all paternal parents must occur during all phases of child welfare, unless the court has terminated parental rights.

Definitions

Birth Parent means genetic, biological, or natural parents.

Residential Parent for the purpose of the NC CW Modified is the parent with whom the child(ren) primarily resides.

See NC CW Manual, <u>Chapter X, The Juvenile County and Child Welfare</u>, for definitions regarding Juvenile Court. Also, refer to Legal Aspects of Child Welfare in North Carolina for information regarding both NC Statute Chapter 7B and North Carolina Administrative Code 10 N.C.A.C.70A through 10 N.C.A.C.70O for the rules most relevant to child welfare.

Keep in mind that definitions of terms in NC Statute can vary from statute to statute depending on the context with which the term is applied. For example, in NC guardianship law, Chapter 35A, the clerk of the court will decide if the person is incompetent and requires a guardian. This is a different context of the term guardianship then what is used in juvenile court in awarding guardianship. For this reason, social workers must be careful in their use of terminology and consult with their county attorney as needed. During provision of Permanency Planning Services, Chapter 7B should be the primary statute for consideration. During provision of CPS Assessments or In-Home Services county child welfare agency workers may need to refer to Chapter 50 regarding child custody and or domestic violence court.

Chapter Number Title Juvenile Code 7B 35A Incompetency and Guardianship 48 Adoptions 50 **Divorce and Alimony** Uniform Child-Custody Jurisdiction and Enforcement Act 50A 50B Domestic Violence 110 Child Welfare - Child Care Facilities & Child Support,

NC Statute Chapters :

The following definitions are not covered in Chapter X and the location of that definition in statute are provided only for reference.

Custodian - The person or agency that has been awarded legal custody of a juvenile by a court. http://www.ncga.state.nc.us/EnactedLegislation/Statutes/HTML/BySection/Chapter_7B/GS_7B-101.html

"Physical custody" means the physical care and supervision of a child. http://www.ncleg.net/EnactedLegislation/Statutes/HTML/BySection/Chapter 50A/GS 50A-102.html

"Stepparent" means an individual who is the spouse of a parent of a child, but who is not a legal parent of the child. <u>http://www.ncga.state.nc.us/EnactedLegislation/Statutes/PDF/BySection/Chapter_48/GS_48-1-101.pdf</u>

Protocol	Guidance
 PARENT ENGAGEMENT Both parents must be involved in all aspects of child welfare to include, but not limited to: CFTs and PPRs, Shared parenting meetings, Family Time and Contact Plans, Safety Agreements, and Family Services Agreements. 	PARENT ENGAGEMENT Successfully involving parents in case planning may be the most critical component in child welfare practice. When parents are engaged, and have a significant role in case planning, they are more motivated to actively commit to achieving the case plan. Engaged parents are more likely to recognize and agree with the identified needs and problems to be resolved, perceive goals as relevant and attainable, and be satisfied with the planning and decision-making process. Following are reminders regarding the principles and beliefs of NC CW (when manual revisions are complete, these will be links) that support parent engagement.
Absent parents must be involved in the CFT meeting unless there is a valid conflict or safety issue, and this must be clearly documented in the case record. See <u>CFT</u> for alternate methods to involve the absent parent in case planning if it is determined that the parent cannot participate in the CFT meeting due to a conflict or safety issue.	 MRS and System of Care (SOC) principles emphasize: Every individual has strengths and has the right to be heard without judgments being made, Families have the most information about themselves and that information is critical for decision-making, and The importance of the family in meeting the needs of its members.
The county child welfare agency must engage in <u>diligent efforts</u> to locate and contact all parents. INITIAL AND ONGOING DETERMINATION OF FAMILY MEMBER'S STRENGTHS AND NEEDS The determination regarding a family's strengths and needs starts during the CPS Assessment and must be completed through use of SEEMAPS or an equivalent method. See <u>5010 instructions</u> page 1. Ongoing Services must build upon the information identified during the CPS Assessment to ensure that	 Six Family-Centered Principles of Partnership Everyone desires respect. Everyone needs to be heard. Everyone has strengths. Judgments can wait. Partners share power. Partnership is a process. Underlying Beliefs of a Family-Centered Approach to Child Welfare Safety of the child is the first concern. Children have the right to their family. The family is the fundamental resource for the nurturing of children. Parents should be supported in their efforts to care for their children.

the Family Services Agreement identifies services that are appropriate to address family needs.

To ensure that child welfare services are addressing family needs that impact risk and safety, and child well-being, interviews and assessments of each family member regarding the family, their concerns, their environment, must occur and be reviewed regularly. These assessments must include, but not be limited to, a review of:

- Household economic status;
- Family/Household social network, including household make-up, relationships with extended family members, and community engagement (including faith and/or cultural community);
- Parent/Caretaker(s) mental and/or behavioral health;
- Parent/Caretaker(s) physical health;
- Parent/Caretaker(s)'s educational, cognitive, communication and decision-making capacity;
- Parent/Caretaker(s) relationship status (including an assessment of any history of relationship conflict or domestic violence);
- Parent/Caretaker(s) knowledge of child development and parenting skills;
- Trauma history for all family members;
- Parent/Caretaker(s) substance abuse history; and
- Other household conditions, to include but not limited to:
 - Household physical and environmental conditions,
 - \circ Household routines, and
 - Transportation availability.

These assessments can be formal or informal but must be documented in the case file.

- Families are diverse and have the right to be respected for their special.
- cultural, racial, ethnic, and religious traditions; children can flourish in
- different types of families.
- A crisis is an opportunity for change.
- Inappropriate intervention can do harm.
- Families who seem hopeless can grow and change.
- Family members are our colleagues.

INITIAL AND ONGOING DETERMINATION OF FAMILY MEMBER'S STRENGTHS AND NEEDS

See DSS-<u>5010 instructions</u> pages 14-16 for guidance in use of SEEMAPS. Use of SEEMAPS should not be limited to CPS assessments. SEEMAPS is a tool that can utilized throughout service provision, to reassess a family's/family members' needs and/or when working with a nonresident parent.

Use of other tools such as Genograms or Ecomaps should be considered.

ABSENT, NON-RESIDENTIAL PARENTS

A parent that has been referred to as absent, non-custodial, or non-residential parent may have information regarding their child. Working to develop an early partnership that includes that parent may provide an excellent foundation for them to not only become more involved in their child's life, but also may be a resource the child can reunify with and or be a long-term support.

- Ask: How can the county child welfare agency obtain the absent parent's involvement?
- If the parents have a tenuous relationship, consider facilitating separate meetings between each parent with the foster parent.
- If one parent is unable to travel a long distance for a meeting, consider facilitating a phone conference call or web meeting in order to begin developing a relationship between the parent and foster parent.

If an absent or noncustodial/non-residential parent is not involved in the planning, ask what it would take to become involved, as well as if there are any relatives that may be a resource in supporting the child.

The following county child welfare agency worker behaviors support a collaborative relationship and increased family engagement:

	<u>t Engagement & Needs Assessments</u>
Even if a parent is incarcerated, (in-state or state), they must be contacted to determine assist in identifying any strengths or needs family, receive input on the Family Services Agreement, determine if there are any pose relatives that may be a resource in support child, and determine what level of involvem	 Recognizing and praising progress. Recognizing and praising progress. To locate a parent that is in prison, contact the NC Department of Corrections Records Office. Contact numbers and addresses for specific prisons can be found on the <u>NC Division of Prisons website</u>. All inmates have a case manager
can maintain particularly around the plannin contact with the child.	ar again worker that against in contracting a pricepar

PATERNITY

All the following information comes from <u>Child Support Services Policy</u> and is provided as information only. Child Support policy and Child Welfare policy (and Juvenile Court) vary from each other on some key aspects, especially in defining when paternity testing is required. When collaborating with Child Support Services, this information may be of value.

ESTABLISHING PATERNITY

If paternity has not been determined (either voluntarily or by court order) and no judicial action to establish paternity has been filed with the court, paternity testing can be initiated by agreement of the parties involved.

Testing by agreement is NOT appropriate if:

- An Affidavit of Parentage has been signed and has not been rescinded;
- A judicial action for paternity has been filed; or
- A court order of paternity has been entered.

For more information, specifically regarding establishment of paternity and paternity testing, see also <u>CSS Paternity Policy</u>.

PATERNITY TESTING RESULTS

These results have the following effect if ordered under N.C.G.S. § 8-50.1:

- Probability of paternity is less than eighty-five percent (85%) The alleged father is presumed NOT to be the parent.
- Probability of paternity is between eighty-five (85%) and ninety-seven percent (97%) The results have same weight as other evidence.
- Probability of paternity is ninety-seven percent (97%) or higher The alleged father is presumed to be the parent.

USING PREVIOUSLY COLLECTED TEST SAMPLES

Paternity test samples and test results for individuals who are tested under the State contract that are maintained by the testing laboratory can be used in subsequent testing conducted under this contract. Rather than collecting new samples, using existing samples or results can reduce the time and cost of subsequent testing.

DNA samples or results obtained for testing under the State contract can be reused for subsequent tests, including:

- New testing for the same mother/ child/ father group.
- Testing of an individual in a different mother/ child/ father group.
- Testing that was conducted by the county which requested the initial test sample.
- Testing that was conducted by a different county than the initial requesting county.

EXCLUSION OF ALLEGED FATHER

Paternity testing that results in the exclusion of a man as the biological father of a child does not constitute a legal determination of nonpaternity. However, test results are evidence that the court can consider in making such a determination.

If paternity testing excludes the alleged father as the biological father of a child, the appropriate course of action is based on whether a judicial or voluntary determination of paternity has been made, a marital presumption of paternity exists, or the child has no legally responsible father.

If a judicial or voluntary determination of paternity has been entered:

• Exclusionary test results do not void that determination.

- Test results can be used as evidence in a motion or independent action to disestablish paternity.
- The paternity determination remains in effect until a court makes a ruling.

If a marital presumption of paternity exists:

- Exclusionary test results do not invalidate the presumption of paternity.
- Test results can be presented as evidence in a judicial challenge of the presumption by the legal father.
- The presumption of paternity remains in effect until a court makes a ruling.

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<u>CROSS FUNCTION TOPICS: Identifying, Locating & Engaging Extended Family Members</u></u>

Legal Basis

<u>42 U.S. Code § 671(a)(19)</u> provides that the State shall consider giving preference to an adult relative over a non-related caregiver when determining a placement for a child, provided that the relative caregiver meets all relevant State child protection standards

<u>42 U.S. Code § 671</u>(a)(19) provides that, within 30 days after the removal of a child from the custody of the parent or parents of the child, the State shall exercise due diligence to identify and provide notice to the following relatives: all adult grandparents, all parents of a sibling of the child, where such parent has legal custody of such sibling, and other adult relatives of the child (including any other adult relatives suggested by the parents), subject to exceptions due to family or domestic violence, that—

(A) specifies that the child has been or is being removed from the custody of the parent or parents of the child;

(B) explains the options the relative has under Federal, State, and local law to participate in the care and placement of the child, including any options that may be lost by failing to respond to the notice;

(C) describes the requirements to become a foster family home and the additional services and supports that are available for children placed in such a home; and

(D) if the State has elected the option to make kinship guardianship assistance payments, describes how the relative guardian of the child may subsequently enter into an agreement with the State to receive the payments

N.C.G.S. §7B-505 Requirements for Placement with Relatives

(b) The court shall order the department to make diligent efforts to notify relatives and other persons with legal custody of a sibling of the juvenile that the juvenile is in non-secure custody and of any hearings scheduled to occur pursuant to G.S. 7B-506, unless the court finds the notification would be contrary to the best interests of the juvenile. In placing a juvenile in non-secure custody under this section, the court shall first consider whether a relative of the juvenile is willing and able to provide proper care and supervision of the juvenile in a safe home. If the court finds that the relative is willing and able to provide proper care and supervision in a safe home, then the court shall order placement of the juvenile with the relative unless the court finds that placement with the relative would be contrary to the best interests of the juvenile.

(c) If the court does not place the juvenile with a relative, the court may consider whether nonrelative kin or other persons with legal custody of a sibling of the juvenile are willing and able to provide proper care and supervision of the juvenile in a safe home. The court may order the department to notify the juvenile's State-recognized tribe of the need for non-secure custody for the purpose of locating relatives or nonrelative kin for placement. The court may order placement of the juvenile with nonrelative kin if the court finds the placement is in the juvenile's best interests.

N.C.G.S. §7B-903 Requirements for Placement with Relatives

(a1) In placing a juvenile in out-of-home care under this section, the court shall first consider whether a relative of the juvenile is willing and able to provide proper care and supervision of the juvenile in a safe home. If the court finds that the relative is willing and able to provide proper care and supervision in a safe home, then the court shall order placement of the juvenile with the relative unless the court finds that the placement is contrary to the best interests of the juvenile.

Protocol	Guidance
County child welfare agencies must make <u>diligent efforts</u> to identify and locate extended maternal and paternal family members as soon as a county child welfare agency becomes involved with a child/youth and continue throughout the case.	County child welfare workers should consider their beliefs on what is possible for youth through connections with extended family members. Finding extended family members encourages workers to view case planning to address safety, risk, and permanence beyond one route.
 At least once a month throughout the case, county child welfare workers must inquire with parents and children about extended family members to include: Knowledge of (names, when last seen); Location (address, contact information); Contact with (telephone, Facebook, etc.); or Relationships (history with that relative, support that relative may be able to provide, etc.). 	 Identification – Requirements to Find and Locate The goal of identification of an extended family member or other "kin" is to promote connections for children/youth and to create more options for support and planning for the family, parent(s) or child(ren). Techniques to use include: Record Review - Closely review case record to identify and record names Interview all known family members, maternal and paternal, including child(ren), and fictive kin and/or close friends. Internet and Social Media Searches www.Zabasearch.com www.USSEARCH.com Facebook
 For states to meet the requirements of IV-E federal funding for foster care and adoption assistance, states must "consider giving preference to an adult relative over a nonrelated caregiver when determining placement for a child, provided that the relative caregiver meets all relevant State child protection standards." IV-E requires states to apply due diligence to identify and provide notice to all grandparents and other adult relatives of the child regarding: The fact that the child has been or is being removed from the custody of her or her parents; The options the relative available to participate in the care and placement of the child; and The requirements to become a foster parent to the child. 	 Reconnecting with a Relative Consideration must be given to the impact of any new or renewed connection to an extended relative. Although this connection is in general a positive event, there may be other extenuating circumstances that should be understood. a. Families have a primary need to know what happened to "lost" relatives. While youth in foster care are not considered to be lost children, the child(ren), their relatives, or individuals who had a close relationship to the child(ren), continue to have a desire to know how their loved ones are doing. A majority of youth who've been adopted report a desire to find or be found by their birth parents and/or other extended family members. b. Identification & location of extended family won't solve the psychological problems that can affect youth in foster care. Being in foster care has a life altering effect on youth and families. The loss of connections, disruption to life cycle and number of transitions can be very traumatic even to resilient children/youth. Maintaining or reestablishing family connections may provide support to help youth and families heal. c. The process of locating and engaging families can open family wounds, rekindling the problems surrounding the child's birth or removal. Numerous issues and questions may arrive. It is the role of the child welfare agency to

See Permanency Planning, <u>Relative</u> <u>Notifications</u> .	 facilitate all contact to avoid situations involving blame, to ensure that all interaction acknowledges the youth's current situation and need for wrap around support. d. Each person, conservatively, has about 100-300 living relatives. e. Permanence for youth in care is more than a legal goal. It involves the stability and continuity of relationships that are meaningful to individuals. Permanence incorporates a sense of belonging and cultural and social connections to a child/youth's background and permanent home.
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Return to Cross Function TOC

Multiethnic Placement Act

Policy and Definitions	Legal Basis
MEPA The primary purpose of the Multiethnic Placement Act (MEPA) is to find permanent homes for foster children on a timely basis. All state and county agencies that use federal funds must comply with the Multiethnic Placement Act of 1994, as amended by the Interethnic Adoption Provisions of 1996 (MEPA-IEP). The Act prohibits states or agencies that receive federal funds from delaying or denying the placement of any child on the basis of race, color, or national origin. Any consideration of race or ethnicity must be done in the context of individualized needs of the child, with the rationale specifically documented in the placement record. According to MEPA, agencies must honor birth parent's requests for placement options, unless it is contrary to the best interest of the child(ren). Training must be offered to all in consideration of licensing.	 MEPA The Multiethnic Placement Act is designed to "prevent discrimination in the placement of children in foster care and adoption on the basis of race, color, or national origin; decrease the length of time that children wait to be adopted; and facilitate the identification and recruitment of foster and adoptive parents." The best strategy for full compliance with the Multiethnic Placement Act (MEPA) is a comprehensive recruitment strategy that targets the general public and also specifically targets those communities that reflect the racial and ethnic diversity of your foster care population. An agency may not rely on generalizations about the needs of children of a particular race or ethnicity, or on generalizations about the abilities of prospective parents of one race or ethnicity to care for a child of another race or ethnicity. Any violation of MEPA-IEP will be deemed a violation of <u>Title VI of the Civil Rights Act</u>. All state and county agencies using federal Title IV-E funds must comply with MEPA as amended by the Interethnic Adoption Provisions of the Small Business Job Protection Act of 1996. The amendment requires that race, culture or ethnicity may not be used as the basis for any denial of placement, nor may such factors be used as a reason to delay any foster or adoptive placement. Agencies, therefore, are prohibited from delaying or denying foster and adoptive placements on the basis of race, color or national origin.
Protocol – What you must do	

MEPA Placement Requirements (Initial and Placement Changes)

Every agency must have a recruitment plan to comply with MEPÁ-IEP. The major thrust of MEPA's recruitment requirements is that agencies provide for the diligent recruitment of potential foster and adoptive families that reflect the ethnic and racial diversity of children in the State or county for whom foster and adoptive homes are needed. Federal guidelines specifically call for a thorough recruitment effort that includes both general and targeted campaigns and encompasses the following features:

- Prospective foster and adoptive families throughout the community should be supplied with information regarding waiting children, the adoption process, and supports available to foster and adoptive families.
- All community members should be reached through a general media campaign such as radio, television, and print.
- Information should be disseminated to targeted communities through community organizations such as churches or other religious institutions.

 Agencies should enhance their ability to reach various populations by developing partnerships with groups from the communities from which foster children come "to help identify and support potential foster and adoptive families and to conduct activities which make the waiting children more visible."

To comply with MEPA's "diligent efforts requirements," each county's recruitment plan must include the above-listed features. In addition, each plan must also include the following information:

- A description of the characteristics of foster and adoptive children in the custody of the agency (e.g. age, race, time in care, special needs, etc.);
- Specific strategies to reach all parts of the community (as reflected in the demographics of the foster care population);
- Diverse methods of disseminating general and child specific information;
- Strategies for assuring that all prospective parents have equitable access to the preparation and selection process and the location and hours of services that facilitate access by all members of the community;
- Strategies for training foster and adoptive staff in cultural, racial and economic diversity and dealing with linguistic barriers;
- Assurance of non-discrimination in any fee structures;
- Procedures for ensuring a timely search for prospective parents for a waiting child, including the use of exchanges and other interagency efforts, provided that such procedures ensure that placement of a child in an appropriate household is not delayed by the search for a same race or ethnic placement; and
- Assurance that the agency does not use any "arbitrary or unnecessary" standards (such as those related to age, income, education, or housing situation) which exclude groups of prospective parents on the basis of race, color, or national origin.

Indian Child Welfare Act of 1978

believes that a child is in imminent danger, the same procedures are followed as in any other emergency	N.C.G.S. § 7B-505(c) (http://www.ncleg.net/Enacted	edLegislation/Statutes/HTML/BySection/Chapter 7B/
removal.	(http://www.ncleg.net/EnactedLegislation/Statutes/HTML/BySection/Chapter_7B/ GS_7B-505.html) was added in 2013 to provide changes to the placement of children while in non-secure custody. It enacted a new subsection to expand types of placements available to a child in non-secure custody by identifying individuals who may not be relatives but have a substantial relationship with the child. These individuals are defined as "non-relative kin". It also gives additional placement options for American Indian children who are members of a state recognized tribe by defining non-relative kin to include members of state or federally recognized tribes regardless of the relationship with the child. One purpose of this change is to allow placement of children from state recognized tribes with American Indian families when in their best interest, given that state tribes are not protected by ICWA. This change also encourages these placements be made at the onset of the case and only when the placement is in the child's best interest. The Act does not apply to a placement based on an act which, if committed by an adult would be deemed a crime (as in any situation in which a child was adjudicated delinquent and placed in foster care or a group home), or upon an award, in a divorce proceeding, of custody to one of the parents. MEPA-IEP specifically provides that it has no effect on the Indian Child Welfare Act of 1978.	
Definitions		
Indian: An Indian is defined as any person who is a member of an Indian tribe, or who is an Alaskan Native and a member of a Regional Corporation, as defined in the Alaska Native Claims Settlement Act.		Cherokee Family Support Services is the agency of the Eastern Band of the Cherokee that handles the cases that involve the Indian Child Welfare act.
Indian Child: An Indian child means any unmarried person who is under 18 and is either (a) a member of an Indian tribe; or (b) is eligible for membership in an Indian tribe and is the biological child of a member of an Indian tribe. Tribes determine their own standards for membership eligibility.		If there is belief that the child is a Cherokee Indian child, the county child welfare agency can contact Cherokee Family Support Services at P.O. Box 507 Cherokee, North Carolina 28719. They can assist in checking with the enrollment office to determine
Indian Tribe: Any Indian tribe, band, nation, or other organized group of Indians recognized as eligible for the services provided to Indians by the Secretary of the Interior because of their status as Indians, including any Alaskan Native villager as defined in section 3(c) of the Alaska Native Claims Settlement Act.		whether the child is an "Indian child." If the child is an "Indian child," then Cherokee Family Services will be the representative of the Tribe that will be involved in the case. Members of other federally recognized tribes live and work in North Carolina

Indian Child's Tribe: An Indian child's tribe is defined as (a) the Indian tribe in which an Indian child is a member or eligible for membership or (b) in the case of an Indian child who is a member of or eligible for membership in more than one tribe, the Indian tribe with which the Indian child has the most significant contacts.

Indian Reservation: Indian country as defined in Section 1151 of Title 18, United States Code and any lands, not covered under such section, title to which is either held by the United States in trust for any Indian tribe or individual subject to a restriction by the United States against alienation.

The Act applies to Indian child custody proceedings and includes:

- County child welfare custody, when the parent or custodian cannot have the child returned on demand (as in Voluntary Placement Agreements), but where parental rights have not been terminated;
- In termination of parental rights proceedings;
- In pre-adoptive and adoptive placements; and
- Proceedings regarding juvenile court assigned custody or guardianship of the person of the juvenile.

The only Federally recognized tribal grounds in North Carolina are those of the Eastern Band of the Cherokee.

State Recognized Tribes

While the Indian Child Welfare Act protects members of federally recognized tribes, children in state recognized tribes merit similar consideration. N.C.G.S. § 143B-139.5A was enacted in 2001 to support collaboration between the Division of Social Services, the NC Directors of Social Services Association and the Commission of Indian Affairs.

The goal of this legislation is to create relationships so tribes can receive reasonable notice when Indian children are placed in county child welfare custody or for adoption, recruitment of North Carolina Indians as foster and adoptive parents can be increased, and training on Indian culture and history can be provided to county child welfare workers and foster and adoptive parents. It is important to remember that the <u>Multi</u> <u>Ethnic Placement Act</u> applies to the placement of Indian children who are not covered by ICWA. When considering placement for any Indian child, every effort should be made to involve the tribal community in planning for the child in a setting that reflects their Indian culture.

and are afforded the protections of this Act. The Bureau of Indian Affairs (BIA) has a listing updated each year of the appropriate tribal person to receive questions about membership and ICWA proceedings http://www.doi.gov/bia/.

The North Carolina Commission of Indian Affairs can help regarding local tribes and can also facilitate contact with tribal leadership for tribes located in other parts of the country. Many North Carolina Indians are members of state recognized tribes:

- Coharie Tribe (Harnett and Sampson Counties);
- The Haliwa-Saponi Tribe (Halifax and Warren Counties);
- The Lumbee Tribe of North Carolina (Hoke, Robeson and Scotland Counties);
- The Meherrin Indian Tribe (Hertford County);
- Occaneechi Band of Saponi Nation (Alamance and Orange Counties);
- Sappony (Person County); and
- Waccamaw-Siouan Development Association (Bladen and Columbus).

Organizations:

- The Cumberland County Association for Indian People (Fayetteville);
- The Guilford Native American Association (Greensboro);
- Metrolina Native American Association (Charlotte); and
- Triangle Native American Society (Raleigh)

Indian Child Welfare Act of 1978

Protocol	Guidance
 American Indian Child / ICWA Throughout the provision of child welfare services, including child protective services, agencies must complete the Indian Child Welfare Act Compliance Checklist (<u>DSS-5291</u>) whenever a family member indicates any American Indian heritage. For all cases found to be Substantiated or In Need of Services, when there is information about American Indian heritage, whether in a federally or state recognized tribe, one of these two forms must be completed, sent to the appropriate tribe/agency, and maintained in the file. <u>DSS-5335</u> - completed with a parent/caretaker who has indicated that he/she has heritage in an American Indian tribe. <u>DSS-5336</u> - completed when the parent/caretaker is either absent or unwilling to cooperate with the agency and the agency has collateral information that the child(ren) may have heritage in an American Indian tribe. 	American Indian Child / ICWA Having knowledge of a child's American Indian tribe membership, whether a state recognized or federally recognized tribe, is important for assurance of culturally competent practice, as well as for possible future placement planning.
 ICWA Placement (Initial and Placement Change) Requirements Tribal courts have exclusive jurisdiction of children who reside on the reservation. If the child is a ward of a tribal court, but does not reside on a reservation, the jurisdiction of the case must be transferred to the tribal court. ICWA Placement Notification Requirements The parents of the child must be notified of the pending proceedings. The parent, Indian custodian and Indian tribe must be informed by registered mail, return receipt requested, of the proceedings and of their right to intervene at any point in the proceedings. The notice must include the following information: The name of the Indian child and tribal affiliation; Name and address of the petitioner and petitioner's attorney; Location, mailing address and telephone number of the court; Statement of right of Indian custodian and tribe to intervene and petition for transfer to tribal court; Statement that if the parent or Indian custodian is unable to afford counsel, the court will appoint counsel; Statement of the potential legal consequences of an adjudication on future custodial rights of the parent or Indian custodian; and 	In any action leading to a child entering the custody of a county child welfare agency or in any termination of parental rights action affecting an Indian child who does not reside on the reservation, the parents, guardian or custodian of the child may petition for transfer of jurisdiction to a tribal court. At any time during proceedings of a Permanency Planning case, the Indian custodian and Indian tribe have the right to intervene in the proceedings at any time. Tribal courts have the same authority as any State court and any decisions made by them that follow the ICWA guidelines have the effect of any other court decision. Parents and Indian custodians have the right to a court appointed lawyer in custody proceedings whenever indigence is a factor and the court may also appoint an attorney for the child to ensure that his/her interests are protected.

Statement that the proceeding is confidential and should not be revealed	Under ICWA, "parent" does not include the unwed
except to authorized tribal members.	father where paternity has not been acknowledged or established.
If the agency is unable to locate the parent, Indian custodian, or cannot determine the	
Indian tribe, then the agency must notify the Secretary of the Bureau of Indian Affairs	For NC proceedings, BIA notice should be sent to:
(BIA) at the appropriate office by registered mail, return receipt requested, of the	Gloria York
child's pending court proceedings. There is no provision for service by publication.	Indian Child Welfare Services
The Secretary has fifteen (15) days after receipt of this notice to inform the parent,	BIA Regional Office
Indian custodian and Indian tribe of the proceedings.	545 Marriot Drive, Suite 700
	Nashville, TN 37214
If ICWA requirements are not met, the tribe, Indian custodian or parent can move to	(615) 564-6740
vacate the proceeding and begin again.	Parents have 10 days beyond the 15-day period
Refer to the Indian Child Welfare Act Compliance Checklist (<u>DSS-5291</u>) for more	before any proceeding can take place. However, the
information regarding the many procedures to comply with ICWA.	parent, Indian custodian or the tribe may request and
	be granted up to a 20-day extension to prepare for
ICWA "Active" Efforts Requirements for Obtaining Legal Custody	the proceedings. The county child welfare agency
Though procedures for obtaining legal custody and placement responsibility of an	may have to ask the court to continue a 7-day or
Indian child are similar to those regarding any other child, there are some major	other hearing to comply with ICWA.
differences. All agencies must demonstrate to the court that "active" efforts were	
made to maintain the child in his/her own home. In the case of an Indian child, the	
agency must also specifically detail what remedial efforts and rehabilitative programs	
were provided to the family to keep it intact and how these efforts were unsuccessful. These are efforts that take into account the social and cultural conditions of the tribe	
and use the resources of the extended family, tribe and Indian social service	
agencies. Thus, active efforts can be more extensive than reasonable efforts. In	The BIA can assist in identifying a qualified expert
addition, the agency must prove by clear and convincing evidence that staying in the	witness, if requested to do so by a party or the court.
home would result in serious emotional or physical damage to the child. That finding	If placement is to be made using State laws, each
must be based on testimony from a "qualified expert witness" who is, in priority order;	party to the case has the right to examine the
1. A member of the child's tribe recognized by tribe knowledge in tribal custom,	documents filed with the court which serve as the
2. A lay expert witness with substantial experience in the delivery of family	basis of a decision by the court. In addition, the agency must demonstrate that it has offered
services to Indians and knowledge of	remedial services to maintain the child with the family
3. tribal child rearing practices, or	and that these efforts have failed.
4. A professional person having substantial educational and experience in his	
specialty.	

 ICWA Placement Provider Requirements The placement for a child in county child welfare custody who may be eligible for the Indian Child Welfare Act must be: The least restrictive setting which most approximates a family and in which 	
 Within reasonable proximity to their home. Placement resources for the child must be based on the following preferences: 	
 A member of the Indian child's kinship network; A foster home licensed, approved, or specified by the Indian child's tribe; An Indian foster home licensed or approved by an authorized non-Indian licensing authority; or An institution for children approved by an Indian tribe or operated by an Indian organization which has a program suitable to meet the Indian child's needs. 	
 Good cause to deviate from these preferences exists if: The parents or child "of sufficient age" so request, or The extraordinary needs of the child require another placement or no families meeting the preference criteria can be found after a diligent search. 	
ICWA and Use of Voluntary Placement Agreements For children that fall under the special provisions of the Indian Child Welfare Act, Voluntary Placement Agreements (<u>DSS-1789</u>) between the agency and parent or guardian have additional requirements. A Voluntary Placement Agreement will not be considered valid unless the agreement is:	
 Signed before a judge of competent jurisdiction and Accompanied by a judge's certificate stating that the terms and conditions of the agreement were fully explained and understood by the parent or Indian custodian of the child. The certificate must also state that the parent or Indian custodian had the agreement explained either in English or through an interpreter in a language that the parent or Indian custodian understood. 	
Any consent given prior to or within ten (10) days of the birth of the Indian child is not valid.	
At any time that the parent or Indian custodian of the child requests that the child be returned, the agency must return the child. If the agency feels that the child would be	

harmed, then it must petition the Court ensuring that all the rights and duties of an agency are followed in relation to the Indian child.	
ICWA and Termination of Parental Rights To terminate parental rights, the state court must make the same findings as previously discussed, using expert testimony, but the likelihood of damage must be established beyond a reasonable doubt. Absent good cause to the contrary, the child must be placed for adoption with a member of his extended family, other members of his tribe or other Indian families.	

Mexican Heritage

Legal Basis		
A Memorandum of Agreement was established on March 30, 2017 between the Consulate General of Mexico in North Carolina and the		
Government of the State of North Carolina through the Department of Health and Human Services Division of Social Services. This		
agreement recognizes the significance of preserving the cultural, traditions and values of children with Mexican heritage. The purpose of		
this agreement is to ensure that children and their families are afforded the opportunity to receive necessary services that is beneficial to		
them. The services guarantee the protection offered by the Vienna Convention, Bilateral Convention and all other applicable treaties		
and laws. This agreement provides specific details for Child Welfare Agencies when co		
Mexican heritage. It is imperative that the identification of Mexican heritage is explored	o o ,	
Protocol	Guidance	
Upon assuming legal custody of a child, county child welfare agencies must inquire		
as to whether the child has any Mexican parentage.		
as to whether the child has any mexican parentage.		
Ongoing efforts to identify Mexican parentage must continue throughout the life of the		
Case.		
Notification to the Mexican Consulate		
County child welfare agencies must notify the Mexican Consulate in writing of the	Counties should provide notice to the Mexican	
following:	Consulate regarding court hearings involving	
	Mexican minors, so that the Consulate may	
 When the county child welfare agency identifies a Mexican minor in its custody; or 	attend these hearings.	
 When a parent or custodian of the Mexican minor requests that the Mexican 		
Consulate be notified.		
The written notification must be made within 10 working days of the minor entering		
agency custody. If the county child welfare agency learns, at a later time, that the		
minor has Mexican parentage, then notification must be sent without delay to the		
appropriate parties.		
Deviation Date: 00/45/40		

 County child welfare agencies must notify the Mexican Consulate and provide additional information: When a parent or custodian of a Mexican American minor has requested that the Consulate be notified; or When the county child welfare agency learns that a non-custodial parent(s) resides in Mexico. 	
Initial Information to be Provided to the Mexican Consulate	
 County child welfare agencies must provide the Mexican Consulate with at least the following information, if available: The full name of the Mexican minor(s); The date of birth of the Mexican minor(s); The full name of the parent(s) or custodian(s); and A name and phone number of the county child welfare worker directly responsible for the case. 	
As authorized, county child welfare agencies may provide the Mexican Consulate any of the information listed above pertaining to a Mexican American minor.	
For additional information, please refer to the Memorandum of Agreement.	
For information regarding the services provided by the Mexican Consulate, please refer to <u>Services Provided by the Consulate General of Mexico and International Process Service</u> .	

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Definitions

Documentation: Case documentation is comprised of all information in the case file. Documentation is critical in child welfare work as it establishes the basis for all decision making, including the critical decision to file a petition for removal of a child from their parent's care. Documentation includes, but is not limited to:

- Narrative (written by agency social worker to capture actions and activities completed)
- NC CW forms and other forms. Examples include but not limited to:
 - o Intake form 1402
 - Assessment 5010 with case decision
 - Safety Assessment 5231

- Risk Assessment 5230
- Strengths & Needs Assessment 5229
- 5**231** o
- In-Home Services Home Visit Record
- Family Services Agreements
- Monthly Permanency Planning Contact Record 5295
- Documents from service providers and collaterals. Examples include but not limited to:
 - Criminal reports
 - School records

Medical records
 Treatment plans

• Court reports and court orders.

Case File: The case file includes all case documentation and provides a way to manage and organize the documentation.

Narrative: The case narrative is the written case notes by the agency social worker to describe activities and actions performed on a case.

Protocol – What you must do	Guidance – How you should do it
Documentation is critical in child welfare work. As is often stated, "if it is not	CASE FILES The county child welfare agency should develop a consistent organizational format to be
documented, it didn't happen!"	used in all cases. A consistent, organized format allows the county child welfare worker to
Documentation, starting at the point	locate necessary information readily; for new county child welfare workers to become familiar
where a report is received, must include, but is not limited to:	with their assigned cases more quickly; and for child welfare supervisors to be able to review cases more easily.
• Facts – what, when, where, etc.	
Information obtained from professionals medical	Multiple copies of forms, reports, court documents, and correspondence should be removed and destroyed. Maintaining only one original copy of a document in the case record cuts
professionals – medical, educational, mental health	down on the volume and allows for more ready access to needed information.
information	
 Family background – CPS 	NARRATIVE
history, criminal history, other	The case narrative identifies all actions, including the completion, receipt or review of forms
service history	and other documentation. The information in those other forms of documentation should not
Assessments	be repeated in the narrative, except when specific information is cited as the basis of a decision or action taken. Following are the different types of narrative (objective, subjective,
Observations	decision of action taken. Following are the different types of narrative (objective, subjective,

Protocol – What you must do	Guidance – How you should do it
 Plans – what will achieve desired change, what will reduce risk, and/or address safety threat, 	assessment or decision making, and planning or next steps) and what those narrative types should include.
 usually in the form of a Safety Agreement or Family Services Agreement Progress – what changes have occurred, what has a family accomplished, what services were effective Decisions and/or Findings <u>Summaries</u> (for case transfer or 	 OBJECTIVE NARRATIVE Objective case narrative describes every aspect of each activity completed by the agency social worker. Most case narrative is objective narrative that includes the following: Who (who participated)? Include the social worker, all family members, all professionals, family supports, and others who were a part of the action Why? What is the purpose of the action, what need or concern will be addressed during the action, why must the action occur Where? What was the location of the action How? For interactions, state if the contact was by telephone, face to face, in a
 case closing) The case documentation must provide an ongoing chronological record of activities and track every action completed during an open case to: Ensure safety, Perform ongoing monitoring of risk of maltreatment, Capture efforts to achieve permanence for each child, and Determine child well-being needs 	 meeting, etc. When? What was the date and other pertinent information regarding time of action What (what occurred)? Describe what occurred, to include, but not limited to: The interaction witnessed between participants, Capture statements word for word when appropriate, Describe the body language, Describe observed behaviors, reactions, and conditions (including tone of voice), Include diagnosis, treatment recommendation, or outcome from meeting or appointment, Describe each service task provided. The above listed questions should be captured using simple, descriptive, and nonbiased
and activities to address those needs	language. The What? portion of narrative will often determine when the risk to a child has become significant and requires action by the county agency.
These actions include: face to face or telephone contacts that occur at the office and in the community, completing assessments or interviewing a family member, staffing between the county child welfare worker and supervisor, performing case management tasks, and more.	 Objective Narrative is typically what will be used for ongoing activities, to include but not limited to: Home, school, office or community visits, Email or telephone contacts, Staffing with supervisor, Case meetings (treatment or family meetings), Court hearings, File review, Completing referrals or NC child welfare forms.

Protocol – What you must do	Guidance – How you should do it
Documentation, including narrative, must	Example Home Visit Documentation
be current within 7 days of every activity	Don't: At the home visit with the Jones family on 10/16/16, Mr. Jones was drunk and
or action.	belligerent. The children laughed at Mr. Jones as if they were used to the type of activity.
	Do: A home visit on 10/16/16 was performed by agency social worker to monitor the
Documentation must be clear, concise,	children's safety and Mr. Jones compliance with alcohol treatment. At the visit were Mr.
and organized.	Jones, Ashley, Monica, and Jacob. When the agency social worker arrived at the home, Jacob answered the door and invited social worker into the home. Mr. Jones was sitting in
DOCUMENTATION OF DECISIONS	the living room. When social worker approached Mr. Jones she could smell alcohol on his
The case narrative regarding any case	breath and saw a bottle of beer on the table. Mr. Jones asked social worker why she was at
decision must concisely articulate:	the home, even though the visit was scheduled for this time, and told social worker he was
What decisions were made,	tired of her coming to the home. During this time, Ashley and Monica were playing a game on
 Who was involved in the decision 	the floor and they looked up and laughed when Mr. Jones told social worker he was tired of
making,	her ongoing visits. All three children appeared to be dressed in their school clothes, pants
What information, condition, or	and short sleeve shirts. However, when asked, Jacob stated that they had not yet started to
factors the decision was based	prepare food for dinner. The living room was cluttered with
on, and	
The basis for all decisions.	NC DSS has developed forms that can be used in place of case narrative that support both
if this information is not captured on	Objective Narrative and Subjective Narrative (discussed below) including, but not limited to
another document (or NC DSS form).	the:
	 Monthly In-Home Services Contact Record
Documentation must include information	 Monthly Permanency Planning Contact Record
to support decisions made, including	Additional case narrative may be required if the above forms do not cover all aspects of the
reports, other documentation, and/or	home visit/contact. If all actions are captured on the form, no additional narrative is needed.
agency worker narrative regarding	
observations or interviews, and that	SUBJECTIVE NARRATIVE
indicates any impact on the child from	Subjective narrative captures responses from case participants about how they are feeling,
the abuse and/or neglect. See Impact	how the case is progressing, how unsafe they may be feeling, etc. To assess a family
on Children for behaviors and conditions	member's status or change in status, the social worker should ask subjective questions and
that may indicate maltreatment.	document the response. Examples include:
Case parretive must indicate how a	Describe how you feel when this occurs.
Case narrative must indicate how a decision will be implemented if not	 How often does this happen or how long has this been going on? What makes it better or worse?
covered in other documentation.	
Specifically, case narrative must identify	What helps you to feel safe?
next steps, who is responsible, and by	To understand family history, these subjective inquiries are often year important. This
when they must be completed, if not	To understand family history, these subjective inquiries are often very important. This information along with scaling questions and what if questions can help social workers
	develop a better understanding of the family circumstances. This understanding will enable

Protocol – What you must do	Guidance – How you should do it
covered on a form or other	the social worker to identify jointly with family members ideas to address concerns and
documentation.	strengths to build upon.
Case documentation must include case staffing notes and decision but must NOT include information regarding worker performance (positive or negative) that is function of supervision.	This subjective narrative should be completed in the same manner as the objective narrative, in that the social worker must capture what information was shared, where and how. Especially important to demonstrate emotions and/or impact of the feelings, the observed body language should also be captured in the narrative. The agency social worker should use words that describe the communication and observations like: loudly, shouting, whispering, looking at worker in the eye, or eyes looking back and forth, smiling, crying. The agency social work should not use words that impart the social worker's feeling or opinion about the communication or observation like: <u>appeared to be</u> happy, sad, upset. Agency workers subjective thoughts or reactions do not belong in the case narrative.
	ASSESSMENT AND/OR DECISION NARRATIVE During many interactions with a family, the agency social worker will have to assess the situation to determine if action is required. One of the most important aspects of the child welfare social worker's job is to monitor family situations and assess the safety and or risk to child(ren). The assessment it to be based on professional knowledge and experience, not opinion. Referring to the case example above, the social worker will assess if the children are at risk in the care of Mr. Jones who appears to be under the influence of alcohol. Several factors will be considered (age and maturity of the children, is anyone else in the home or due home shortly, history regarding Mr. Jones's actions when under the influence, etc.).
	 Assessment or decision narrative are captured: When a situation requires an immediate response and For decisions made in meetings or during case staffing with the agency supervisor. The case narrative about a case staffing should cover what decisions were made, who was involved in the decision making, what information, condition, or factors the decision was based on, and the basis for all decisions. When decisions are made during a Child and Family Team meeting, the same information will be documented within the form used to facilitate and document the meeting and additional case narrative may not be needed.
	 NC has developed forms that can be used in place of case narrative to support assessment and decision making including, but not limited to: Safety Assessment, DSS-5231

Protocol – What you must do	Guidance – How you should do it
	 Permanency Planning Review part of the DSS-5240 form Child and Family Team Safety Planning form (pre-petition form)
	• Case decision portion of the Assessment Documentation tool, DSS-5010 Model Court Report forms provide a template for reporting recommendations, based on child
	welfare decisions, to the court.
	PLANNING OR NEXT STEPS NARRATIVE Decisions not thoroughly captured in another form or document will be covered in the case narrative. For example, when the decision for a CPS Assessment is Services Needed, the next step will be to transfer the case for ongoing services. For the example with Mr. Jones above, if the decision was that the children could not remain in the care of Mr. Jones, next steps were identified and the case narrative would list those next steps, who is responsible, and by when they will be completed.
	 NC has developed forms that can be used in place of case narrative to support planning including, but not limited to: Family Services Agreements for In-Home Services and Permanency Planning Services
	 Child and Family Team Safety Planning form (pre-petition form) Temporary Parental Safety Agreements
	 CASE SUMMARIES There are times when in addition to the ongoing case documentation and or completion of forms, a summary is required. A summary should be created for, but not limited to: Transfer: When a case is transferring to another worker or county, except when a summary exists, and Closing: When a case is terminated with a family, except when a summary exists.
	For both transfers and closings, the assessment documentation 5010 includes a case summary.
	Transfer summaries should include, but not be limited to:Reason for the case opening,
	 Reason for transfer, Current case participants (including nonresident parent(s) and providers), Current safety and risk concerns,
	Strengths and needs for family members,Status of child(ren) and family,

Protocol – What you must do	Guidance – How you should do it
	 Status of family service agreements or safety plans, List of upcoming appointments and meetings (who, where, when, why), and Other pertinent information regarding the family, services, well-being, and/or cultural considerations.
	 Closing summaries should include, but not be limited to: Reason for case opening, Status of child(ren) and family, specifically regarding safety and risk, Justification for case closure to include behaviorally specific information about how the family has stabilized and achieved case plan objectives, Services provided during case, and Recommendations for ongoing services or aftercare.
	 For Permanency Planning Services, transfer and closing summaries should also include: Status of permanency planning, Placement status, including strengths and/or issues, Family Time and Contact Plan, and how it is progressing, Sibling interaction if not placed together, Court status, and Aftercare services, if closing the case.
 regarding activities that did NOT inv was provided to capture short, typica Informed supervisor that wor the contact with the service p 	IC FAST as Case Log or Case Notes. Case Notes will only be used to capture agency worker input olve making a decision, had no impact on safety, risk and/or well-being. Case Notes functionality ally one line status updates, including but not limited to: ker completed follow up with service provider as agreed to during staffing (the narrative regarding provider will be entered into the Case Log). a child (when the report is reviewed and the information gained from the report that impacts the case

decision or recommendations will be entered in the Case Log).

Return to <u>CPS Family and Investigative Assessments TOC</u> Return to <u>In-Home Services TOC</u>

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END OF CROSS FUNCTION TOPICS

END OF NC CW MODIFIED MANUAL

Return to Manual TOC