# North Carolina Mental Health Planning and Advisory Council (NCMHPAC) Meeting Minutes of August 30-31, 2018 – Approved 10-5-18

Meeting location: Governor's Institute, 1121 Situs Court Suite 320, Raleigh, NC 27606, 1-888-251-2909; 5814639#

## August 30 and August 31:

Deppe, Wes Rider Worth, Tammy Deppe, Barbara Maier, Mary Lloyd, Victoria Jefferies, Bert Bennett, Jim Swain, Jeff McLoud, Gail Cormier, Lacy Flintall, Billie Present: Damie Jackson-Diop, Chair, Dave Wickstrom, Vice Chair, Gwen Belcredi, Terri Shelton, Lucy Dorsey, Deby Dihoff, Nina Leger, Lisa

Staff: Ken Edminster, Walt Caison, Susan Robinson

Guests: Sam Hedrick, Jennifer Olson, Katie Withers, TA Consultants & Retreat Facilitators - Ted Johnson, Suzannah Kratz

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|--|--|--|---------------------------------------|
| 2018 Meeting Dates <a href="https://www.ncdh">https://www.ncdh</a>   | Adjourn: The meeting was adjourned with gratitude to participants for attention to the facilitators and active planning steps taken during the retreat.  | Meeting Convened/Introductions  Damie Jackson-Diop, Chair, convened the meeting, welcome and introductions were completed. SAMHSA consultants were welcomed, Ted Johnson and Suzanne   | Agenda Item/Presenter Discussion      |
| Meeting Dates October 5 - November 29 1 pm call - December 7 https://www.ncdhhs.gov/divisions/mhddsas/grants/mental-health-block-grant | MHBG/MHPC References Future Items: Follow-up on retreat planning. Resources/Data Sources: NCMHPAC candidate nomination form member application form found on the NCMHPAC web page: https://www.ncdhhs.gov/divisions/mhddsas/grants/mental-health-block-grant SFY18-19 Plan is posted on the NCMHPAC web page: https://www.ncdhhs.gov/divisions/mhddsas/grants/ment al-health-block-grant | NCMHPAC Bylaws NCMHPAC Role: https://www.ncdhhs.gov/divisions/mhddsas/councils- commissions Meet and review the MHBG Plan not less than once each year; make recommendations to the state mental health agency (SMHA - NC Division of MHDDSAS); advocate for priority populations and others with emotional and mental health needs. | MHBG Relevance Resources/Data Sources |
| ber 7  | ✓ Meeting was adjourned  | ✓ Strategic Plan — review draft plan, priorities, steps for implementation. ✓ Refer to Consultants report sent separately by email (attached)  | Action                                |

#### NC Mental Health Planning and Advisory Council – 8/30/18

Mission: The statement defines who we are and what we do.

To advise and make recommendations on the *State Behavioral Health Plan(s)* for services and programs for children and adults with serious mental health needs and their families.

Vision: The statement defines what we (desired system) aspire to be A mental health system that works for everyone.

#### Values statements (from the NCMHPAC Bylaws Preamble)

We believe in:

 an effective responsive system that openly engaging children, youth, adults, and families as peers and partners

- an effective coordinated responsive, inclusive, recovery orientated system of care of services and supports that build resilience for children and youth with serious emotional disturbances and adults with serious mental illnesses
- services and supports are delivered efficiently
- limited resources are used to meet the growing needs in communities statewide
- outcomes improve when consumers, youth, and families are engaged as full partners
- intentional inclusion of adults, youth and family partners is critical to ensure
- peer run services are innovative and embedded, and sustained in communities

#### Values (key values from the NCMHPA Bylaws):

| Effective         | Good stewards of limited resources      |  |
|-------------------|---|--|
| Responsive        | Adequate capacity to meet growing needs |  |
| Openly engaging   | Informed                                |  |
| Coordinated       | Outcomes driven                         |  |
| Recovery-oriented | Improvements                            |  |
| Systems of Care   | Successful                              |  |
| Resilience        | Intentional                             |  |
| Efficient         | Inclusive                               |  |
| Sustaining impact | Peer and family run services            |  |
| Engaged Partners  | Innovative                              |  |
| Consumer Choices  | Self-directed                           |  |
| Equity            | Self-led, peer led                      |  |
| Inclusive         |   |  |

#### **Planning Process Notes:**

- Using mission and values statements as a yardstick throughout the planning process keeps the planning activities focused.
- Mission and values statements can be effective tools to educate the public; state and local government officials; state government agencies; provider agencies; and service recipients as to what the NMHPAC does.

#### NC MHPAC Reference Info: - MHBG Plan Domain Criteria, Priority Areas & Populations

#### Community Mental Health Services Block Grant Domain Criteria & Priority Areas

- Community Integration
- Recovery Support Services
- Primary & Behavioral Health Integrated Care
- Mental Health & Substance Use Services for the Military & Their Families
- Services to Juveniles with SED & Adults with SMI Involved with the Juvenile and Criminal Justice System
- Trauma Informed Care and Other Evidence Based Services
- Reduction in Health Disparities

#### Community Mental Health Services Block Grant Priority Populations

- Children with Serious Emotional Disturbance (SED) Birth thru 17 years
- Children & Young Adults Experiencing First Episode Psychosis (FEP) and Early Serious Mental Illness (ESMI) - 16-30 years)
- Adults with Serious Mental Illness (SMI) 18 years and up

#### Community Mental Health Services Block Grant 2018 Site Visit Areas of Priority

- State Mental Health Agency Leadership Perspectives
- Services, Accessibility, Coordination and Continuity of Care Adults
- Services, Accessibility, Coordination and Continuity of Care Children
- Performance Monitoring, Data, Quality Improvement and Decision Support
- Consumer and Family Services and Perceptions
- Mental Health Planning Council

**Block Grant Plan and Report Timelines** 

| MHBG Plan Applications SMHA (DMH) to SAMHSA | Date due to SAMHSA | MHPC meetings & role   |
|---|--------------------|--|
| 2 -Year Plan (FFY 2018-2019)                | September 1, 2017  | Feb-April-June draft plan<br>June-August review<br>MHPC letter |
| Mini application update (FFY2019)           | September 1, 2018  | August review/MHPC letter                                      |
| MHBG Annual Report (FFY2018)                | December 1, 2018   | October/November/MHPC letter                                   |
| MHBG Annual Report (FFY2019)                | December 1, 2019   | October/November/MHPC letter                                   |
| 2 – Year Plan (FFY2020-2021)                | September 1, 2019  | Feb-April-June draft plan<br>June-August review<br>MHPA letter |
| Mini application update (FFY2019)           | September 1, 2018  | August review/MHPC letter                                      |
|   |                    |  |
| MHBG Annual Report (FFY2018)                | December 1, 2018   | October/November/MHPC letter                                   |
| MHBG Annual Report (FFY2019)                | December 1, 2019   | October/November/MHPC letter                                   |

| Strengths                   | Weaknesses  |  |  |
|-----------------------------|---|--|--|
| Knowledge                   | Limited influence   |  |  |
| Passion                     | Not enough funding  |  |  |
| Creative                    | Keeping members active  |  |  |
| Diversity                   | Member composition  |  |  |
| Respect for opinions        | Transparent Conflicts of interest   |  |  |
| Humor                       | Diversity   |  |  |
| Take roles seriously        | Changing landscape and how the council fits and points of leverage (ability to make connections & influence changes)                      |  |  |
| Committed                   | Comprehensive understanding of how this fits into larger systems – a constant challenge as all the other parts of the big picture changes |  |  |
| Responsibility              | Lack of young adults (nina, victoria, lacy?)  |  |  |
| Willingness                 | Lack of understanding of the changing landscapes and role in the larger system  |  |  |
| Flexibility                 | Finding points of leverage to be effective  |  |  |
| Open mindedness             | Understanding data infrastructure   |  |  |
| Empathy/ team work          | Challenge of the lesser voice heard – know more about the 90% - what can be done to hear from the 10% (more energy in pursue              |  |  |
| Great leadership            | What makes a difference in engagement   |  |  |
| Courage of state leadership | Limitations of the data collected and how is reality reflected?   |  |  |
| Advocates                   | Understanding spheres of influence – missed opportunities to bring voices to the table and share info about the MHPC                      |  |  |
| Patience                    | Participating long distance by phone is helpful though better in person   |  |  |
| Persistence                 | Political environment   |  |  |
| Inclusive                   | Stigma associated with mental health and violence   |  |  |
| Supportive                  | Discrimination of mental health   |  |  |
| Innovative approaches       | New member orientation  |  |  |
| Resilience                  | Acronyms  |  |  |
| Good listeners              | Lack of monitoring skills   |  |  |
| Fearless                    | Membership development  |  |  |
| Knowledge                   | To what extent is the council prepared to monitor or review the   |  |  |
| Passion                     | Law allows looking at the whole system  |  |  |
| Creative                    | Very challenging to do this   |  |  |
| Diversity                   | Are we clear on what that means?  |  |  |
| Respect for opinions        | . (solution - MHBG review committee established)  |  |  |
| Humor                       | Volume of information/information overload  |  |  |
| Take roles seriously        | Council authority   |  |  |
|                             |   |  |  |
|                             |   |  |  |

- Strengths

  Knowledge
  Passion
  Creative

  - Diversity
    Respect for opinions

- Humor
- Take roles seriously
- Committed
- Responsibility
- Willingness
- Flexibility
- Open mindedness
- Empathy/ team work
- Great leadership
- Courage of state leadership
- Advocates
- Patience
- Persistence
- Inclusive
- Supportive
- Innovative approaches
- Resilience
- Good listeners
- Fearless

#### Weaknesses

Limited influence

Not enough funding

Keeping members active

Member composition

Transparent Conflicts of interest

Diversity

Changing landscape and how the council fits and points of leverage (ability to make connections & influence changes)

Comprehensive understanding of how this fits into larger systems – a constant challenge as all the other parts of the big picture changes

Lack of young adults (nina, victoria, lacy?)

Lack of understanding of the changing landscapes and role in the larger system

Finding points of leverage to be effective

Understanding data infrastructure

Challenge of the lesser voice heard – know more about the 90% - what can be done to hear from the 10% (more energy in pursue

What makes a difference in engagement

Limitations of the data collected and how is reality reflected?

Understanding spheres of influence – missed opportunities to bring voices to the table and share info about the MHPC

Participating long distance by phone is helpful though better in person

Political environment

Stigma associated with mental health and violence

Discrimination of mental health

New member orientation

Acronyms

Lack of monitoring skills

Membership development

To what extent is the council prepared to monitor or review the

Law allows looking at the whole system

Very challenging to do this

Are we clear on what that means?

Volume of information/information overload

Council authority

(solution - MHBG review committee established)

| Opportunities   | Threats  |
|---|--|
|   |  |
| Voice in the state Transformation BH Plan             | Reduced funding  |
| Acknowledge and share member stories                  | Personnel changes  |
| Voice in the Raise the Age work with Juvenile Justice | Loss of institutional knowledge  |
| Voice in the Child Welfare system                     | Political climate  |
| Knowing the skill sets of members to build bridges    | MH stigma associated with violence and victimization                                       |
| with other members and members' spheres of            |  |
| influences  |  |
| Networking  | Lost access to knowledge of EBPs – loss of NREPP   |
| Legislative updates at meetings                       | Changes in philosophical viewpoints  |
| Develop leadership roles of members in                | Fear of retaliation of speaking freely   |
| Orientation process and handbook                      | Future membership and sustaining and growing   |
|   | diversity – equity, racism, all abilities  |
| Add the vision & mission & values to the meeting      | Deaf and hard of hearing and blind/visual impaired   |
| agenda (council letters and materials)                |  |
| Active engaged articulate adults, families, young     | Loss of emphasis and attention to children's services                                      |
| adults  | and funding of services and supports   |
| Start with strengths – share successes & lessons      | Discrimination in accessing & sustaining   |
| learned- make the connections with legislative or     |  |
| policy wins   |  |
| Use changes to support growth -                       | Ineffective jail diversion for those with mental illness                                   |
|   | and substance use  |
| Bring in substance use interests                      | Child behaviors trigger students to be sent through JJ                                     |
|   | system instead of getting appropriate services   |
| Bring in co-occurring challenges                      | Lack of transitional programs for successful re-   |
|   | integration and reduction of recidivism  |
| Children with complex needs, Olmstead, co-occurring   | Lack of Medicaid expansion   |
| More opportunities in public health                   | Lack of coordinated comprehensive private insurance  |
| C DU DI   | plans for BH services & supports   |
| Voice in the state Transformation BH Plan             | Burn out   |
| Acknowledge and share member stories                  | Lack of adequate state funding for uncovered individuals & non-Medicaid services/suppports |
|   | individuals a non-iviedicald services/suppports  |
| Community inclusion model                             |  |
| Veterans' initiatives                                 |  |
| Early childhood initiatives and focus                 |  |
| Growing workforce                                     |  |
|   |  |

#### Opportunities:

Voice in the state Transformation BH Plan

Acknowledge and share member stories

Voice in the Raise the Age work with Juvenile Justice

Voice in the Child Welfare system

Knowing the skill sets of members to build bridges with other members and members' spheres of influences Networking

Legislative updates at meetings

Develop leadership roles of members in

Orientation process and handbook

Add the vision & mission & values to the meeting agenda (council letters and materials)

Start with strengths – share successes & lessons learned – make the connections with legislative or policy wins

Use changes to support growth -

Bring in substance use interests

Bring in co-occurring challenges

Children with complex needs, Olmstead, co-occurring

More opportunities in public health Membership succession plan

#### Threats:

Reduced funding
Personnel changes
Loss of institutional knowledge
Political climate
MH stigma associated with violence and victimization
Lost access to knowledge of EBPs – loss of NREPP

Changes in philosophical viewpoints Fear of retaliation of speaking freely

Future membership and sustaining and growing diversity – equity, racism, all abilities

Deaf and hard of hearing and blind/visual impaired

Discrimination in accessing & sustaining

Ineffective jail diversion for those with mental illness and substance use

Child behaviors trigger students to be sent through JJ system instead of getting appropriate services

Lack of transitional programs for successful re-integration and reduction of recidivism

Lack of mentoring system for council members and leadership

| External positives                                | External negatives  |
|---|---|
| Community inclusion model                         | Movies – social media perpetuating stigma MH related violence   |
| Veterans' initiatives                             | Low wages   |
| Early childhood action plan initiatives and focus | Voting redistricting and restrictions                           |
| Growing workforce                                 | Apathy -media overload  |
| ADA Senior Advisor                                | Low wages   |
| DPS Raise the Age                                 | Lack of communication across advisory groups to promote synergy |
| Child Welfare reform                              | Using outdated minted services                                  |
| 403 Medicaid Transformation                       |   |
| School MH initiatives                             |   |
| NC Collaborative for Children, Youth & Families   |   |
| Adult Inclusion collaboratives                    |   |
| Movies – Resilience, Ripple Effect,               |   |
| Community collaboratives and communication        |   |
|   |   |
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|   |   |
|   |   |

### STRATEGIC PLAN

North Carolina

Mental Health

Planning Council

#### **PROCESS**

A team representing the North Carolina Mental Health Planning Council (NCMHPC) met for several months with Ted Johnson, Senior Consultant with Advocates for Human Potential (AHP) to discuss initial elements of a strategic plan for the NCMHPC. AHP is contracted by the Substance Abuse and Mental Health Services Administration (SAMHSA) to provide technical assistance to mental health or behavioral health planning and advisory councils.

The North Carolina Team included Damie Jackson-Diop, Dave Wickstrom, Garron Rogers, Ken Edminster, Susan Robinson, Walt Caison, and Lacy Flintall. Team meetings were held via conference call, focusing on process to develop a strategic plan.

Suzannah Kratz, Project Coordinator with AHP and Ted Johnson, AHP Senior Consultant met with the NCMHPC via teleconference to discuss the Council's proposed Mission and Vision. The results of that discussion were recorded and circulated to the Team members.

Kratz and Johnson met with the NCMHPC August 30 and 31, 2018 to confirm the Mission and Vision, identify Values of the Council, explore Council strengths, weaknesses, opportunities, and threats and identify positive and negative environmental factors. Council members then identified three short-term and three long-term priorities to address in the coming months. The leadership of the Council will assign specific tasks to committees to address the priorities.

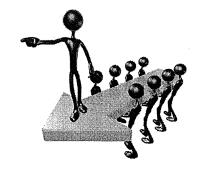
#### **NCMHPC MISSION**

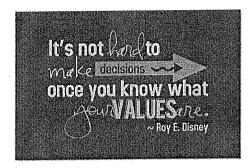


The mission of NCMHPC is to advise and make recommendations on the *State Behavioral Health Plan(s)* for services and programs for children and adults with serious mental health needs and their families.

#### **NCMHPC VISION**

A mental health system that works for everyone.





#### NCMHPC VALUES

An effective coordinated responsive, inclusive, recovery orientated system of care of services and supports that build resilience for children and youth with serious emotional disturbances and adults with serious mental illnesses

#### **NCMHPC STRENGTHS**

Empathy / team work Knowledge

Great leadership Passion

Courage of state leadership Creative

Advocates Diversity **Patience** Respect for opinions

Persistence Humor Inclusive

Take roles seriously Supportive Committed

Innovative approaches Responsibility

Resilience Willingness

**Good listeners** Flexibility

**Fearless** Open Mindedness

#### NCMHPC WEAKNESSES

Limitations of the data collected and how Limited influence reality is reflected Not enough funding

Keeping members active Participating is better in person Member composition

Political environment Transparent conflicts of interest

Stigma associated with mental health and Diversity

Changing landscape and how the Council fits

Points of leverage

Comprehensive understanding of how this

fits into larger systems Lack of young adults

Lack of understanding of changing

landscapes

Finding points of leverage

Understanding data infrastructure Challenge of the lesser voice heard

What makes a difference in engagement

Understanding spheres of influence

violence

Discrimination of mental illness

New member orientation

Acronyms

Lack of monitoring skills Membership development

Law allows looking at the whole system

Very challenging to do this

MHBG review committee established Volume of information / information

overload

Council authority

#### **OPPORTUNITIES**

Voice in the state Transition BH Plan
Acknowledge and share member stories
Voice in the Raise the Age work (Juvenile
Justice)
Knowing the skill sets of members to build
bridges
Networking
Legislative updates at meetings
Develop leadership roles of members
Orientation process and handbook
Add the vision, mission, and values to the
agenda

Engaged articulate adults, families, young adults
Use changes to support growth
Bring in substance abuse interests
Bring in co-occurring challenges
Children with complex needs, Olmstead, co-occurring
More opportunities in public health
Community inclusion model
Veterans' initiatives
Early childhood initiatives and focus

#### **THREATS**

Growing workforce

Reduced funding
Personnel changes
Loss of institutional knowledge
Political climate
Stigma associated with violence/victimization
Lost access to knowledge of EBPs – loss of
NREPP
Changes in philosophical viewpoints
Fear of retaliation of speaking freely
Future membership and sustaining and
growing diversity – equity, racism, all abilities
Deaf and hard of hearing and blind/visual
impaired
Loss of emphasis and attention to children's
services and supports

Discrimination in accessing and sustaining Ineffective jail diversion for people with mental illness and substance use Students sent through Juvenile Justice system instead of getting appropriate services
Lack of transitional programs
Lack of Medicaid expansion
Lack of plans for BH services and supports
Burn out
Lack of adequate state funding for uncovered individuals and non-Medicaid services and supports

#### **ENVIRONMENTAL SCAN**

#### **FXTFRNAL POSITIVES**

Community inclusion model

Veterans' initiatives

Early childhood action plan initiatives and

focus

**Growing workforce** 

**ADA Senior Advisor** 

DPS Raise the Age

Child Welfare reform

403 Medicaid Transformation

School mental health initiatives

NC Collaborative for Children, Youth and

**Families** 

Adult inclusion collaboratives

Movies – Resilience, Ripple Effect

Community collaboratives and

communication

#### **EXTERNAL NEGATIVES**

Movies and social media perpetuating stigma

Low wages

Voting redistricting and restrictions

Apathy – media overload

Low wages

Lack of communication across advisory

groups

Using outdated minted services

#### IDEAS FROM OTHER PLANNING COUNCILS

Consultant Johnson provided brief description of activities other Planning Councils were undertaking or planning.

#### **MONITORING / EVALUATING**

At least one Planning Council is conferring with the State Behavioral Health Authority to consider conducting a consumer survey online instead of face-to-face.

Instead of attempting to evaluate an entire mental health or behavioral health system, a particular service (such as crisis services) might be evaluated. It is possible to evaluate using data, but more information can be gathered through a "Secret Shopper" process.

Planning Council committees can study provider data, including comparing providers.

Many Planning Councils include providers as members and use the opportunity for mutual education.

Planning Councils can monitor accomplishment of specific goals included in the Block Grant application.

#### **COMMENTING ON BLOCK GRANT APPLICATIONS AND REPORTS**

Planning Councils provide time for Council members to be oriented to the elements in SAMHSA's Guidance for Block Grants.

Orientation to the Block Grant Guidance can include identifying measures which may lead to a behavioral health system emphasizing the values of the Planning Council.

Many Planning Councils have created a special committee to review Block Grant applications and reports to report to the full Council. Some Planning Council committees are included in drafting applications and reports.

#### ACHIEVING WIDER RECOGNITION FOR THE PLANNING COUNCIL

Many Planning Councils partner with other organizations representing or advocating for individuals with disabilities.

Planning Councils can learn from other Planning Councils through formal or informal networks or by surfing the Web for Planning Council websites.

Some Planning Councils use social media to promote their message. At least one Planning Council has a weekly radio show discussing relevant issues.

#### **ADVOCATING**

Planning Councils create clear objectives for advocating. For example, "targets" for advocating are chosen: perhaps more treatment slots, increased housing opportunities, employment opportunities, or keeping the family together.

Planning Councils decide what arena they will advocate: state government agency or agencies, the legislature, local government agencies, or the general public.

#### IMPROVING INTERNAL AND EXTERNAL COMMUNICATION

Planning Councils invite representatives of other, related organizations to present with written and oral reports: NAMI, Mental Health America, Federation of Families, DBSA, or recovery organizations. State agencies represented on the Planning Council often report items of interest. Presenting a recovery story to begin each meeting is another tool.

Planning Council committees often meet between Council meetings, typically through teleconference.

Another method to improve internal and external communication is by including non-members of the Planning Council on Council committees.

Internal and external communication can be improved if the Executive Committee sets the agenda for Council meetings.

#### **SETTING PRIORITIES**

Council members broke into three small groups to discuss their ideas for goals or priorities. They were asked to recommend three priorities or goals they believed could be addressed and accomplished in 6-12 months and three for accomplishment in 12-18 months.

The priorities were listed and members voted for the top three in each category. The following table displays the results of the voting.

| PRIORITIES / GOALS   |   |  |  |
|--|---|--|--|
| SHORT-TERM   | LONG-TERM   |  |  |
| (6-12 months)  | (12 – 18 months)  |  |  |
| Develop member handbook and orientation manual   | Rethink guardianship  |  |  |
| Utilize social media   | Remain current on Transition top Community Living Initiative (TCLI) |  |  |
| Communicate with Department Secretary supporting plans for children to receive mental health services in state | Review Medicaid expenditures as a new measure                       |  |  |

#### **NEXT STEPS**

Leadership of the NCMHPC will utilize the material produced to create plan to achieve the priorities or goals. It was suggested this grid might be a way to display that plan:

| ACTION PLAN FOR NCMHPC |           |          |                 |
|------------------------|-----------|----------|-----------------|
| GOAL                   | METHOD(S) | TIMELINE | WHO / COMMITTEE |
|                        |           |          |                 |
|                        |           |          |                 |
|                        |           |          |                 |
|                        |           |          |                 |
|                        |           |          |                 |