Meeting Behavioral Health Needs of North Carolinians

Kody Kinsley, Deputy Secretary for Behavioral Health & IDD

October 25 2019
Agenda

- Big Picture
- Medicaid Managed Care Status update & Overview
- Overview of BH I/DD Tailored Plans
- Increasing Access in the Community
June 27: NC House and Senate agreed to a Budget (H966) & presented it to the Governor
  - NC House vote: 64-49
  - NC Senate vote: 33-15

June 28: Governor Cooper vetoed H966

July 1: State Government began operating on a continuing resolution

Requirement to override a veto: 3/5ths of members present and voting
  - NC House: 72 (if all present)
  - NC Senate 30 (if all present)

September 11: NC House voted to override the veto by a vote of 55-11

Veto override not currently on the Senate calendar – 24 hour rule on floor votes

NC Senate leader Sen. Berger indicated Senate will leave by October 31
Big Picture – The Budget

Medicaid Expansion

500,000 New projected enrollees due to expansion, including a disproportionate number of rural North Carolinians

90% Share of costs paid by the federal government – no new state appropriation needed to fund the state share

43,000+ Jobs created in the first five years of expansion

- Put downward pressure on premiums
- Improve health in NC, reduce rural health disparities
- Shore up rural hospitals
- Combat the opioid epidemic
Overview of Medicaid Managed Care

The goal of managed care is to improve the health of North Carolinians through an innovative, whole-person centered, and well-coordinated system of care.

- NC Medicaid providers will contract with and be reimbursed by prepaid health plans (PHPs) rather than the State directly.

- Three types of products:
  - **Standard Plans** for most Medicaid and NC Health Choice beneficiaries; scheduled to launch in February 2020.
  - **BH I/DD Tailored Plans** for qualifying high-need populations with a serious mental illness, serious emotional disturbance, substance use disorder, I/DD, or traumatic brain injury; tentatively scheduled to launch in July 2021.
  - **Statewide Foster Care Plan** for children in foster care; tentatively scheduled to launch shortly after the launch of BH I/DD Tailored Plans (more information is forthcoming).

- All three types of products will offer a robust set of behavioral health benefits; however, certain more intensive behavioral health benefits will only be available through BH I/DD Tailored Plans.

- Continued focus on high-quality, local care management in all three types of products.

*Note:* Certain populations will continue to receive fee-for-service (FFS) coverage, also known as NC Medicaid Direct, on an ongoing basis. In addition, certain benefits, such as those provided by Children’s Developmental Services Agencies (CDSAs), will be carved out of managed care.
Draft Timeline for BH I/DD Tailored Plan

Until early 2020, DHHS will be conducting intensive planning for both Standard Plans and BH I/DD Tailored Plans. After Standard Plans launch, DHHS will continue implementation planning for BH I/DD Tailored Plans.

<table>
<thead>
<tr>
<th>Event</th>
<th>Date</th>
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<tbody>
<tr>
<td>DHHS releases SP RFP</td>
<td>Aug. 2018</td>
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<tr>
<td>DHHS issues SP contracts</td>
<td>Feb. 2019</td>
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<tr>
<td>SP implementation planning plan (8/2018-2/2020)</td>
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<tr>
<td>DHHS issues SP contracts</td>
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<tr>
<td>DHHS releases BH I/DD Tailored Plan RFA</td>
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<tr>
<td>SPs launch</td>
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<tr>
<td>DHHS releases BH I/DD Tailored Plan RFA (tentative)</td>
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<tr>
<td>DHHS awards BH I/DD Tailored Plan contracts (tentative)</td>
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<tr>
<td>DHHS begins BH I/DD Tailored Plan implementation planning planning</td>
<td>May 2020</td>
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<tr>
<td>DHHS completes BH I/DD Tailored Plan readiness review (tentative)</td>
<td>Jul 2021</td>
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<tr>
<td>BH I/DD Tailored Plans launch (tentative)</td>
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<tr>
<td>BH I/DD Tailored Plan readiness review (tentative)</td>
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Standard Plans for NC Managed Care

Statewide Contracts:

- AmeriHealth Caritas North Carolina, Inc.
- Blue Cross and Blue Shield of North Carolina, Inc.
- UnitedHealthcare of North Carolina, Inc.
- WellCare of North Carolina, Inc.

Regional Contracts: Regions 3, 4* & 5

- Carolina Complete Health, Inc.
4 Statewide PHP’s and Carolina Complete Health in Regions 3, 4* & 5
All will go live in February 2020
Notices for Final Open Enrollment (OE) Period

- Notice about beginning of OE to all mandatory and exempt individuals in 73 counties
- Mailing of notices began September 30, 2019 and ended October 11, 2019
- Estimate approximately 50,000 packets were sent per day
Managed Care Member Enrollments

MEMBER ENROLLMENTS

THROUGH 9/30: 63397
THROUGH 10/1: 64337
THROUGH 10/2: 64990
THROUGH 10/3: 65458
THROUGH 10/6: 66153
Overview of BH I/DD Tailored Plans
What is a BH I/DD Tailored Plan?

Key Features of BH I/DD Tailored Plans:

- BH I/DD Tailored Plans are designed for those with significant behavioral health (BH) needs—including both serious mental illness and severe substance use disorders—and intellectual/developmental disabilities (I/DDs)

- BH I/DD Tailored Plans will also serve other special populations, including Innovations and Traumatic Brain Injury (TBI) waiver enrollees and waitlist members

- BH I/DD Tailored Plan contracts will be regional (5-7 regions), not statewide

- LME-MCOs are the only entities that may hold a BH I/DD Tailored Plan contract during the first four years; after the first four years, any non-profit PHP may also bid for and operate a BH I/DD Tailored Plan

- LME-MCOs operating BH I/DD Tailored Plans must contract with an entity that holds a PHP license and that covers the same services that must be covered under a standard benefit plan contract

- BH I/DD Tailored Plans will manage State-funded behavioral health, I/DD, and TBI services for the uninsured and underinsured
BH I/DD Tailored Plan Benefits

BH I/DD Tailored Plans will cover a more robust behavioral health, I/DD, and TBI benefit package than Standard Plans.

BH I/DD Tailored Plan Benefits Include:

- Physical health services
- Pharmacy services
- State plan long-term services and supports (LTSS), such as personal care, private duty nursing, or home health services
- Full range of behavioral health services ranging from outpatient therapy to residential and inpatient treatment
- New SUD residential treatment and withdrawal services
- Intermediate care facilities for individuals with intellectual disabilities (ICF/IID)*
- Current 1915(b)(3) waiver services*
- Innovations waiver services for waiver enrollees*
- TBI waiver services for waiver enrollees*
- State-funded behavioral health, I/DD, and TBI services for the uninsured and underinsured*

Note: Dual eligible enrollees will receive behavioral health, I/DD, and TBI services through a BH I/DD Tailored Plan and other Medicaid services through NC Medicaid Direct.

*Services will only be offered through BH I/DD Tailored Plans; in addition, certain high-intensity behavioral health services, including some of the new SUD services, will only be offered through BH I/DD Tailored Plans.

Telemedicine and Telepsychiatry Services

Members can be referred to a consulting provider for the purpose of diagnosis and treatment via either telemedicine or telepsychiatry.

Supported employment will be included in the BH I/DD Tailored Plan benefit package and will be covered as a Medicaid and state-funded service.
Overview of BH I/DD Tailored Plan Eligibility

Certain beneficiaries with more intensive behavioral health needs, I/DDs, and TBI will be eligible to enroll in a BH I/DD Tailored Plan. Starting in 2021, DHHS will conduct regular data reviews to identify eligible beneficiaries. These beneficiaries will remain in NC Medicaid Direct/LME-MCOs at Standard Plan launch unless they choose to opt into a Standard Plan.*

BH I/DD TP Eligibility Criteria Identified via Data Reviews

- Enrolled in the Innovations or TBI Waivers, or on the waiting lists**
- Enrolled in the Transition to Community Living Initiative (TCLI)
- Have used a Medicaid service that will only be available through a BH I/DD Tailored Plan
- Have used a behavioral health, I/DD, or TBI service funded with state, local, federal or other non-Medicaid funds
- Children with complex needs, as defined in the 2016 settlement agreement
- Have a qualifying I/DD diagnosis code
- Have a qualifying mental illness or SUD diagnosis code, and used a Medicaid-covered enhanced behavioral health service during the lookback period, such as enhanced crisis services
- Have had an admission to a state psychiatric hospital or Alcohol and Drug Abuse Treatment Center (ADATC), including, but not limited to, individuals who have had one or more involuntary treatment episodes in a State-owned facility
- Have had two or more visits to the emergency department for a psychiatric problem; two or more psychiatric hospitalizations or readmissions; or two or more episodes using behavioral health crisis services within 18 months

*Populations excluded from LME-MCOs today will continue to obtain behavioral health services through NC Medicaid Direct.
**Currently, there is no waiting list for the TBI waiver.
BH I/DD Tailored Plan Eligibility Request Process

New Medicaid applicants and Standard Plan beneficiaries not identified as BH I/DD Tailored Plan-eligible by DHHS data reviews can request to “stay in NC Medicaid Direct/LME-MCO” or enroll in a BH I/DD Tailored Plan after launch.

The beneficiary (or legally responsible) person can submit the form themselves or work with their provider to complete the form indicating the reason why they are eligible and indicate that they understand if the request is approved, the beneficiary will be moved automatically.

**Beneficiary Form**

**Provider Form**
Tailored Care Management Model

The care management model in BH I/DD Tailored Plans will be known as “Tailored Care Management.”

Overarching Principles

- Broad access to care management
- Single care manager taking an integrated, whole-person approach
- Person- and family-centered planning
- Provider-based care management
- Community-based care management
- Community inclusion
- Choice of care managers
- Consistency across the state
- Harness existing resources

Roles and Responsibilities of Care Managers

- Completion of care management assessments/care plans
- Coordination of services, including those addressing unmet health-related resource needs
- Management of beneficiary needs during transitions of care
- High-risk care management
- Chronic care management
- Management of rare diseases and high-cost procedures
- Management of high-risk social environments

Care Management Will Be Delivered By:

- Advanced Medical Home Plus (AMH+)
- Primary Care Practices
- Care Management Agencies
- BH I/DD Tailored Plan-Employed Care Managers
State-Funded Services and Federal Block Grant

DHHS will transfer responsibility for managing State-funded and federal block grant non-Medicaid services from LME-MCOs to the regional BH I/DD Tailored Plans.

BH I/DD Tailored Plan Functions Include:

- Overseeing the provider network authorizing services
- Paying providers
- Submitting “shadow claims” for state-funded services through NCTracks
- Monitoring provider performance
- Authorizing medically necessary services
- Care coordination
- Managing local health functions (e.g., crisis systems, disaster response, community relationship and prevention efforts)
- Member services

Local Health Functions

- Work is underway to develop an approach for the future provision of “local health functions,” which generally focus on health promotion and prevention to improve the health of the population.
- Continued collaboration and coordination across DHHS divisions will be critical to ensuring the smooth transition of these functions at managed care launch.
Ways to Inform DHHS of Issues

- We want to hear from you. What is working? What is not?

START HERE FIRST
- Providers: NCTracks: 800-688-6696
- Beneficiaries: Medicaid Contact Center: 833-870-5500
- Counties: NC FAST: 919-813-5400

- Staff can escalate issues to internal SWAT team focused on problem identification and resolution

- When needed, issues can be escalated to our SWAT team by calling (919) 527-7460 or emailing MedicaidSWAT@dhhs.nc.gov
APPENDICES
## Medicaid Managed Care Eligibility

Most Medicaid beneficiaries will enroll in Medicaid managed care—either in a Standard Plan or a BH I/DD Tailored Plan. There will be beneficiaries with behavioral health needs in both Standard Plans and BH I/DD Tailored Plans.

<table>
<thead>
<tr>
<th>Status of Medicaid Managed Care Enrollment*</th>
<th>Populations</th>
</tr>
</thead>
</table>
| **Included**                              | • Medicaid and NC Health Choice-enrolled children  
• Parents and caretaker adults  
• People with disabilities who are not dually eligible for Medicaid and Medicare |
| **Exempt**                                | • Members of federally recognized tribes |
| **Excluded**                              | • Medically needy beneficiaries (have a spend-down or deductible they must meet before benefits begin)*  
• Health Insurance Premium Payment program**  
• CAP/C waiver enrollees  
• CAP/DA waiver enrollees  
• Beneficiaries with limited Medicaid benefits—family planning, partial duals, qualified aliens subject to the five-year bar, undocumented aliens, refugees, and inmates  
• PACE population |
| **Delayed**                                | **Until July 2021**  
• BH I/DD Tailored Plan-eligible beneficiaries  
  • *Medicaid-only beneficiaries not enrolled in the Innovations/traumatic brain injury (TBI) waivers can opt into a Standard Plan. Dual eligibles will obtain only behavioral health and I/DD services through their BH I/DD Tailored Plan; they will receive all other Medicaid-covered services through NC Medicaid Direct until 2023*  
• Beneficiaries in foster care under age 21, children in adoptive placement, and former foster youth up to age 26 who aged out of care  
**Until 2023**  
• Long-stay nursing home population  
• Dual eligibles who are not BH I/DD Tailored Plan eligible |

*Per legislation; **Beneficiaries enrolled in the Innovations or TBI waivers are not excluded from Medicaid managed care, and will default into BH I/DD Tailored Plans upon their launch.

Managed care enrollment does not impact Medicaid eligibility. DSS will continue to be responsible for Medicaid eligibility determinations.
### Behavioral Health, I/DD, and TBI Benefits

- Some services are available in both plans
- Other services available only in Tailored Plans

<table>
<thead>
<tr>
<th>Behavioral Health, I/DD, and TBI Services Covered by Both Standard Plans and BH I/DD Tailored Plans</th>
<th>Behavioral Health, I/DD and TBI Services Covered Exclusively by BH I/DD Tailored Plans (or LME-MCOs Prior To Launch)</th>
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<tbody>
<tr>
<td><strong>State Plan Behavioral Health and I/DD Services</strong></td>
<td><strong>State Plan Behavioral Health and I/DD Services</strong></td>
</tr>
<tr>
<td>• Inpatient behavioral health services</td>
<td>• Residential treatment facility services for children and adolescents</td>
</tr>
<tr>
<td>• Outpatient behavioral health emergency room services</td>
<td>• Child and adolescent day treatment services</td>
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<tr>
<td>• Outpatient behavioral health services provided by direct-enrolled providers</td>
<td>• Intensive in-home services</td>
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<tr>
<td>• Partial hospitalization</td>
<td>• Multi-systemic therapy services</td>
</tr>
<tr>
<td>• Mobile crisis management</td>
<td>• Psychiatric residential treatment facilities</td>
</tr>
<tr>
<td>• Facility-based crisis services for children and adolescents</td>
<td>• Assertive community treatment</td>
</tr>
<tr>
<td>• Professional treatment services in facility-based crisis program</td>
<td>• Community support team</td>
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<tr>
<td>• Outpatient opioid treatment</td>
<td>• Psychosocial rehabilitation</td>
</tr>
<tr>
<td>• Ambulatory detoxification</td>
<td>• Substance abuse comprehensive outpatient treatment program (SACOT)</td>
</tr>
<tr>
<td>• Research-based intensive behavioral health treatment</td>
<td>• Substance abuse intensive outpatient program (SAIOP)</td>
</tr>
<tr>
<td>• Diagnostic assessment</td>
<td>• Substance abuse non-medical community residential treatment</td>
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<tr>
<td>• Early and periodic screening, diagnostic and treatment (EPSDT) services</td>
<td>• Substance abuse medically monitored residential treatment</td>
</tr>
<tr>
<td>• Non-hospital medical detoxification</td>
<td>• Intermediate care facilities for individuals with intellectual disabilities (ICF/IID)</td>
</tr>
<tr>
<td>• Medically supervised or ADATC detoxification crisis stabilization</td>
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Enhanced behavioral health services are italicized

*DHHS plans to add the following services to the State Plan:
- Peer supports and clinically managed residential withdrawal (to be offered by both Standard Plans and BH I/DD Tailored Plans) and
- Clinically managed low-intensity residential treatment services and clinically managed population-specific high-intensity residential programs (to be offered by BH I/DD Tailored Plans only)