# Study of Direct Care Workers Serving Individuals in the Innovations Waiver Program and Development of a Plan for Any Recommended Increases in Those Workers' Wages 2023 Annual Report

Session Law 2021-180, Section 9D.15C



## **Report to**

## Joint Legislative Oversight Committee on Medicaid

by

# North Carolina Department of Health and Human Services

June 17, 2024

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#### I. Background

This is the second report required by Section 9D.15C of S.L. 2021-180 (see *Appendix A*)<sup>1</sup>. The legislation directed the NC Department of Health and Human Services (DHHS) to report to the Joint Legislative Oversight Committee on Medicaid and Health Choice on the Direct Support Professionals serving individuals in the Innovations Waiver Program and to develop a plan for any recommended increases in those workers' wages.

North Carolina Medicaid oversees the 1915(c) Home and Community Based Innovations Waiver (Innovations) and receives regular feedback on the waiver from beneficiaries, families, providers, Local Management Entities – Managed Care Organizations (LME/MCOs), and other stakeholders. The Innovations Waiver was approved by The Centers for Medicare and Medicaid Services (CMS) for five years effective July 1, 2019 through June 30, 2024. During this reporting period, the Innovations Waiver is available through: Alliance Health, Eastpointe, Partners Behavioral Health, Sandhills Center, Trillium, and Vaya Health.

The Innovations Waiver provides community-based alternatives for individuals with Intellectual or Developmental Disabilities (IDD) who are at risk for placement in an Intermediate Care Facility for Individuals with Intellectual Disabilities (ICF-IID). The waiver provides for a continuum of care that includes habilitative and long-term support services that are provided within the home and community of enrolled beneficiaries. The target waiver population consists of beneficiaries with IDD who need support to live in the community and meet ICF-IID Level of Care.

There are 14,138 slots in the Innovations Waiver, inclusive of the additional 1,000 slots that were made available pursuant to Section 9D.12.(a) of S.L. 2021-180 to be effective March 1, 2022 and July 1, 2022. Innovations Waiver slots are awarded on a first-come, first-serve basis based on the date of application and the beneficiary's ranking resulting from the equitable distribution of waiver funding among the subdivisions of the LME-MCO region based on population. As of January 2022, there are currently 17,008 people on the waiting list for the Innovations Waiver. Of those 17,008 people, 39% are currently authorized for other services through Medicaid or State funds. The Direct Support Professionals (DSPs) that provide the majority of the services through the NC Innovations Waiver are paraprofessionals, defined in 10A NCAC 27G as an individual who has a GED or high school diploma. The title of the committee uses the term Direct Care Workers. In this report, we use the term Direct Support Professionals, as used in the community and in the NCI survey report.

### II. Data Elements

This report, the second in the series, includes information from the 2022 National Core Indicators (NCI) IDD State of the Workforce Survey, formerly known as Staff Stability Survey Reports. This report also includes encounter information in NC Tracks and information related to the recent Direct Care Worker One-Time Bonuses authorized under Section 39.21. of S.L. 2021-180.

<sup>&</sup>lt;sup>1</sup> The initial report may be viewed at <u>https://www.ncdhhs.gov/sl-2021-180-section-9d15c-direct-care-workers-serving-innovations-waiver-program/download?attachment</u>

NC Medicaid is reviewing the data elements for this report and may adjust and/or expand the types of data included in the next report submission.

Data elements pertaining to Direct Support Professionals who serve Medicaid beneficiaries receiving services through the Innovations Waiver Program required for this report are (1) statewide data on the number of these licensed and non-licensed Direct Support Professionals by worker classification; (2) identification of providers that employ these Direct Support Professionals; (3) the weekly average number of hours worked by individuals serving in these positions; (4) the average and range of wages paid to these workers; (5) the average length of employment of these workers by any one provider; and (6) an assessment of whether the wages of licensed direct care workers, non-licensed direct care workers, or both need to be increased. If NC Medicaid determines there is a need for an increase in wages, it will develop a plan or update a previously submitted plan for such increase.

## III. Results

Some figures vary considerably from the initial report submission for several reasons. First, the initial report examined two years of data to establish a more comprehensive starting point. This report is limited to 2022 data. Additionally, there was a significant increase in participation in the 2022 NCI-IDD State of the Workforce Survey results for North Carolina from previous years reported. Lastly, increased participation may be attributable to more advertising of the survey and establishing a contractual requirement for LME/MCOs to participate in both the Medicaid Direct Prepaid In-Patient Health Plan (PIHP) contract as well as the BH IDD Tailored Plan contract. With further active participation required by LME/MCOs, provider participation increased.

- 1. Statewide data on the number of these licensed and non-licensed direct care workers by worker classification.
  - According to the 2022 NCI-IDD State of the Workforce Survey, there were 276,119 Direct Support Professionals over the 3,633 agencies that participated in the 2022 State of the Workforce Survey. Of this number, 10,781 DSPs and 140 Provider agencies participated from North Carolina.
  - b. According to the information received during Direct Care Worker One-time Bonus administration, there were 14,814 staff that received the Bonus from 436 agencies out of 852 providers. It is important to note that the number of staff that received the Bonus is a lower number than the total Direct Support Professionals, as not all Direct Care Professionals met the statutory criteria to receive the Direct Care Workers Bonus.
    - i. According to the 2022 Direct Support Professional One-time Bonus information, 71.4% of staff received the Bonus.
  - c. The majority of Direct Care Professionals are unlicensed, as they are paraprofessionals. There are limited licensed Registered Nurses, Licensed Practical Nurses, and Certified Nursing Assistants providing services through the NC Innovations Waiver.

- Identification of providers that employ these Direct Support Professionals. *Appendix B* contains a list of IDD Providers for 2022 based on claims, which includes the 140 providers who took part in the 2022 NCI-IDD State of the Workforce Survey. According to a review of LME-MCO encounter data, there are 517 providers of NC Innovations and NC TBI Waiver services.
- 3. The weekly average number of hours worked by individuals serving in these positions. According to the 2022 NCI-IDD State of the Workforce Survey, the Average Percent of Direct Support Professionals that were employed in North Carolina full time is 64.9%.
- 4. The average and range of wages paid to these workers. According to the 2022 NCI-IDD State of the Workforce Survey, the average hourly wages for NC Innovations Waiver Direct Care Professional is \$13.93 per hour, the Median Hourly wage is \$14.01 per hour, and the Maximum Hourly wage is \$25.97.
- The average length of employment of these workers. According to the 2022 NCI-IDD State of the Workforce Survey:
  - i. 12.7% of Direct Support Professionals work less than 6 months.
  - ii. 14.2% of Direct Support Professionals work for 6 to 12 months.
  - iii. 12.9% of Direct Support Professionals work for 12 to 24 months.
  - iv. 11.3% of Direct Support Professionals work for 24 to 36 months.
  - v. 48.9% of Direct Support Professionals work for 36 months or more.
  - vi. North Carolina's Direct Support Professionals Turnover ratio is 30.4%, which is the 3rd lowest Turnover Rate of the 29 participating States.
- 6. Assessment of whether wages of licensed and unlicensed Direct Support Professionals should be increased.

In spite of the One-time Bonus that was distributed during this reporting period, (discussed in Section II of this report), the Department maintains that NC Direct Support Professionals, licensed and unlicensed, require an increase in wages.

In January 2022, DHHS released the initial North Carolina Olmstead Plan (the Plan)<sup>2</sup>, which is a cross-population blueprint addressing the health and well-being of children and families, youth, adults, and elders with disabilities. The strategic plan has eleven priority areas of focus. Each priority area includes strategies identified to begin or to continue a transformation of services and support that is essential for North Carolinians with disabilities.

<sup>&</sup>lt;sup>2</sup> The Plan is available at <u>https://www.ncdhhs.gov/508-compliant-north-carolina-olmstead-plan/download?attachment</u>.

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Wage increases for Direct Support Professionals are addressed in Priority Area 2: the Direct Support Professional Crisis. Under this priority, NC Medicaid allocated enhanced FMAP funds to increase Direct Support Professional (DSP; direct service workforce) wages, effective April 1, 2022. Increases for DSPs working with people with Intellectual and Developmental Disabilities (I/DD) will be sustained on an ongoing basis using additional funds appropriated by the General Assembly.

On January 12, 2022, the Department released "Leveraging the State's Olmstead Plan and Creating Choice for People with Intellectual and Developmental Disabilities."<sup>3</sup> The white paper briefly summarized important steps taken by DHHS as a part of its broader and longer-term implementation of the Plan. The white paper outlined an additional \$150 million in annualized investment.

The white paper proposed new investments and highlighted actions based on the priority commitments in the Plan. If funded by the North Carolina General Assembly, this will result in more than \$150 million of federal and state investment in FY 2023/24 to:

- Increase Wages for DSPs.
- Raise Innovations Waiver rates \$3 per hour in FY 2023/24.
- Require that 75% of the rate increase funding go to DSPs.
- Establish an online certification program for DSPs in FY 2024/25 that will be linked to enhanced rates for providers beginning in FY 2025/26.

An annualized investment of \$36 million in recurring state dollars is needed to support this priority.

### **IV. Action Items to Ensure Adequate Providers**

Actions to ensure an adequate direct care work force are essentially unchanged from the initial report. They are:

- Continue the Direct Support Professionals Wage Increase for the Innovations Waiver implemented in March 2022. NC Medicaid implemented a rate increase as directed by S.L. 2021-180. The implementation resulted in increased direct care worker wages for individuals on the Innovations Waiver.
- 2. Future adoption of the Remote Supports definition to allow individuals to safely spend time without 1:1 support as appropriate.
- 3. Future streamlining the Self-Directed Options to allow for beneficiaries who selfdirect to pay increased wages and have more ownership of their services.
- 4. Continue allowing employment of Relatives as Direct Support Professionals.

<sup>&</sup>lt;sup>3</sup> The white paper is available at <u>https://www.ncdhhs.gov/leveragingolmsteadnov2022/open</u>.

- 5. Continue to oversee the LME/MCOs (future BH IDD tailored plans) responsibility to monitor their provider networks and survey needs and gaps across their provider network. It is important to note that the LME/MCOs also have rate-setting authority and the ability to enhance rates if the needs of the individual or circumstances necessitate a higher rate to stabilize staffing.
- 6. Assess the efficacy of Back Up Staffing Report which was reintroduced.

#### V. Next Steps

- 1. DHHS will work with community stakeholders to gain feedback on the impact of the most recent Direct Support Professionals Wage Increases. A DSP Workforce Advisory Committee has been convened and will meet monthly.
- 2. DHHS is reintroducing the Back Up Staffing Report, which was suspended due to COVID, to determine the hours of service, per Innovations Waiver service, that are not fulfilled because of a staff member not being available.
- 3. DHHS will work to ensure that all NC Innovations Waiver providers complete the National Core Indicators (NCI) IDD State of the Workforce Survey to ensure core comprehensive data.
- 4. DHHS is working to assess the effectiveness of the Direct Support Professionals Wage Increases.
- 5. DHHS is working to increase the NC Innovation Waiver Financial CAP to allow increased Innovation's Direct Care Professional wages.

#### Appendix A: Session Law 2021-180 9D.15C

#### STUDY DIRECT CARE WORKERS SERVING INDIVIDUALS IN THE INNOVATIONS WAIVER PROGRAM AND DEVELOP A PLAN FOR ANY RECOMMENDED INCREASE IN THOSE WORKERS' WAGES

**SECTION 9D.15C.** No later than March 1, 2022, and annually thereafter for the next five years, the Department of Health and Human Services, Division of Health Benefits (DHB), shall submit a report to the Joint Legislative Oversight Committee on Medicaid and NC Health Choice that contains all of the following information regarding direct care workers who serve Medicaid beneficiaries receiving services through the North Carolina Innovations waiver program:

(1) Statewide data on the number of these licensed and non-licensed direct care workers by worker classification.

(2) Identification of providers that employ these direct care workers.

(3) The weekly average number of hours worked by individuals serving in these positions.

(4) The average and range of wages paid to these workers.

(5) The average length of employment of these workers by any one provider.

(6) An assessment of whether the wages of licensed direct care workers, non-licensed direct care workers, or both need to be increased. If DHB determines that there is a need for an increase in wages, then DHB shall develop a plan, or update to a previously submitted plan as applicable, for such increase.

#### Appendix B: North Carolina Medicaid Intellectual and Development Disabilities Provider

List

(\*Note NCI Survey respondents are deidentified) Claims report 2022

#### **2022 IDD MEDICAID PROVIDER NAME**

A BRIDGE TO ACHIEVEMENT NC LLC A CARING ALTERNATIVE LLC A CARING HEART CASE MANAGEMENT INC A PLACE OF MY OWN LLC A PLUS RESULTS INDEPENDENT LIVING A SPECIAL TOUCH II A TOUCH OF GRACE INC ABC OF NC CHILD DEVELOPMENT CENTER ABILITIES INC ABLECARE CORPORATION **ABOUND HEALTH LLC** ABOVE & BEYOND CARE INC ABOVE & BEYOND COMMUNITY SERVICES ABUNDANT LIFE INC ACI SUPPORT SPECIALISTS INC ACUMEN FISCAL AGENT LLC ADG ASSOCIATES LLC ADULT LIFE PROGRAMS INC ADVANCE BEHAVIORAL CENTER INC ADVANCE BEHAVIORAL HEALTH SERVICES ADVANCED BUSINESS CONCEPTS INC ADVANCED HEALTH RESOURCES INC ADVANTAGE BEHAVIORAL HEALTHCARE INC ADVANTAGE CARE IN HOME SERVICES AFTER GATEWAY INC AGAPE HOME LIVING CARE LLC AGAPE HOME LIVING CARE PHASE II AKACHI SOLUTION LLC ALBERTA PROFESSIONAL SERVICES INC ALLEGHANY COUNTY GROUP HOMES INC ALLEN FAMILY LIVING INC ALLIANCE HEALTH ALPHA MANAGEMENT SERVICES INC ALTERNATIVE BEHAVIORAL CONCEPTS LLC AMARA WELLNESS SERVICES INC AMAZING LOVE AMBLESIDE INC ANGELA HARRIS PHAN ANGELOS CARE HOME INC ARC CHEROKEE CLAY INC ARC OF THE TRIANGLE INC ARRAY OF BRIGHTER BEGINNINGS INC ASHE SERVICES FOR AGING INC ASSISTEDCARE INC ASSURED COMMUNITY SERVICES LLC ATLANTIC AUTISM SERVICES INC AUTISM SERVICES INCORPORATED AUTISM SERVICES OF MECKLENBURG COUN

AUTISM SOCIETY OF NORTH CAROLINA AUTISM SUPPORT AND PROGRAMS INC AUTUMN HALLS OF UNAKA LLC **B & D INTEGRATED HEALTH SERVICES** BAILEYS RESPITE CARE INC BAPTIST CHILDRENS HOME OF NC INC BAYADA HOME HEALTH CARE INC BEAUFORT COUNTY DEVELOPMENTAL CENTE BEAUTIFUL BEGINNINGS SERVICES LLC BEHAVIOR CONSULTATION AND PSYCHOLOG BEHAVIORAL HEALTHCARE SERVICES INC BEHAVIORAL SERVICES INC BENJAMIN HOUSE CASE MANAGEMENT BERTH BEHAVIOR CONSULTATION PLLC BETTER CONNECTIONS INC BETTER DAYS AHEAD OF ROCKY MOUNT BETTER LIVING CONCEPTS OF DURHAM LL BEYOND CHALLENGES COMMUNITY SERVICE **BIP-BEHAVIOR INTERVENTION PROFESSIO** BLESSED HOME III INC BLUEWEST OPPORTUNITIES INC BOUNDLESS MIRACLES LLC BREAK OUT LLC BREAKTHROUGH AUTISM SOLUTIONS BRIDGING THE GAP RESIDENTIAL SERVIC **BRIGHTHAVEN HOME** BROCKETT INVESTMENTS LLC BRUNSWICK TECHNICAL COLLEGE BUILDING BRIDGES FOR COMMUNITES CABARRUS COUNTY GROUP HOMES INC CALDWELL OPPORTUNITIES INC CANAAN CARE HOME LLC CANDII HOMES CAPE FEAR GROUP HOMES INC CARDINAL INNOVATIONS HEALTHCARE SOL CARE WELL OF CHARLOTTE INC CARELINK SOLUTIONS INC CARING HANDS AND SUPPLEMENTARY ENRI CAROBELL INC CAROLINA OUTREACH LLC CAROLINA RESIDENTIAL SERVICES INC CAROLINA SOLUTION INC CAROLINA THERAPEUTIC SERVICES FIRST CAROLINAS HOME CARE AGENCY INC CASA MENDEZ INC CENTRAL COMMUNITY SERVICES LLC CHAMPION FAMILY BEHAVIORAL HEALTH S CHANGING LIVES GROUP HOME IV CHANGING OUTCOMES LLC CHARLES HINES AND SON CHARLES LEA CENTER CHATHAM COUNTY GROUP HOMES INC CHATHAM TRADES INC CLEAR SKY BEHAVIORAL LLC CLEVELAND VOCATIONAL INDUSTRIES IN CLIMBING JACOBS LADDER INC

CM SERVICES CMS AGENCY CNC-ACCESS INC COASTAL ENTERPRISES OF WILMINGTON COASTAL HORIZONS CENTER INC COASTAL RESIDENTIAL SERVICES INC COASTAL SOUTHEASTERN UNITED CARE COMMUNITY ALTERNATIVE HOUSING INC COMMUNITY ASSISTED RESIDENTIAL ENVI COMMUNITY COMPANION HOME CARE LLC COMMUNITY INNOVATIONS INC COMMUNITY PARTNERSHIPS INC COMMUNITY SUPPORT AGENCY LLC COMMUNITY SUPPORT SERVICE LLC COMMUNITY-BASED DEVELOPMENTAL SERVI COMPANION HOME HEALTH CARE COMPASSIONATE CARE OF NORTH CAROLIN COMPREHAB INC COMPREHENSIVE INTERVENTIONS INC COMSERV INC CONTINUUM CARE SERVICES INC CORINES CARE MANAGEMENT INC CORNERSTONE HEALTHCARE SERVICES INC COUNTRY LIVING GUEST HOME COUNTRY PINES INC COUNTY OF PERSON OFFICE OF COUNTY F COVENANT CASE MANAGEMENT SERVICES L COZIES SUPERVISED LIVING CREATIVE MANAGEMENT SOURCE INC CRISYS LLC CROSS RIVER NC CRYSTAL NICKERSON CUMBERLAND RESIDENTIAL AND EMPLOYME CURRYS HAVEN COMMUNITY WORKFORCE SOLUTIONS INC COMPREHENSIVE COMMUNITY CARE INC CYRUS HOME LLC D D RESIDENTIAL SERVICES INC D S COUNTRY MANOR DAVIDSON HOMES INC DAWN MILTON DAY BY DAY FAMILY SERVICES LLC DAYMARK RECOVERY SERVICES INC DESTINY MANAGEMENT INC DEVELOPMENTAL DISABILITIES RESOURCE DEVEREUX RESIDENTIAL SERVICES LLC DIAMONDS COMMUNITY BASED SERVICES DILIGENT CARE INC DIVERSIFIED CHOICE DIVERSIFIED OPPORTUNITIESINC DREAM CONNECTIONS INC DREAM MAKERS ASSISTED LIVING SERVIC DREAM PROVIDER CARE SERVICES DREAMWEAVERS UNLIMITED INC DURHAM COUNTY COMMUNITY LIVING PROG DURHAM EXCHANGE CLUB INDUSTRIES INC

EAGLE HEALTHCARE SERVICES INC EASTER SEALS UCP NORTH CAROLINA & V EASTPOINTE HUMAN SERVICES ED EMMANUEL HOMES LLC EDUCARE COMMUNITY LIVING CORP NORTH EMPLOYMENT SOURCE INC EMPOWERMENT QUALITY CARE SERVICES ENC PSYCHOLOGICAL SERVICES PLLC ENHANCEMENT HEALTH CARE INC ERIC WADE GABRIEL EUGENE C DAVENPORT EXCEPTIONAL FAMILY SUPPORT LLC EXPRESS SUPPORT HOME CARE FAIRHANDS SERVICES LLC FAMILIES AND COMMUNITIES RISING INC FAMILIES FIRST OF NC LLC FAMILY FIRST COMMUNITY SERVICES LLC FAMILY PRESERVATION SERVICES OF NC FAMILYTREE ALTERNATIVE FAMILY SERVI FIRST FOOTHILLS INDUSTRIES OF MCDOWELL CO FOSTERS CARE FACILITY LLC FREEDOM HOUSE RECOVERY CENTER INC FRESH START RESIDENTIAL FACILITY IN FRIENDLY PEOPLE THAT CARE DAY PROGR GASTON RESIDENTIAL SERVICESINC GASTON SKILLS INC GATEWAY HUMAN SERVICES LLC **GEERTINA H ELLIS** GENESIS RESISDENTIAL CARE GENTLEHANDS OF NORTH CAROLINA INC GHA AUTISM SUPPORTS GOODWILL INDUSTRIES OF NWNC GRACELAND MANOR AND ASSOCIATES INC GREAT EXPECTATIONS DAY FACILITY AND GROUP HOMES OF FORSYTH GT FINANCIAL SERVICES GUARDIAN ANGEL HEALTHCARE LLC HALCYON LLC HAMILTON SERVICES LLC HANDS LLC OF ROWAN HAPPY HEARTS GROUP HOME HARRIS HOME HAYWOOD COUNTY GROUP HOME HAYWOOD VOCATIONAL OPPORTUNITIES IN HEALTH SERVICES PERSONNEL HEARTSPRING INC HELPING HANDS OF NORTH CAROLINA LLC HERBERT REID HOME HERBERT WAY OF LIVING LLC HICKS HOUSE OF CARE HINDS FEET FARM INC HOLT ASSESSMENT SERVICES LLC HOLY ANGELS INC HOME CARE SOLUTIONS OF NC LLC HOMECARE MANAGEMENT CORPORATION

HOPE OF SAMPSON COUNTY LLC HOWELL AND HOWELLS GROUP HOME LL HOWELL SUPPORT SERVICES LLC HUGHES BEHAVIORAL MENTAL HEALTH S HUMAN RESOURCES UNLIMITED INC HOUSE OF CARE INC I INNOVATIONS INC IDEAL RESPONSE SERVICES LLC IDELLAS CARE HOMES LLC IMPACT OF THE PIEDMONT INC INDEPENDENT CASE MANAGEMENT INC INDEPENDENT HUMAN SERVICES LLC INDEPENDENT LIVING GROUP HOME LLC INDEPENDENT OPPORTUNITIES INC INDUSTRIAL OPPORTUNITIES INC **INEZS HOUSE HC LLC** INMAN HOME HEALTH INNOVATIVE SUPPORT SERVICES LLC INREACH INSPIRED VISIONS SUPPORT SERVICES INTEGRATED FAMILY SERVICES PLLC INTELLICHOICE STAFFING LLC IQUOLIOC INC IRENE WORTHAM CENTER INC J L REDFORD INC J-1 CONSULTANTS LLC JENNIFER MARILYN DEACON JEWEL COMMUNITY CARE LLC JIREHS PLACE INC JMJ ENTERPRISES LLC JOHN FRANKLIN WILSON JOHNSON CENTER II JOHNSONS HOUSE OF HOPE FAMILY CARE JOHNSTON COUNTY INDUSTRIES INC JOSEPHS COMMUNITY SUPPORT SERVICES JUST IN TIME YOUTH SERVICES KALEO SUPPORTS INC KATHLEEN HINES SEACREST **KD SUPPORT SERVICES** KERR HOMES INC KYSEEMS UNITY GROUP HOME LLC L&J HOMES INC LATANYA SHAREE SOBCZAK LAVERNES HAVEN RESIDENTIAL HOME SER LE CHRIS COUNSELING SERVICES INC LEARNING PERSPECTIVES INC LECHRIS ADULT DAY CARE OF ROCKY MOU LECHRIS HEALTH SYSTEMS OF GREENVILL LECHRIS HEALTH SYSTEMS OF NEW BERN LEE COUNTY INDUSTRIES INC LEGACY HUMAN SERVICES INC LIBERTY CORNER ENTERPRISES INC LIFE ALLIANCE LLC LIFE BASED CONCEPTIONS LLC LIFE CHANGING BEHAVIORAL HEALTH SER LIFE ENRICHMENTCENTER OF CLEVEL

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RESIDENTIAL SUPPORT SERVICES OF WAK RESOURCES FOR HUMAN DEVELOPMENT INC **RESOURCES FOR SENIORS INC** RHA BEHAVIORAL HEALTH NC LLC RHA HEALTH SERVICES INC RHA HEALTH SERVICES NC LLC **RIVERBEND SERVICES INC** ROANOKE DEVELOPMENTAL CENTER INC ROANOKE VALLEY ADULT DAY CARE CENTE ROBIN A WILLIAMS RONALD BENJAMIN QUALITY CARE III ROUSES GROUP HOME II INC ROUSES GROUP HOME INC ROWAN VOCATIONAL OPPORTINITIES INC ROYAL CHILD ACADEMY COMPANY RUSMED CONSULTANTS LLC RUTHERFORD LIFE SERVICES INC **RWA CENTER** RYANS PLACE LLC S&L HOME CARE SERVICES INC SANDHILLS CENTER FOR MH DD SA SECURING RESOURCES FOR CONSUMERS IN SERENITY THERAPEUTIC SERVICES INC SHFP INC SHINELIGHT INC SKILL CREATIONS INC SOLID FOUNDATION FACILITIES INC SOMEONE DOES CARE SOPHIA B PIERCE AND ASSOCIATES INC SOUTHEASTERN HEALTHCARE OF NC INC SOUTHEASTERN INTEGRATED CARE SOUTHLIGHT HEALTHCARE SPECIALIZED SERVICES AND PERSONNEL SPIGNER MANAGEMENT SYSTEMS INC SPIRIT OF EXCELLENCE COMMUNITY OUTR ST GERARD HOUSE STACY VEE DAVENPORT-BAIRD STANDARDS-BASED BEHAVIORAL CONSULTI STEP BY STEP CARE INC STEPHEN EDWARD FATZINGER STEPHENS OUTREACH CENTER INC STEPS DEVELOPMENTAL ACADEMY INC STEVENS CENTER STILL BLESSED INC STILL FAMILY LLC STRATEGIC INTERVENTIONS LLC STRUCTURED FAMILY INTERVENTIONSLLC SUCCESSFUL SOLUTIONS MHS INC SUCCESSFUL VISIONS LLC SUMMERLAND HOMES INC SUMMIT SUPPORT SERVICES OF ASHE INC SUNRISE CLINICAL ASSOCIATES PLLC SUPPORT INCORPORATED SUPREME CHOICE HEALTH CARE SUPREME COMPASSIONATE CARE INC SYLVANGLADE HOME INC

SYLVANGLADE SERVICES INC SYNERGY IN ACTION INC THE ALAMANCE ACADEMY THE ARC OF DAVIDSON COUNTY THE ARC OF GREENSBORO INC THE ARC OF HIGHPOINT -THE ARC OF MOORE COUNTY INC THE ARC OF NORTH CAROLINA INC THE ASBURY HOMES INC THE CENTER FOR CREATING OPPORTUNITI THE ENOLA GROUP INC THE ENRICHMENT CTR AN AFFL CHPT THE HOPE CENTER OF HENDERSONVILLE THE KIDS WORKSHOP THE LOVING HOME INC THE MENTAL HEALTH FUND INC THE PROMISE GROUP LLC THE RUBY PARDUE BLACKBURN ADULT DAY THE SPARC NETWORK LLC THE TRINITY HOME THE WORKSHOP OF DAVIDSON INC THE WRIGHTS CENTER INC THERAPEUTIC ALTERNATIVES INC THERAPEUTIC RESOURCE ASSOCIATES THOMPSON PSYCHOLOGICAL SERVICES INC THURSHER GOODMAN WINSTEAD CAREHOME THYLLIS SMITH TLC ADULT GROUP HOME TLC OPERATIONS INC TONYA OMAR PLLC TOP PRIORITY CARE SERVICES LLC TRANSYLVANIA ASSOCIATION FOR DISABL TRANSYLVANIA VOCATIONAL SERVICES IN TRG HEALTH CARE SYSTEMS LLC TRI SUPPORT SYSTEMS INC TRIAD ADULT DAY CARE CENTER INC TRIAD COORDINATED SERVICES INC TRIANGLE COMPREHENSIVE HEALTH SERVI TRILLIUM HEALTH RESOURCES **TT&T SERVICES INC** TOUCHSTONE RESIDENTIAL SERVICES ULTIMATE FAMILY CARE HOME INC UMAR SERVICES INC UNION DIVERSIFIED INDUSTRIES INC UNIQUE CARING NETWORK INC UNIQUE HOME CARE INC UNITED LIVING LLC UNITED RESIDENTIAL SERVICES OF NORT UNITY HOME CARE INC UNIVERSAL MENTAL HEALTH SERVICES I UNIVERSITY OF NORTH CAROLINA AT CHA UPRISING HOMES INC UNITED SUPPORT SERVICES INC VAUGHTERS SPECIALIZED CONSULTATIVE VICTOR & ASSOCIATES INC VIRPARK INC RESIDENTIAL FACILITY

VISIONS IN VIEW INC VOCA CORPORATION OF NORTH CAROLINA VOCATIONAL SOLUTIONS OF HENDERSON C WAKE ENTERPRISES INC WALTER YOUNG WATAUGA OPPORTUNITIES INC WATLINGTONS FAMILY HOME WAYNE OPPORTUNITY CENTER INC WAYNESBORO FAMILY CLINIC PA WELL CARE HOME CARE INC WESCARE PROFESSIONAL SERVICES LLC WHAT MATTERS MOST INC WILKES VOCATIONAL SERVICES INC WILSONS HOME CARE AGENCY INC WNC MADISON COUNTY HOUSING CORP WOLFE AND JACKSON GROUP HOME INC YELVERTONS ENRICHMENT SERVICES INC YOUTH VILLAGES INC ZAKIYYAH JONES ZDP ASSOCIATES LLC ZOE BEHAVIOR HEALTH SERVICES INC